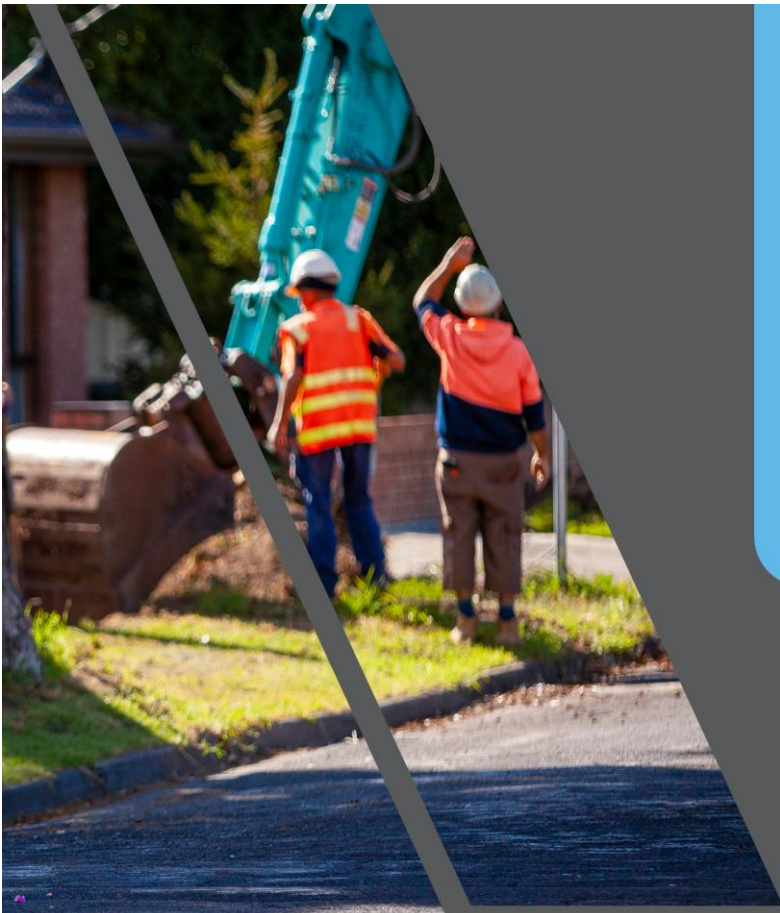


Hobsons Bay City Council Annual Budget Report: 2026-27



**HOBSONS
BAY CITY
COUNCIL**



Local Government Victoria

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Mayor's Message

Dear Community,

I am pleased to present the budget for 2026-27 which is focused on financial sustainability, improving service standards, and providing affordability for all ratepayers.

This budget is grounded in a 'back to basics' approach, focusing on the fundamental services that keep our community running well. We are happy to bring back free parking across Hobsons Bay this winter to support our local businesses, and we will prioritise maintaining and supporting our existing assets to ensure your rates are directed where they're needed most.

As part of our commitment to responsible financial management, we'll be paying down more than \$2 million in debt during 2026-27. With a new executive team, we will invest in building capability and skills to contribute to a stronger, more resilient Council capable of supporting our community into the future. We are committed to tracking how our services are delivered and ensuring our community is at the heart of everything we do as we work towards delivering on our shared goals in the Council Plan.

Investing in infrastructure for current and future needs

This budget is based on an operational surplus of \$5.713 million, representing a \$4.391 million decrease from the 2025-26 forecast.

This surplus will contribute towards our \$59.724 million capital works program, with a strong focus on renewing and upgrading existing assets. This investment aims to get Council back on track in addressing the asset renewal backlog. The capital works program includes funding for:

- Roads (\$19.195 million), drains (\$2.050 million), footpaths and cycleways (\$4.332 million)
- Recreation and open space (\$12.960 million), including parks, open space and streetscapes, bridges, off-street carparks, recreational, leisure and community facilities, and other infrastructure.
- Buildings (\$12.437 million), including sporting and recreational facilities (\$3.901 million), the building renewal program (\$5.941 million), community centres (\$1.835 million), and heritage buildings (\$760,000).
- Plant and equipment, including scheduled replacement of Council's vehicle and plant fleets (\$6.6 million), information technology (\$1.2 million), and library resources (\$900,000).

The capital works program also includes some major projects to benefit our community, including:

- Kororoit Creek Trail in Altona and Altona North, with construction set to commence later in 2026.
- Williamstown Swimming and Life Saving Club redevelopment, with construction aiming to begin in 2027.
- Bruce Comben Reserve Sports Pavilion Redevelopment design to be undertaken, with construction to follow the year after.
- Laverton Swim and Fitness Centre heating and air conditioning upgrade.
- Floodlighting upgrades at Loft Reserve and Altona Hockey Club.
- Edwards Reserve and Bond Reserve sportsgrounds redevelopment.
- JK Grant Oval renewal of surface and irrigation.
- Sealing the car parks at Langshaw, Loft and HC Kim Reserves.
- Mary Street Reserve upgrade.
- Tree planting across the city in line with our Urban Forest Strategy.

Delivering services our community needs

Council delivers a significant number of services across Hobsons Bay that are vital to ensuring our community can access support services and participate equitably, feel safe and connected, and enjoy good health and social wellbeing. Some of the service areas funded in this budget include:

- Libraries and hubs (\$3.898 million) to deliver accessible spaces, collections, programs and targeted engagement that support lifelong learning and diverse community needs.
- Community support (\$2.281 million) to provide social support, care services and practical assistance to help older people, eligible younger people and carers remain connected and independent.
- Community child health (\$4.174 million) to provide maternal and child health and immunisation services to support the health, development and wellbeing of children and families from birth to school age.
- Social planning, research and community development (\$3.356 million) to build community wellbeing, inclusion and local leadership through research, planning, partnerships, community initiatives, facility management, funding, grants programs.
- Youth services (\$1.712 million) to provide services, programs and support that build wellbeing, participation, skills and connection for young people.
- Early years (\$1.596 million) to provide accessible early years services and support to help children and families thrive and to strengthen local early years providers.
- Arts and culture (\$1.392 million) to ensure opportunities to experience and participate in the arts including arts spaces, infrastructure, civic and cultural collection, public art, interpretation, programming, funding, partnerships.

Working with our community

As always, our community has played a critical role in helping us develop this budget. This year, through a detailed, earlier consultation process, we focused on three key stakeholders: traders and tourism; sport, recreation and leisure; and community, events and venues.

The feedback from this consultation process helped us to identify the priorities and challenges for our community. We also used available feedback and consultation from the Council Plan 2025-29. The following inputs helped shape the actions and programs outlined in this budget.

Traders and tourism

What we heard:

Across all four trader associations (Altona Village, Newport, Spotswood and Williamstown), three strong themes emerged:

- The need for greater investment in economic development and activations across the activity centres, and more long-term and strategic funding to support businesses.
- Clearer planning and reporting of projects and initiatives for activity centres
- The desire for larger events and activations to make our activity centres more enticing destinations.

What we're doing:

- We'll develop a multi-year action plan to define priorities, programs and investments, and we'll be clearer in our communications about our initiatives.
- We'll develop a new framework to guide our tourism strategy, and review funding to enable larger or longer activations.
- We'll work with each trader association to address precinct-specific issues.

Our traders have told us that revitalisation of our business precincts is important to their communities, so as part of our Council Plan commitment to renew and upgrade key activity centres to deliver accessible, safe and welcoming streetscapes that reflect suburb identities, we propose to deliver upgrades to Hudsons Road in Spotswood, and to Borrack Square in Altona North, supported by state government funding.

Sport, recreation and leisure

What we heard:

Clubs wanted us to continue upgrading grounds and buildings, to improve lighting, to address demand for netball and basketball courts and synthetic sportsgrounds for year-round use.

What we're doing:

Our sporting clubs shared with us the importance of upgrading recreation facilities to keep up with high demand, so as part of our Council Plan commitment to provide accessible and well-maintained community facilities that meet community expectations and needs, we propose works to:

- Edwards Reserve in South Kingsville
- Bond Reserve in Altona North
- Renew irrigation at JK Grant Oval 2 in Altona
- Sealing car parks at three sporting reserves across the city, with part funding from the state government.

While some sports facility upgrades are not scheduled immediately, we're doing strategic work in the background. Asset audits and a sports facility needs analysis, as well as an upcoming sport infrastructure action plan, will help determine the renewal and upgrade priorities across grounds, buildings, lighting and recreation infrastructure.

We're also finalising an aquatic strategy to guide the funding and activities for our aquatic centres over the next four years.

Arts, culture and events

What we heard:

Council engaged in discussions with stakeholders including community groups, market organisers, event producers, and venue users, from Brooklyn Community Hall to the Williamstown Town Hall. The major themes were:

- The pressure of rising operating costs and the need for Council to increase events funding and consider multi-year grants.
- The need for more flexible ways to access major venues, particularly Williamstown Town Hall, through subsidies or sponsorships.
- Community centres and neighbourhood houses are facing workforce and service delivery challenges and require more than annual CPI-based increases.

What we're doing:

- Recognising cost pressures, we'll investigate increasing the cap on Make It Happen grants for events.
- No fee increases for markets for 2026–27 and we'll review market models and how we can provide practical support.
- We'll propose a one-off 15 per cent funding increase for community centres and review the funding model.
- We'll develop a venue subsidy framework for 2026–27.
- No fee increases for Brooklyn Hall to continue supporting community activation.

From 29 April to 27 May 2026, we sought community feedback on the Draft Annual Budget 2026-27. Community members were invited to review the draft budget summary and annual action plan and provide feedback through an online survey hosted on our engagement platform.

The feedback highlighted a clear desire for Council to focus on maintaining and improving existing assets, particularly infrastructure, parks and community facilities, while ensuring decisions remain transparent, equitable and responsive to local needs.

Getting the balance right

In preparing this budget, we were mindful of the growing cost-of-living pressures on our ratepayers.

In 2026-27, the Victorian Government set the rate cap at 2.75 per cent across commercial, industrial, and petrochemical properties. Pleasingly, for all residential properties in Hobsons Bay, the average general rate increase will only be 1.84 per cent. Council has incurred significant costs to implement the Victorian Government's four-bin system. Additionally, we have been heavily impacted by the Victorian Government's rise in the landfill levy. Since 2018, the levy has increased by approximately 250 per cent, with the latest state budget including a 4.35 per cent increase set to take effect in July 2026. While aiming to minimise the financial impact on our residents, waste collection service charges will be capped at a 7.5 per cent increase for 2026-27.

We are determined to minimise the impact of rising costs on ratepayers as much as possible, and we will continue to offer rate relief through our financial hardship policy for those who need it. I encourage any resident or business who may be experiencing financial difficulty to speak with Council about available support.

Sincerely,



Cr Diana Grima
Mayor of Hobsons Bay City Council

Our Councillors



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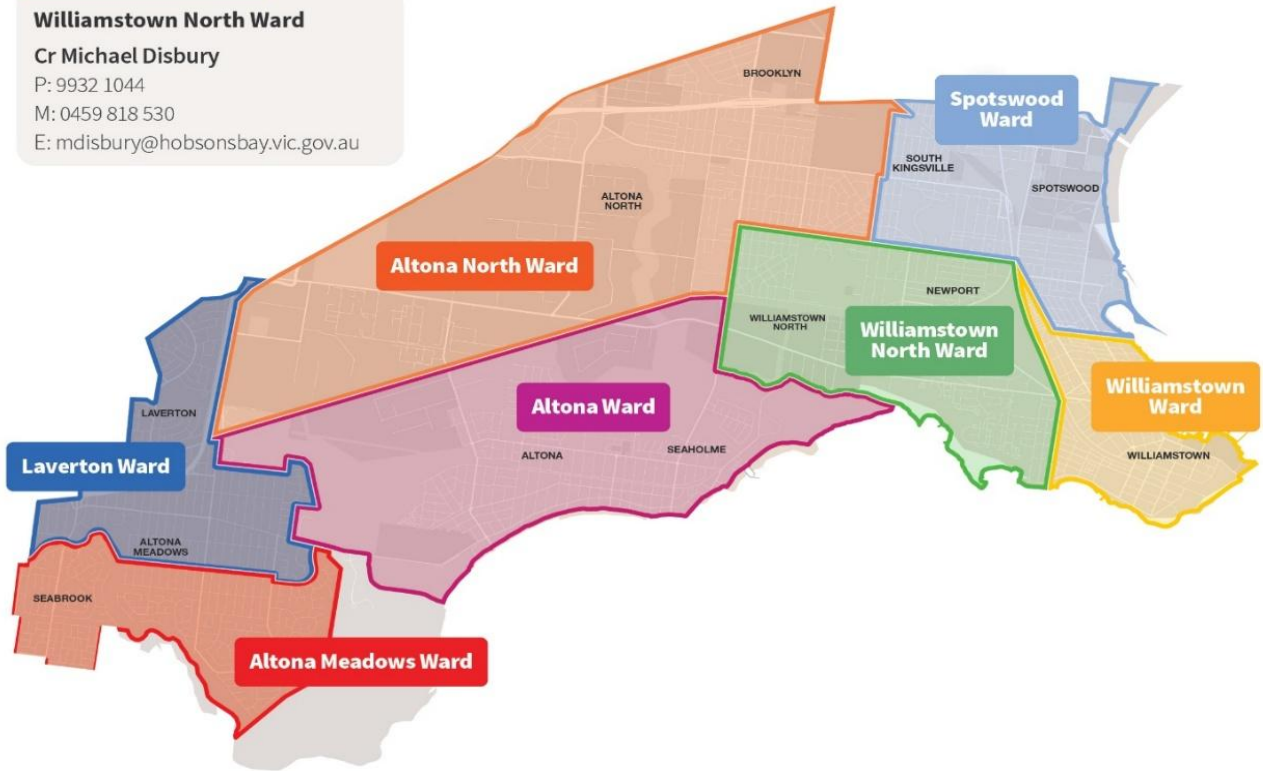
Spotswood Ward
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Executive Summary



Council has prepared a Budget for the 2026-27 financial year, which seeks to balance the demand for services and infrastructure with the community's capacity to pay and *The Fair Go Rates System*.

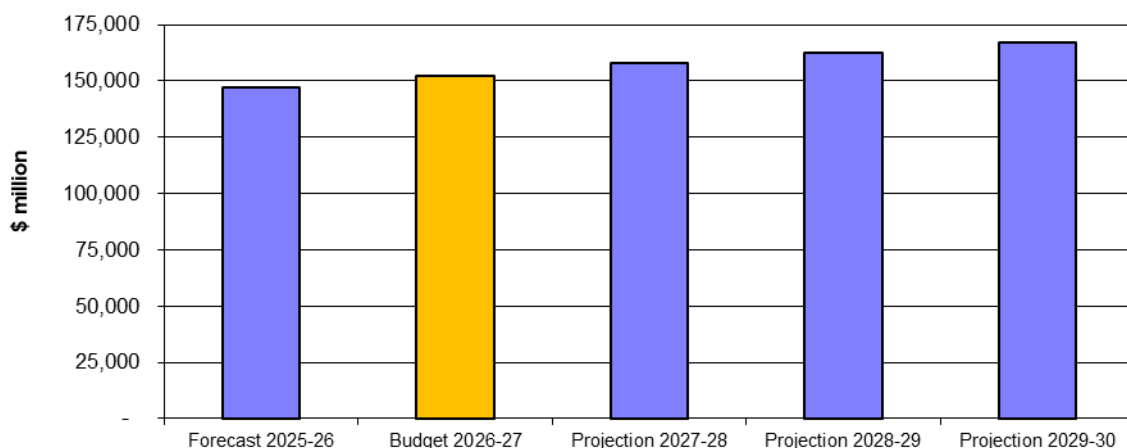
Over the coming years Council will continue to ensure that it remains financially sustainable in a rate capped environment. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, long term financial position, financial sustainability, and the strategic objectives of the Council.

Rates and charges

Total revenue from rates and charges is projected to be \$152.351 million, which incorporates an average rate increase of 2.75 per cent in line with the Fair Go Rates System (FGRS). Council has not elected to apply to the Essential Services Commission (ESC) for a variation.

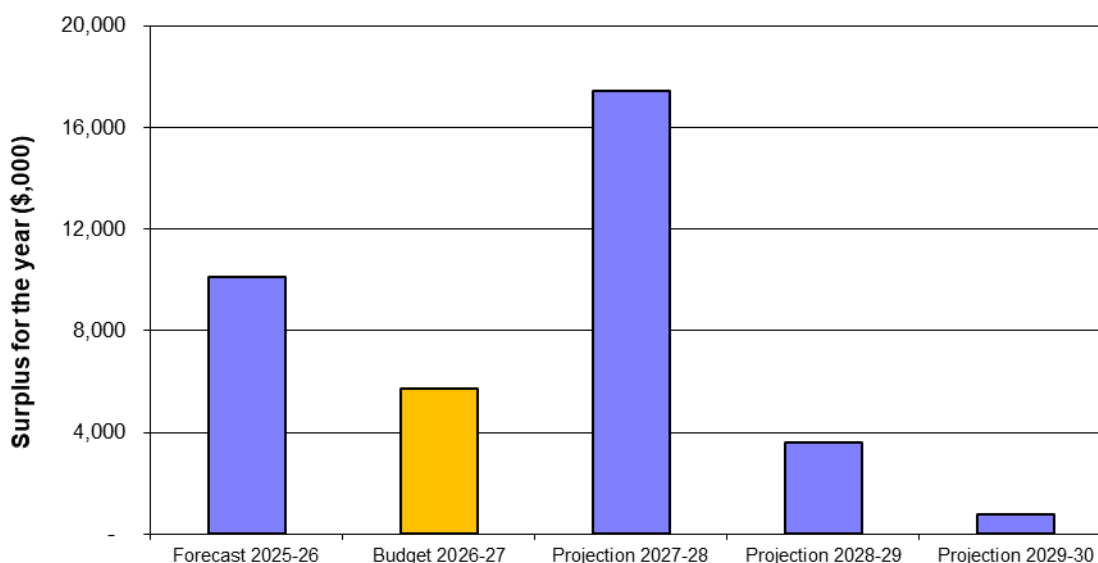
Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.5 per cent in 2026-27. Waste charges are not subject to the rate cap, rather the level of a service rate or charge should correlate to the level of service provided and therefore the funds raised should equate to the cost of the service provided. For the first time in many years, income is expected to be more than the cost of providing the service in 2026-27. The additional income will be used to reduce the waste management reserve deficit, which is forecast to be \$2.536 million on 30 June 2026. The deficit is because of Council's considerable investment to introduce a four-bin system in 2019-20, and Council's decision to progressively recover this investment over a number of years. The Ministerial Guidelines for Good Practice released in December 2025, indicate that Council could include additional waste expenditure to determine its waste service charges. Council will consider the impact of the guidelines on waste charges during 2026-27.

Rates will go towards maintaining service levels, ensuring regulatory compliance and delivering good governance, meeting the cost of changing external influences affecting the operating budget and supporting a robust Capital Works Program that includes the works necessary to address the asset renewal needs of the city.



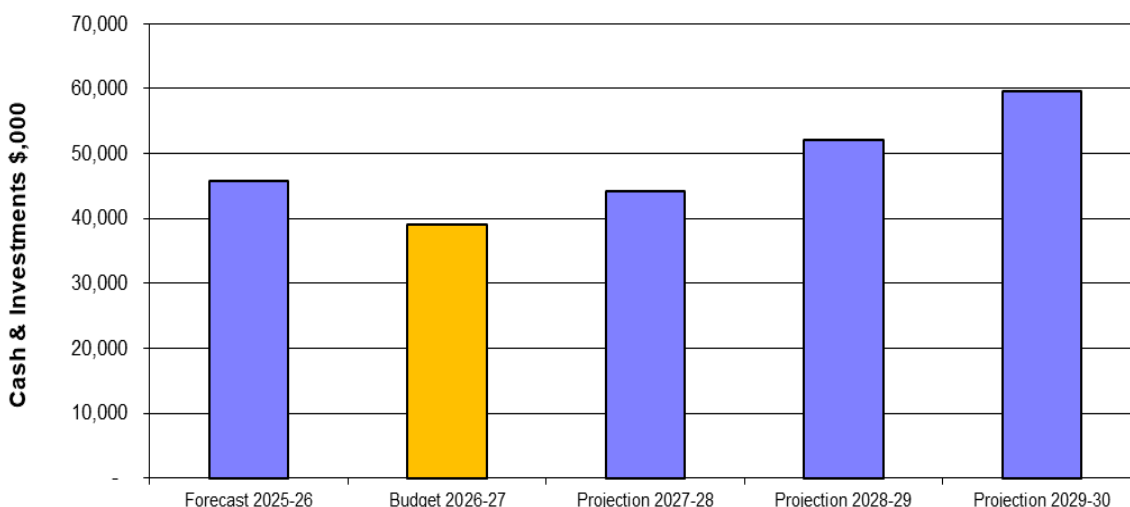
It is important to note that the actual rate increases experienced by individual ratepayers will generally differ from the 2.75 per cent increase due to State Government land revaluations. Rate increases are impacted by the average rate increase, and the property valuation increases (or decreases) of individual properties relative to the average across the municipality. If a property increased in value by more than the average for the municipality (2.85 per cent), rates may increase by more than 2.75 per cent. If a property value increased by less than the average, rates may increase by less than 2.75 per cent and may in fact reduce from the previous year.

Operating result



The expected operating result for the 2026-27 year is a surplus of \$5.713 million, a decrease of \$4.391 million compared to the 2025-26 forecast. Surpluses, particularly in 2027-28 are impacted by capital grants received.

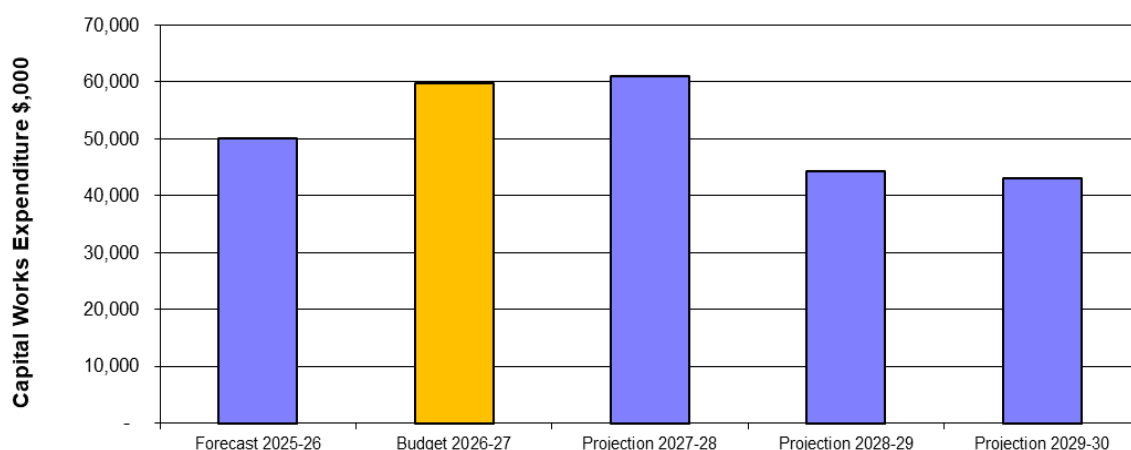
Cash and investments



Cash and investments are expected to decrease by \$6.524 million during the year to \$39.156 million on 30 June 2027. The decrease in cash and investments during the year is impacted by capital works that is expected to be carried over from 2025-26 and now expected to be completed during 2025-26 (\$11.827 million).

The level of cash is required to ensure that Council can run its day-to-day operations and to ensure that liabilities can be repaid as required, including trade and other payables, employee leave entitlements and repayment of loan borrowings. The cash will also be used to fund the ongoing and future investment in capital works. Cash and investments are forecast to be \$45.680 million on 30 June 2026.

Capital works

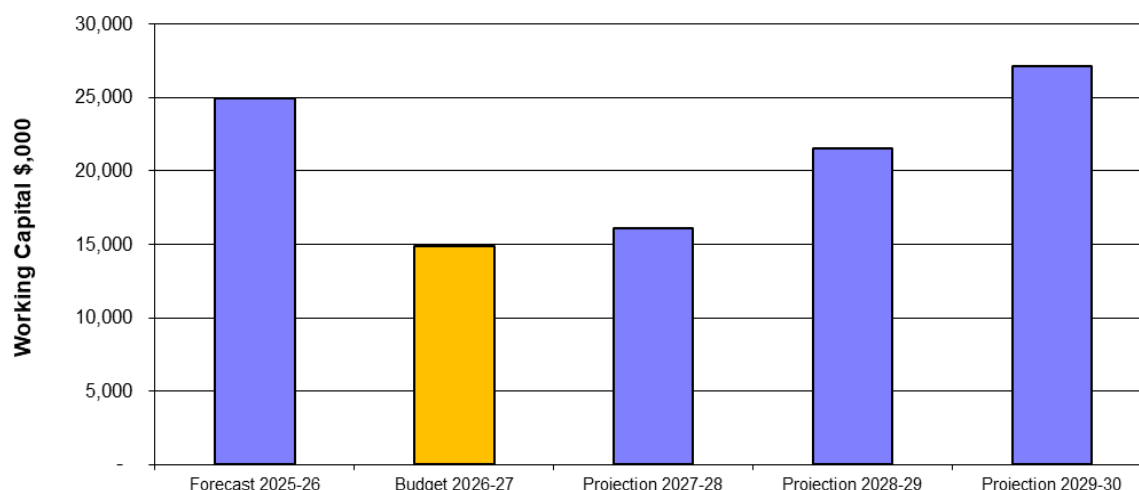


The Capital Works Program for the 2026-27 year is expected to be \$59.724 million, including \$11.827 million worth of projects carried over and funded from 2025-26. Of the \$47.897 million capital funding required, \$7.3 million will come from external grants, \$2.476 million from reserves, and the balance from Council's unrestricted cash. The Capital Works Program has been set and prioritised based on a rigorous process of consultation with the community which has enabled Council to assess needs and develop sound business justification for each project. Capital works expenditure is forecast to be \$50.163 million in 2025-26.

The asset renewal program of \$31.358 million in 2026-27 highlights the continued focus on the reduction of Council's asset renewal backlog.

Overall, Council is committed to investing wisely, maintaining what matters most, and planning responsibly for the future.

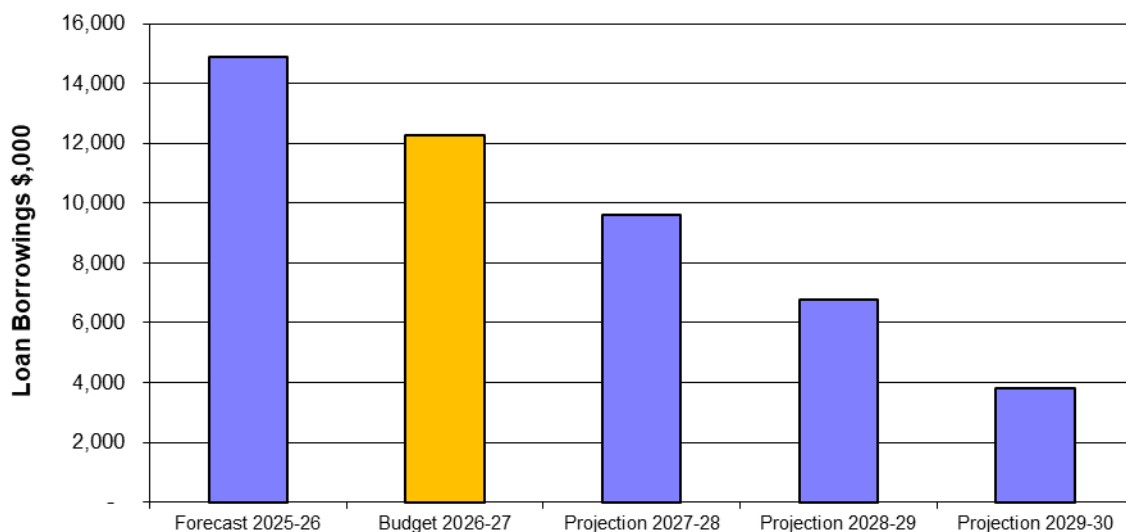
Financial position



Council's financial position is expected to improve in 2026-27 with net assets (net worth) predicted to increase by \$5.713 million to \$1,803.332 million.

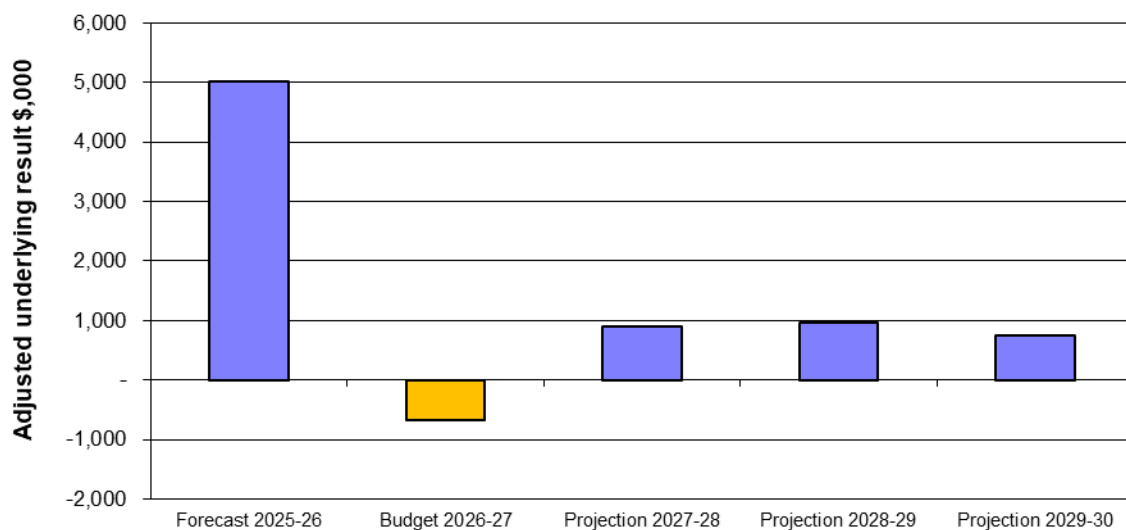
Working capital is an indicator of council's ability to meet its financial obligations as and when they fall due (being current assets less current liabilities). Working capital is forecast to be \$24.927 million on 30 June 2026. It is expected to decrease by \$10.063 million during the year to \$14.863 million on 30 June 2027.

Loan Borrowings



Council's loan borrowings are expected to decrease by \$2.585 million during the year to \$12.284 million on 30 June 2027. No further borrowings are currently included in Council's long term Financial Plan, which results in loan borrowing levels reducing each year until Council becomes debt free by 2032-33.

Financial sustainability



A budget has been prepared for the four-year period ending 30 June 2030. The Budget is in turn set within the Financial Plan to assist Council to adopt a budget within a longer-term financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives.

The adjusted underlying result, which is a measure of financial sustainability, is expected to decrease by \$5.695 million compared to the 2025-26 forecast. Future year predictions from 2027-28 indicate slightly improved results, based on estimated future rate increases capped at 2.5 per cent.



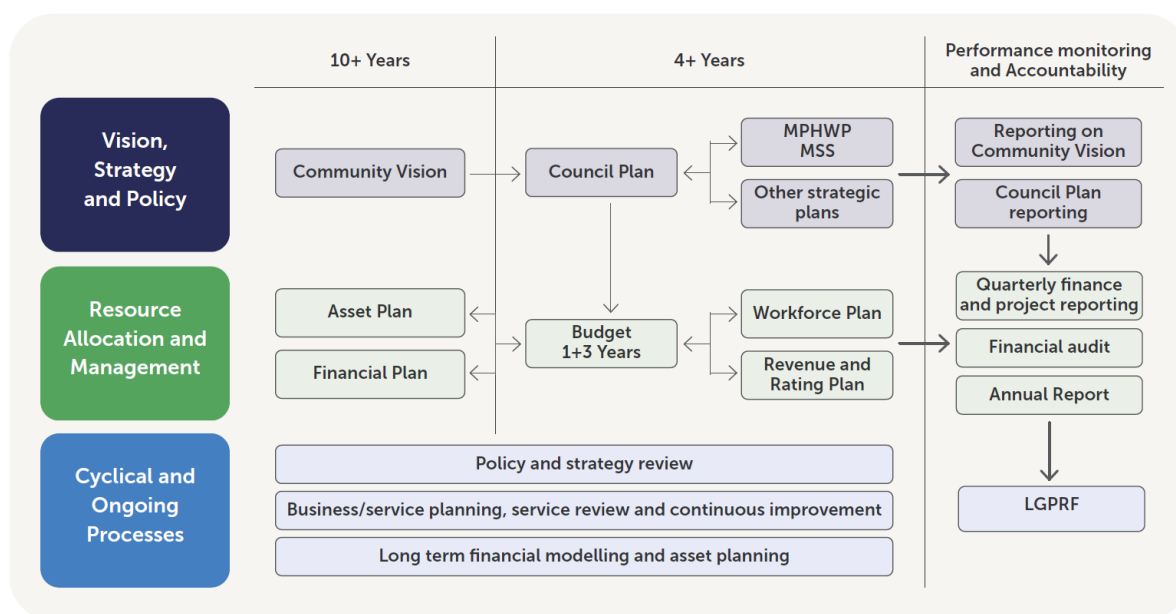
1. Link to the Council Plan

1. Link to the Integrated Strategic Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision, Financial Plan and Asset Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation is an important part of understanding what the community of Hobsons Bay wants and accordingly community consultation in relation to Council decision making and proposals in undertaken in line with Council’s adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Hobsons Bay Community Vision 2040

By 2040 we are a safe, sustainable and healthy community supported by an accountable, efficient and transparent Council.

The Council's Mission

We will listen, engage and work with our community to plan, deliver and advocate for Hobsons Bay to secure a happy, healthy, fair and sustainable future for all.

Our values

Excellence at Hobsons Bay means that both Councillors and employees are:

RESPECTFUL: treating everyone fairly and respecting different views

COMMUNITY DRIVEN AND FOCUSED: delivering results that demonstrate that we understand community needs and put people first

TRUSTED AND RELIABLE: work hard to be responsive and meet expectations; delivering on what we promise to achieve in the best interest of the community

EFFICIENT AND RESPONSIBLE: engaged and taking pride in our work, wanting to continually review and improve in order to provide good value, cost effective services

BOLD AND INNOVATIVE: proactive, adaptable, open to change and taking calculated risks, not afraid to try new things and learn from mistakes

ACCOUNTABLE AND TRANSPARENT: making well-informed decisions based on best practice and evidence, which take into account what our community tells us

RECOGNISED: as working for an employer of choice, with leadership that recognises and values the contributions, skills and the expertise of its workforce and inspires people to develop and do their best

1.3 Strategic Objectives - Themes

Council delivers services and initiatives under 63 action areas. Each contributes to the achievement of one of the four Strategic Objectives - Themes as set out in the Council Plan for the years 2025-29. The following table lists the four Strategic Objectives and Goals as described in the Council Plan.

Theme	Goals
Healthy Community	<ol style="list-style-type: none"> 1. Strengthen community connection 2. Reduce harm and build a safer community 3. Promote physical and mental wellbeing
Sustainable Environment	<ol style="list-style-type: none"> 1. Respond effectively to climate change by reducing emissions and managing risk 2. Support the community to respond to climate change 3. Promote and deliver recycling and waste management services that divert waste from landfill 4. Promote the conservation and enhancement of our unique natural environments
Liveable City	<ol style="list-style-type: none"> 1. Provide equitable and inclusive community infrastructure 2. Increase access to jobs, education and housing 3. Deliver and advocate for a safe and accessible transport network 4. Foster community through events and arts 5. Address drainage, flooding and stormwater concerns
Accountable Council	<ol style="list-style-type: none"> 1. Strengthen governance practices and systems 2. Increase staff satisfaction and safety 3. Improve financial performance of Council 4. Increase effective communications and community engagement 5. Develop strategic partnerships to deliver on community needs

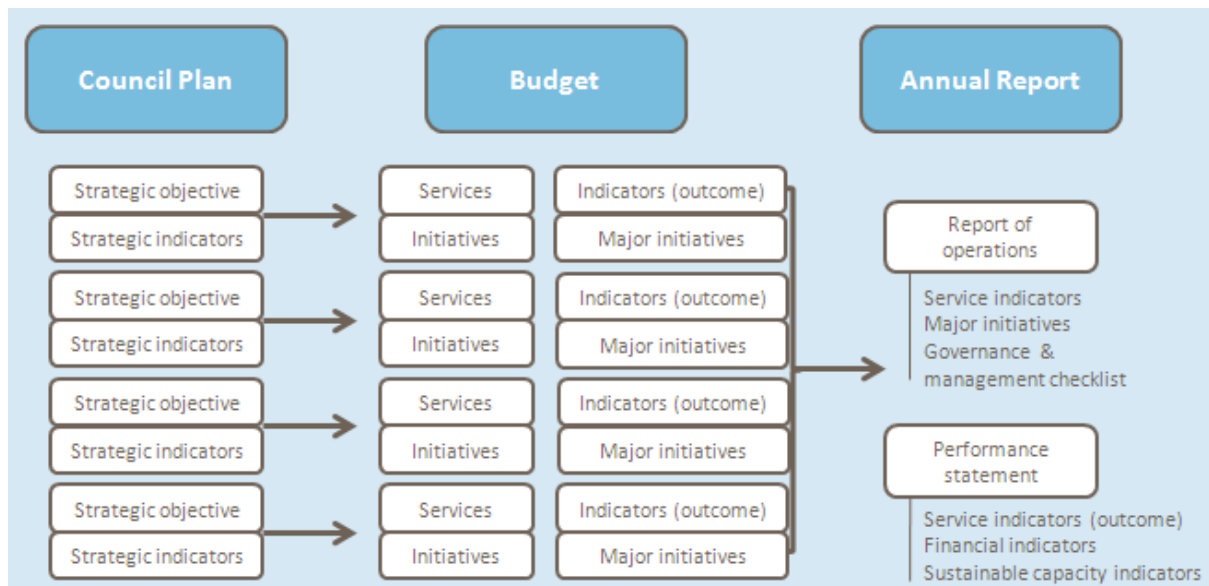


2. Services and service performance indicators



2. Services and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2026-27 year and how these will contribute to achieving the strategic objectives - Themes - outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and to report against these in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is outlined below.



Source: Department of Jobs, Precincts and Regions

2.1 Theme 1 Healthy Community

Council will work towards achieving this with the following goals:

- 1.1. Strengthen community connection
- 1.2. Reduce harm and build a safer community
- 1.3. Promote physical and mental wellbeing

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
Community Child Health	Provides maternal and child health and immunisation services to support the health, development and wellbeing of children and families from birth to school age	<i>Inc</i>	1,503	1,525	1,511
		<i>Exp</i>	3,858	3,822	4,174
		<i>Surplus / (deficit)</i>	(2,355)	(2,298)	(2,664)
Community Support	Provides social support, care services and practical assistance to help older people, eligible younger people and carers remain connected and independent.	<i>Inc</i>	2,816	2,609	1,751
		<i>Exp</i>	2,167	2,246	2,281
		<i>Surplus / (deficit)</i>	650	363	(529)
Customer and Community Experience	Provides frontline customer service and access to Council services	<i>Inc</i>	-	-	-
		<i>Exp</i>	3,634	4,810	4,665
		<i>Surplus / (deficit)</i>	(3,634)	(4,810)	(4,665)
Early Years	Provides accessible early years services and support to help children and families thrive and to strengthen local early years providers.	<i>Inc</i>	696	753	701
		<i>Exp</i>	1,411	1,593	1,596
		<i>Surplus / (deficit)</i>	(715)	(840)	(895)
Environmental Health	Protects community health through environmental health regulation, inspections, disease prevention and public health compliance	<i>Inc</i>	850	832	824
		<i>Exp</i>	1,198	1,234	1,334
		<i>Surplus / (deficit)</i>	(348)	(402)	(510)
Libraries and Hubs	Provides library and community hub services, delivering accessible spaces, collections, programs and targeted engagement that support lifelong learning and diverse community	<i>Inc</i>	1,168	1,202	1,172
		<i>Exp</i>	3,972	3,681	3,898
		<i>Surplus / (deficit)</i>	(2,804)	(2,480)	(2,726)
Social Planning, Research and Community Development	Builds community wellbeing, inclusion and local leadership through research, planning, partnerships, community initiatives, facility management, funding, grants programs	<i>Inc</i>	71	64	60
		<i>Exp</i>	2,956	3,321	3,356
		<i>Surplus / (deficit)</i>	(2,885)	(3,257)	(3,296)
Sport and Recreation	Manages sport and recreation facilities, planning and partnerships to increase participation and improve access to active spaces	<i>Inc</i>	167	158	155
		<i>Exp</i>	1,168	1,404	1,336
		<i>Surplus / (deficit)</i>	(1,000)	(1,246)	(1,181)
Youth Services	Provides youth services, programs and support that build wellbeing, participation, skills and connection for young people	<i>Inc</i>	423	281	87
		<i>Exp</i>	1,617	1,702	1,712
		<i>Surplus / (deficit)</i>	(1,194)	(1,421)	(1,625)

Major Initiatives

1. Commence development of Council's new Reconciliation Action Plan
2. Adoption and implementation of a Sports and Recreation Allocations, Fees and Charges Policy
3. Identify service gaps in Hobsons Bay and where Council's resources including advocacy can respond to the challenges facing victim survivors in Hobsons Bay
4. Develop a Co-location Policy and process to support external partners that deliver services to young people to co-locate at Council facilities

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Community	Library Services (Library visits per head of population)	6.3	6.5	6.5
Community	Maternal and Child Health Services (Participation in 4-week Key Age and Stage visit)	93.0%	97.0%	98.0%

*refer to table at end of section 2.4 for information on the calculation of Service performance outcome indicators

2.2 Theme 2 Sustainable Environment

Council will work towards achieving this with the following goals:

- 2.1 Respond effectively to climate change by reducing emissions and managing risk.
- 2.2 Support the community to respond to climate change
- 2.3 Promote and deliver recycling and waste management services that divert waste from landfill.
- 2.4 Promote the conservation and enhancement of our unique natural environments

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
Arboriculture and Conservation	Manages the urban forest and conservation areas to improve tree canopy, biodiversity and environmental resilience	<i>Inc</i>	40	176	87
		<i>Exp</i>	2,723	3,626	3,523
		<i>Surplus / (deficit)</i>	(2,683)	(3,449)	(3,436)
Climate Change	Facilitates Council's response to climate change including greenhouse gas emission reduction, climate adaptation, water management and supporting the community	<i>Inc</i>	55	18	-
		<i>Exp</i>	649	894	767
		<i>Surplus / (deficit)</i>	(594)	(876)	(767)
Kerbside Waste and Recycling	Develops and delivers the kerbside waste and recycling service and provides community education	<i>Inc</i>	367	362	362
		<i>Exp</i>	14,203	14,801	15,318
		<i>Surplus / (deficit)</i>	(13,835)	(14,438)	(14,956)
Land Contamination Services	Provides specialist advice on the management of contaminated land owned by Council	<i>Inc</i>	-	-	-
		<i>Exp</i>	-	120	198
		<i>Surplus / (deficit)</i>	0	(120)	(198)
Parks Maintenance and Horticulture	Maintains and improves parks, sports fields and gardens to provide safe, attractive and accessible public open spaces	<i>Inc</i>	396	146	129
		<i>Exp</i>	8,019	7,884	9,352
		<i>Surplus / (deficit)</i>	(7,623)	(7,738)	(9,224)

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Environment	Waste Management (New Indicator) (Kerbside collection waste to landfill per serviced property – tonnes)	-	0.48	0.48

* refer to table at end of section 2.4 for information on the calculation of Service performance outcome indicators

2.3 Theme 3 Liveable City

Council will work towards achieving this with the following goals:

- 3.1. Provide equitable and inclusive community infrastructure
- 3.2. Increase access to jobs, education and housing
- 3.3. Deliver and advocate for a safe and accessible transport network
- 3.4. Foster community through events and arts
- 3.5. Address drainage, flooding and stormwater concerns

The services, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
Arts, Culture and Heritage	Ensures opportunities to experience and participate in the arts including arts spaces, infrastructure, civic and cultural collection, public art, interpretation, programming, funding, partnerships	<i>Inc</i>	2	2	-
		<i>Exp</i>	1,224	1,338	1,392
		<i>Surplus / (deficit)</i>	(1,221)	(1,336)	(1,392)
Building Control	Manages building regulation, compliance and enforcement to help ensure development is safe and meets legal requirements	<i>Inc</i>	612	661	915
		<i>Exp</i>	961	1,474	1,617
		<i>Surplus / (deficit)</i>	(349)	(813)	(702)
Capital Projects	Delivers capital projects that renew and upgrade community infrastructure, buildings and public open space / foreshore	<i>Inc</i>	-	-	-
		<i>Exp</i>	162	190	193
		<i>Surplus / (deficit)</i>	(162)	(190)	(193)
City Amenity	Keeps public amenities and beaches clean and well presented through essential city amenity services. Ensure a clean environment through the street litter bin service and through removal of illegal dumped rubbish	<i>Inc</i>	152	158	158
		<i>Exp</i>	3,157	3,172	3,386
		<i>Surplus / (deficit)</i>	(3,005)	(3,014)	(3,228)
Civil Engineering Projects	Plans and delivers civil infrastructure projects to improve roads, drainage and other public assets	<i>Inc</i>	-	-	-
		<i>Exp</i>	227	181	181
		<i>Surplus / (deficit)</i>	(227)	(181)	(181)
Civil Maintenance	Maintains roads, drainage, signage and street cleaning services to keep public infrastructure safe and functional	<i>Inc</i>	1,780	1,355	1,520
		<i>Exp</i>	9,228	8,410	8,200
		<i>Surplus / (deficit)</i>	(7,449)	(7,054)	(6,680)
Drainage Engineering & Development	Provides drainage engineering expertise, development advice and planning for Council's drainage network and related works	<i>Inc</i>	371	150	154
		<i>Exp</i>	792	649	940
		<i>Surplus / (deficit)</i>	(421)	(499)	(786)
Economic Development & Tourism	Supports local business, investment and tourism through partnerships, programs, networking, events, advice and place activation	<i>Inc</i>	50	61	30
		<i>Exp</i>	1,759	1,599	1,615
		<i>Surplus / (deficit)</i>	(1,709)	(1,538)	(1,585)

Service area	Description of services provided		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
Enterprise Project Management Office (EPMO)	Oversees the capital works program through planning, reporting, project support and continuous improvement in project management	<i>Inc</i>	-	-	-
		<i>Exp</i>	534	591	780
		<i>Surplus / (deficit)</i>	(534)	(591)	(780)
Events and Venues	Enables and supports events, filming, markets including through production, permits, funding; manages cultural venue operations including the Altona Theatre, Williamstown Town Hall	<i>Inc</i>	732	705	774
		<i>Exp</i>	1,850	2,166	2,378
		<i>Surplus / (deficit)</i>	(1,118)	(1,461)	(1,604)
Facilities Maintenance	Maintains Council buildings and facilities so they remain safe, compliant and fit for community and organisational use	<i>Inc</i>	634	566	570
		<i>Exp</i>	8,350	7,858	8,229
		<i>Surplus / (deficit)</i>	(7,716)	(7,291)	(7,659)
Open Space, Foreshore and Urban Design	Plans and designs open space, foreshore and public realm improvements that enhance community use and amenity	<i>Inc</i>	-	-	-
		<i>Exp</i>	462	361	524
		<i>Surplus / (deficit)</i>	(462)	(361)	(524)
Planning Investigations	Investigates planning breaches and takes compliance and enforcement action under the planning scheme and legislation	<i>Inc</i>	5	10	10
		<i>Exp</i>	404	499	505
		<i>Surplus / (deficit)</i>	(399)	(489)	(495)
Strategic Planning	Develops strategic planning policy and planning scheme changes that guide future land use and development	<i>Inc</i>	2	-	-
		<i>Exp</i>	951	1,449	1,912
		<i>Surplus / (deficit)</i>	(949)	(1,449)	(1,912)
Strategic Projects	Leads Council advocacy and liaison on major Victorian Government infrastructure projects affecting the municipality	<i>Inc</i>	328	951	450
		<i>Exp</i>	417	410	335
		<i>Surplus / (deficit)</i>	(90)	541	116
Traffic and Transport	Provides transport and traffic planning, advice and project delivery to support a safe and efficient local transport network	<i>Inc</i>	89	11	12
		<i>Exp</i>	3,214	2,959	3,288
		<i>Surplus / (deficit)</i>	(3,125)	(2,949)	(3,275)
Urban Planning	Assesses planning permit applications and provides advice under the planning scheme and related legislation	<i>Inc</i>	1,664	1,910	2,059
		<i>Exp</i>	3,552	3,851	4,402
		<i>Surplus / (deficit)</i>	(1,888)	(1,941)	(2,343)

Major Initiatives

- Commence work for Kororoit Creek Shared Trail stages 4 and 5, Altona North, construction

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Environment	Roads (Sealed local roads below the intervention level)	98.9%	92.0%	95.0%
Responsiveness	Statutory Planning (Time taken to decide planning applications)	57	53	55
Responsiveness	Statutory Planning (Planning applications decided within the relevant required time)	72.7%	92.0%	95.0%
Governance	Capital Works Planning (New Indicator) (Actual capital works expenditure as a percentage of budgeted capital works expenditure for the financial year)	76.3%	79.6%	85.0%

* refer to table at end of section 2.4 for information on the calculation of Service performance outcome indicators

2.4 Theme 4 Accountable Council

Council will work towards achieving this with the following goals:

- 1.1 Strengthen governance practices and systems
- 1.2 Increase staff satisfaction and safety
- 1.3 Improve financial performance of Council
- 1.4 Increase effective communications and community engagement
- 1.5 Develop strategic partnerships to deliver on community needs

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
Advocacy	Provides advocacy advice and support to help shape and deliver Council's advocacy activities	<i>Inc</i>	-	-	-
		<i>Exp</i>	90	179	271
		<i>Surplus / (deficit)</i>	(90)	(179)	(271)
Animal Management	Promotes responsible pet ownership, animal welfare and community safety through animal management and compliance services	<i>Inc</i>	841	761	945
		<i>Exp</i>	807	789	861
		<i>Surplus / (deficit)</i>	34	(28)	84
Community Engagement	Leads and supports community engagement to help involve the community in Council decisions and build organisational capability	<i>Inc</i>	-	0	-
		<i>Exp</i>	439	397	530
		<i>Surplus / (deficit)</i>	(439)	(397)	(530)
Councillors and CEOs Office	Provides executive and administrative support to the CEO, executive leadership and Councillors to support effective governance and decision-making	<i>Inc</i>	-	-	-
		<i>Exp</i>	4,814	4,960	3,053
		<i>Surplus / (deficit)</i>	(4,814)	(4,960)	(3,053)
Digital Services	Provides secure, reliable and modern digital, technology and communications services, systems and support, to improve Council operations and customer experience	<i>Inc</i>	-	-	-
		<i>Exp</i>	6,721	7,562	9,882
		<i>Surplus / (deficit)</i>	(6,721)	(7,562)	(9,882)
Emergency Management	Leads emergency management planning, preparedness and coordination to support community safety and organisational resilience	<i>Inc</i>	-	-	-
		<i>Exp</i>	16	34	29
		<i>Surplus / (deficit)</i>	(16)	(34)	(29)
Enterprise Transformation, Systems and Strategy	Provides process enhancement, systems governance and data insights to support service improvement, accountability and evidence-based decision-making	<i>Inc</i>	-	-	-
		<i>Exp</i>	493	212	1,436
		<i>Surplus / (deficit)</i>	(493)	(212)	(1,436)
Finance	Provides financial reporting, accounting, budgeting and advisory services to support sound financial management and decision-making	<i>Inc</i>	17	3	5
		<i>Exp</i>	1,256	1,273	1,449
		<i>Surplus / (deficit)</i>	(1,240)	(1,270)	(1,444)
Fleet, Plant and Yard Operations	Manages Council's fleet, plant and operational yard services to support safe and efficient service delivery	<i>Inc</i>	-	4	5
		<i>Exp</i>	1,913	2,340	2,491
		<i>Surplus / (deficit)</i>	(1,913)	(2,336)	(2,486)

Service area	Description of services provided		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
Governance	Supports lawful, transparent and effective decision-making through governance advice, frameworks and statutory compliance	<i>Inc</i>	133	111	3
		<i>Exp</i>	1,099	510	818
		<i>Surplus / (deficit)</i>	(966)	(399)	(815)
Information Management	Manages Council records and information systems to support compliance, access, storage and retrieval of information	<i>Inc</i>	60	-	-
		<i>Exp</i>	849	971	574
		<i>Surplus / (deficit)</i>	(789)	(971)	(574)
Legal Services	Provides in-house legal advice and services to support Council's statutory compliance and decision-making	<i>Inc</i>	-	-	-
		<i>Exp</i>	236	242	243
		<i>Surplus / (deficit)</i>	(236)	(242)	(243)
Local Laws and Parking	Administers local laws and parking controls to support safe, fair and well-managed public spaces	<i>Inc</i>	4,210	4,020	4,380
		<i>Exp</i>	3,325	3,751	3,930
		<i>Surplus / (deficit)</i>	885	269	450
Organisational Planning and Performance	Leads Council's planning and performance reporting obligations under the Local Government Act and integrated planning framework	<i>Inc</i>	-	-	-
		<i>Exp</i>	133	382	499
		<i>Surplus / (deficit)</i>	(133)	(382)	(499)
People Experience	Enables an aligned, productive and safe organisation through the provision of best practice human resources management, payroll and employee relations support, advice, recommendations, services and programs Oversees OHS risk management and hazard identification through high quality safety programs and injury management advice alongside a proactive health and wellbeing program	<i>Inc</i>	-	30	-
		<i>Exp</i>	2,368	4,056	4,023
		<i>Surplus / (deficit)</i>	(2,368)	(4,026)	(4,023)
Procurement and Contracts	Manages procurement, tendering and contract processes to support compliant, efficient and best-value purchasing	<i>Inc</i>	-	-	-
		<i>Exp</i>	619	742	759
		<i>Surplus / (deficit)</i>	(619)	(742)	(759)
Property Services	Manages Council property arrangements, leasing and licensing to support effective use of Council-owned and controlled properties	<i>Inc</i>	2,758	3,043	2,943
		<i>Exp</i>	660	1,259	1,712
		<i>Surplus / (deficit)</i>	2,098	1,785	1,230
Rates	Manages the raising and collection of Council rates to support Council's revenue base	<i>Inc</i>	231	709	490
		<i>Exp</i>	1,280	1,721	1,585
		<i>Surplus / (deficit)</i>	(1,049)	(1,011)	(1,095)
Risk and Insurance	Leads Council's risk, insurance, audit coordination and business continuity frameworks to strengthen organisational resilience and assurance	<i>Inc</i>	-	-	-
		<i>Exp</i>	3,335	3,690	3,920
		<i>Surplus / (deficit)</i>	(3,335)	(3,690)	(3,920)
Strategic Asset Management	Leads strategic asset management, long-term renewal planning and asset information systems to support sound infrastructure decisions	<i>Inc</i>	-	-	-
		<i>Exp</i>	772	945	1,080
		<i>Surplus / (deficit)</i>	(772)	(945)	(1,080)
Strategic Communications	Provides strategic communication advice and manages communication channels to support clear, accessible and effective Council communications	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,306	1,447	1,526
		<i>Surplus / (deficit)</i>	(1,306)	(1,447)	(1,526)
Talent and Organisational Capability	Manages recruitment for Council, and designs and delivers organisational capability initiatives that build leadership and workforce capability and contribute to safe, inclusive and equitable workplaces, a positive organisational culture, engagement and sustainable service delivery	<i>Inc</i>	-	-	-
		<i>Exp</i>	509	576	1,373
		<i>Surplus / (deficit)</i>	(509)	(576)	(1,373)

Major Initiatives

1. Implement a Hobsons Bay City Council staff engagement and culture survey
2. Refresh Hobsons Bay City Council organisational values
3. Deliver key digital improvement projects

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Governance	Total unpaid rates and charges (New Indicator) (Total unpaid rates and charges (and unpaid interest on rates and charges) for all financial years as a percentage of all rates and charges for the financial year)	15.2%	10.7%	8.9%
Governance	Councillor attendance at council meetings (The percentage of attendance at Council meetings by Councillors)	97.0%	80.0%	80.0%
Governance	Councillor attendance at council briefings (New Indicator) (The percentage of attendance at Council briefings by Councillors)	-	80.0%	80.0%
Governance	Permanent staff turnover (The number of permanent staff resignations and terminations as a percentage of the average number of permanent staff)	18.0%	10.8%	12.0%
Governance	Community engagement (Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions)	55	56	56

*refer to table in end of section 2.4 for information on the calculation of Service Performance Outcome Indicators

Service Performance Outcome Indicators

Domain	Indicator	Performance Measure	Computation
Community	Library Services	Library visits per head of population (The number of library visits per head of population)	Number of library visits / Population
Community	MCH Services	Participation in 4-week Key Age and Stage visit (The percentage of infants enrolled in the MCH service who receive the 4-week Key Age and Stage visit)	Number of 4-week key age and stage visits / Number of birth notifications received
Environment	Waste Management	Kerbside collection waste to landfill per serviced property. (The amount of waste collected from kerbside waste collection services that is sent to landfill per serviced property)	Amount of waste in tonnes (t) collected from kerbside waste collection services that is sent to landfill / Number of serviced properties
Environment	Roads	Sealed local roads below the intervention level (The percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads [The result is multiplied by 100]
Responsiveness	Statutory Planning	Time taken to decide planning applications (The median number of days taken between receipt of a planning application and a decision on the application)	The median number of days between receipt of a planning application and a decision on the application
Responsiveness	Statutory Planning	Planning applications decided within the relevant required time (The percentage of planning application decisions made within the relevant required time)	Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits /
Governance	Financial Decisions	Capital works planning (The actual capital works expenditure as a percentage of budgeted capital works expenditure for the financial year)	Sum of actual capital works expenditure for the financial year / Budgeted capital works expenditure for the financial year
Governance	Financial Decisions	Total unpaid rates and charges (The total unpaid rates and charges (and unpaid interest on rates and charges) for all financial years as a percentage of all rates and charges for the financial year)	The sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years / The sum of all rates and charges for the financial year
Governance	Transparency	Councillor attendance at council meetings (The percentage of attendance at Council meetings by Councillors)	The sum of the number of councillors who attended each council meeting / (Number of council meetings) × (Number of councillors elected at the last Council general election) [The result is multiplied by 100]
Governance	Transparency	Councillor attendance at councillor briefings (The percentage of attendance at Councillor briefings by Councillors)	The sum of the number of Councillors who attended each Councillor briefing / (Number of Councillor briefings) × (Number of Councillors elected at the last Council general election) [The result is multiplied by 100]
Governance	Strategic Planning	Permanent Staff turnover (The number of permanent staff resignations and terminations as a percentage of the average number of permanent staff)	Number of permanent staff resignations and terminations for the financial year / Average number of permanent staff for the financial year. [The result is multiplied by 100]
Governance	Community Engagement	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions (Community satisfaction rating out of 100 with the consultation and engagement efforts of council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement

2.5 Reconciliation with budgeted operating result

	Surplus/ (Deficit)	Expenditure	Income / Revenue
	\$'000	\$'000	\$'000
Healthy Community	(18,091)	24,353	6,261
Sustainable Environment	(28,580)	29,158	578
Liveable City	(33,224)	39,876	6,653
Accountable Council	(33,275)	42,044	8,769
Total	(113,170)	135,431	22,261
Expenses added in:			
Depreciation	42,634		
Finance costs	638		
Others	4,692		
Surplus/(Deficit) before funding sources	(161,134)		
Funding sources added in:			
Rates and charges revenue	135,241		
Waste charge revenue	17,110		
Other	7,196		
Capital grants and contributions	7,300		
Total funding sources	166,847		
Operating surplus/(deficit) for the year	5,713		



3. Financial statements



This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Comprehensive Income Statement
For the four years ending 30 June 2030

	NOTES	Forecast	Budget	Projections		
		Actual 2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Income / Revenue						
Rates and charges	4.1.1	146,861	152,351	157,735	162,314	167,012
Statutory fees and fines	4.1.2	4,904	5,657	5,827	6,002	6,182
User fees	4.1.3	6,359	6,117	6,301	6,490	6,685
Grants - operating	4.1.4	11,209	9,889	9,916	10,164	10,418
Grants - capital	4.1.4	5,567	7,300	17,420	3,589	615
Contributions - monetary	4.1.5	2,972	3,053	2,360	2,360	2,360
Contributions - non-monetary		-	-	-	-	-
Net gain on disposal of property, infrastructure, plant and equipment		-	-	-	-	-
Fair value adjustments for investment		-	-	-	-	-
Share of net profits (or loss) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	5,141	4,741	4,751	5,028	5,408
Total income / revenue		183,012	189,109	204,310	195,947	198,680
Expenses						
Employee costs	4.1.7	68,209	74,520	77,237	80,307	83,396
Materials and services	4.1.8	59,382	61,966	61,782	63,188	64,629
Depreciation	4.1.9	40,840	42,320	43,378	44,463	45,574
Amortisation - intangible assets		-	-	-	-	-
Depreciation - right of use assets	4.1.10	207	314	334	334	334
Allowance for impairment losses		413	549	549	549	549
Borrowing costs		894	588	474	354	228
Finance costs - leases		17	49	32	23	49
Other expenses	4.1.11	898	837	858	880	902
Net loss on disposal of property, infrastructure, plant and equipment	4.1.12	2,048	2,251	2,251	2,251	2,251
Total expenses		172,908	183,395	186,895	192,348	197,913
Surplus/(deficit) for the year		10,105	5,713	17,414	3,599	767
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation gain /(loss)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)						
Total other comprehensive income		-	-	-	-	-
Total comprehensive result		10,105	5,713	17,414	3,599	767

Balance Sheet

For the four years ending 30 June 2030

	NOTES	Forecast	Budget	Projections		
		Actual 2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Assets						
Current assets						
Cash and cash equivalents		15,680	15,156	15,197	15,069	15,509
Trade and other receivables		20,516	18,378	15,988	14,932	13,804
Other financial assets		30,000	24,000	29,000	37,000	44,000
Inventories		34	34	34	34	34
Prepayments		1,922	1,922	1,922	1,922	1,922
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		355	355	355	355	355
Total current assets	4.2.1	68,507	59,845	62,495	69,313	75,624
Non-current assets						
Trade and other receivables		16	16	16	16	16
Other financial assets		-	-	-	-	-
Non-current assets classified as held for sale		-	-	-	-	-
Property, infrastructure, plant & equipment		1,771,174	1,784,266	1,798,387	1,793,119	1,785,867
Right-of-use assets	4.2.4	776	586	251	790	586
Investment property		14,880	14,880	14,880	14,880	14,880
Total non-current assets	4.2.1	1,786,846	1,799,748	1,813,534	1,808,805	1,801,349
Total assets		1,855,352	1,859,593	1,876,029	1,878,117	1,876,973
Liabilities						
Current liabilities						
Trade and other payables		17,183	17,613	18,053	18,504	18,967
Trust funds and deposits		9,992	10,241	10,498	10,760	11,029
Unearned income/revenue		1,435	1,435	1,435	1,435	1,435
Provisions		12,111	12,656	13,225	13,820	14,373
Interest-bearing liabilities	4.2.3	2,585	2,699	2,819	2,943	2,402
Lease liabilities	4.2.4	275	338	346	318	338
Total current liabilities	4.2.2	43,580	44,982	46,375	47,781	48,544
Non-current liabilities						
Provisions		1,418	1,482	1,549	1,618	1,683
Interest-bearing liabilities	4.2.3	12,284	9,585	6,767	3,823	1,421
Lease liabilities	4.2.4	452	213	593	550	213
Total non-current liabilities	4.2.2	14,154	11,280	8,908	5,991	3,317
Total liabilities		57,734	56,262	55,283	53,772	51,861
Net assets		1,797,618	1,803,332	1,820,746	1,824,345	1,825,112
Equity						
Accumulated surplus		679,973	697,107	714,571	714,297	711,915
Reserves		1,117,645	1,106,224	1,106,175	1,110,048	1,113,196
Total equity		1,797,618	1,803,332	1,820,746	1,824,345	1,825,112

Statement of Changes in Equity
For the four years ending 30 June 2030

	NOTES	Total \$'000	Accumulate d Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2025-26 Forecast Actual					
Balance at beginning of the financial year		1,787,513	665,773	1,091,289	30,451
Surplus/(deficit) for the year		10,105	10,105	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		38,254	21,175	-	17,079
Transfers from other reserves		(38,254)	(17,079)	-	(21,175)
Balance at end of the financial year		1,797,618	679,973	1,091,289	26,355
2026-27 Budget					
Balance at beginning of the financial year		1,797,618	679,973	1,091,289	26,355
Surplus/(deficit) for the year		5,713	5,713	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves	4.3.1	25,269	18,345	-	6,924
Transfers from other reserves	4.3.1	(25,269)	(6,924)	-	(18,345)
Balance at end of the financial year	4.3.2	1,803,331	697,107	1,091,289	14,934
2027-28					
Balance at beginning of the financial year		1,803,331	697,107	1,091,289	14,934
Surplus/(deficit) for the year		17,414	17,414	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		13,936	6,993	-	6,943
Transfers from other reserves		(13,936)	(6,943)	-	(6,993)
Balance at end of the financial year		1,820,745	714,571	1,091,289	14,885
2028-29					
Balance at beginning of the financial year		1,820,745	714,571	1,091,289	14,885
Surplus/(deficit) for the year		3,599	3,599	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		12,554	4,340	-	8,214
Transfers from other reserves		(12,554)	(8,214)	-	(4,340)
Balance at end of the financial year		1,824,344	714,297	1,091,289	18,758
2029-30					
Balance at beginning of the financial year		1,824,344	714,297	1,091,289	18,758
Surplus/(deficit) for the year		767	767	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		11,928	4,390	-	7,538
Transfers from other reserves		(11,928)	(7,538)	-	(4,390)
Balance at end of the financial year		1,825,111	711,915	1,091,289	21,907

Statement of Cash Flows
For the four years ending 30 June 2030

Notes	Forecast	Budget	Projections		
	Actual				
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	151,656	154,794	160,406	163,616	168,400
Statutory fees and fines	4,904	5,657	5,827	6,002	6,182
User fees	6,036	5,812	6,021	6,243	6,425
Grants - operating	11,209	9,889	9,916	10,164	10,418
Grants - capital	5,567	7,300	17,420	3,589	615
Contributions - monetary	2,972	3,053	2,360	2,360	2,360
Interest received	1,800	1,459	1,370	1,547	1,822
Trust funds and deposits taken	-	-	-	-	-
Other receipts	5,141	4,741	4,751	5,028	5,408
Net GST refund / payment	-	-	-	-	-
Employee costs	(67,627)	(73,912)	(76,601)	(79,642)	(82,779)
Materials and services	(66,026)	(62,374)	(62,200)	(63,616)	(65,068)
Short-term, low value and variable lease payments	-	-	-	-	-
Trust funds and deposits repaid	-	-	-	-	-
Other payments	-	-	-	-	-
Net cash provided by/(used in) operating activities 4.4.1	55,631	56,420	69,270	55,291	53,784
Cash flows from investing activities					
Payments for property, infrastructure, plant and	(50,163)	(59,724)	(61,018)	(44,245)	(43,125)
Proceeds from sale of property, infrastructure, plant and equipment	394	340	340	340	340
Payments for investments	(2,000)	6,000	(5,000)	(8,000)	(7,000)
Proceeds from sale of investments	-	-	-	-	-
Loans and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
Net cash provided by/ (used in) investing activities 4.4.2	(51,769)	(53,384)	(65,678)	(51,905)	(49,785)
Cash flows from financing activities					
Finance costs	(894)	(588)	(474)	(354)	(228)
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	(7,475)	(2,585)	(2,699)	(2,819)	(2,943)
Interest paid - lease liability	-	(49)	(32)	(23)	(49)
Repayment of lease liabilities	-	(338)	(346)	(318)	(338)
Net cash provided by/(used in) financing activities 4.4.3	(8,369)	(3,560)	(3,551)	(3,513)	(3,559)
Net increase/(decrease) in cash & cash equivalents	(4,507)	(524)	40	(127)	440
Cash and cash equivalents at the beginning of the financial year	20,187	15,680	15,156	15,197	15,069
Cash and cash equivalents at the end of the financial year	15,680	15,156	15,197	15,069	15,509

Statement of Capital Works
For the four years ending 30 June 20230

	NOTES	Forecast	Budget	Projections		
		Actual				
		2025-26	2026-27	2027-28	2028-29	2029-30
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		-	-	-	-	-
Total land		-	-	-	-	-
Buildings		6,728	11,677	17,668	9,095	6,497
Heritage buildings		129	760	100	100	100
Total buildings		6,856	12,437	17,768	9,195	6,597
Total property		6,856	12,437	17,768	9,195	6,597
Plant and equipment						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		3,634	6,600	2,500	2,700	2,900
Fixtures, fittings and furniture		20	-	-	-	-
Computers and telecommunications		1,170	1,200	1,200	1,200	1,200
Library books		971	900	900	900	900
Total plant and equipment		5,795	8,700	4,600	4,800	5,000
Infrastructure						
Roads		19,898	19,195	15,280	17,910	18,250
Bridges		316	385	200	200	200
Footpaths and cycleways		2,643	4,332	12,940	940	940
Drainage		4,231	2,050	2,140	3,200	3,350
Recreational, leisure and community facilities		256	3,352	1,280	2,050	3,628
Waste management		201	50	50	50	50
Parks, open space and streetscapes		8,942	7,143	6,560	5,700	4,910
Off street car parks		894	2,080	200	200	200
Other infrastructure		132	-	-	-	-
Total infrastructure		37,512	38,587	38,650	30,250	31,528
Total capital works expenditure	4.5.1	50,163	59,724	61,018	44,245	43,125
Represented by:						
New asset expenditure		10,655	11,506	22,515	4,726	5,546
Asset renewal expenditure		31,406	31,358	25,868	31,462	29,832
Asset upgrade expenditure		8,103	16,860	12,636	8,057	7,748
Total capital works expenditure	4.5.1	50,163	59,724	61,018	44,245	43,125
Funding sources represented by:						
Grants		5,567	7,300	17,420	3,589	615
Contributions		562	-	-	-	-
Council cash		44,034	52,424	43,598	40,656	42,510
Borrowings		-	-	-	-	-
Total capital works expenditure	4.5.1	50,163	59,724	61,018	44,245	43,125

Statement of Human Resources

For the four years ending 30 June 2030

	Forecast	Budget	Projections		
	Actual				
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	68,209	74,520	77,237	80,307	83,396
Employee costs - capital	4,334	5,976	6,526	6,820	7,127
Total staff expenditure	72,544	80,497	83,763	87,127	90,523
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	587.3	623.9	620.2	617.7	616.9
Total staff numbers	587.3	623.9	620.2	617.7	616.9

Note: Due to vacancies throughout in the year, the FTE budget 2025-26 has been used as the forecast.

Full Time Equivalent (FTE) staff numbers have increased by 36.6 compared to the previous year's budget.

The increase in FTE staff numbers reflects the results of the various investigations, and the 'what we heard' listening and support process. These additional resources will contribute to a stronger, more resilient Council capable of supporting the community in the future. This is linked to Council's goal to improve services standards in a 'back to basics' approach, focusing on fundamental processes that keep the community running well.

Council is committed to looking to the future and building capability and skills across Council's teams in areas that have been highlighted as lacking in the past. This has resulted in the restructure and realignment of the People and Culture (7.2 FTE) directorate, and additional resource requirements in property services (3.5 FTE), community safety and compliance (2.6 FTE), risk management and insurance (2.0 FTE), and governance (0.9 FTE).

There was also a realignment of the Infrastructure and City Services directorate to improve the service standards delivered directly to the community. Additional roles have been included in parks and open space (2.4 FTE), and city operations (2.2 FTE).

To ensure the efficient delivery of capital projects and reduce carry overs and delays to future financial years, extra Project Management resources have been included in the Capital Works Program (9.1 FTE).

Temporary roles have been included in 2026-27 to deliver on the Council Improvement Action Plan (3.0 FTE) and Information Technology strategy (3.0 FTE) over the next few years.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2026/27 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full time \$'000	Part Time \$'000	\$'000	\$'000
Chief Executive's Office	3,431	2,912	219	83	218
People and Culture	4,956	3,756	323	96	780
Corporate Services	20,411	13,758	3,490	2,128	1,034
Sustainable Communities	25,079	19,343	4,755	775	206
Infrastructure & City Services	20,364	19,353	298	-	713
Total permanent staff expenditure	74,240	59,123	9,084	3,082	2,951
Other employee related expenditure	280				
Capitalised Labour costs	5,976				
Total expenditure	80,497				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2026/27 FTE	Comprises			
		Permanent		Casual	Temporary
		Full time	Part Time		
Chief Executive's Office	22.7	19.0	1.8	0.9	1.0
People and Culture	31.8	25.0	2.2	0.6	4.0
Corporate Services	163.5	105.5	30.4	20.7	6.8
Sustainable Communities	188.1	139.7	41.6	5.1	1.6
Infrastructure & City Services	173.7	165.9	2.4	-	5.4
	579.7	455.1	78.5	27.3	18.9
Capitalised Labour	44.2				
Total staff	623.9				

	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000
Chief Executive's Office				
Permanent - Full time				
Woman	1,388	1,438	1,495	1,553
Man	1,329	1,378	1,432	1,488
Persons of self-described gender	-	-	-	-
Vacant	237	246	255	265
Permanent - Part time				
Woman	169	175	182	189
Man	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	53	55	57	59
Total Chief Executive's Office	3,175	3,291	3,422	3,554
People and Culture				
Permanent - Full time				
Woman	1,254	1,300	1,352	1,404
Man	1,127	1,168	1,214	1,261
Persons of self-described gender	-	-	-	-
Vacant	1,440	1,492	1,551	1,611
Permanent - Part time				
Woman	270	280	291	303
Man	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	58	61	63	65
Total People and Culture	4,149	4,300	4,471	4,643
Corporate Services				
Permanent - Full time				
Woman	6,374	6,606	6,869	7,133
Man	4,861	5,038	5,238	5,440
Persons of self-described gender	-	-	-	-
Vacant	2,743	2,843	2,956	3,069
Permanent - Part time				
Woman	2,255	2,337	2,430	2,524
Man	1,160	1,203	1,250	1,298
Persons of self-described gender	-	-	-	-
Vacant	130	135	140	146
Total Corporate Services	17,523	18,162	18,883	19,610
Sustainable Communities				
Permanent - Full time				
Woman	10,992	11,392	11,845	12,301
Man	6,425	6,659	6,924	7,190
Persons of self-described gender	165	171	178	184
Vacant	2,031	2,105	2,189	2,273
Permanent - Part time				
Woman	3,776	3,913	4,069	4,225
Man	301	312	324	337
Persons of self-described gender	-	-	-	-
Vacant	744	771	802	833
Total Sustainable Communities	24,433	25,324	26,330	27,343
Infrastructure & City Services				
Permanent - Full time				
Woman	3,083	3,196	3,323	3,450
Man	14,152	14,668	15,251	15,837
Persons of self-described gender	-	-	-	-
Vacant	2,389	2,476	2,575	2,674
Permanent - Part time				
Woman	168	174	181	188
Man	134	139	144	150
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
Total Infrastructure & City Services	19,926	20,653	21,473	22,300
Casuals, temporary and other expenditure	5,314	5,507	5,726	5,947
Capitalised labour costs	5,976	6,526	6,820	7,127
Total staff expenditure	80,497	83,763	87,127	90,523

	2026/27 FTE	2027/28 FTE	2028/29 FTE	2029/30 FTE
Chief Executive's Office				
Permanent - Full time				
Woman	10.0	10.0	10.0	10.0
Man	7.0	7.0	7.0	7.0
Persons of self-described gender	-	-	-	-
Vacant	2.0	2.0	2.0	2.0
Permanent - Part time				
Woman	1.4	1.4	1.4	1.4
Man	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	0.4	0.4	0.4	0.4
Total Chief Executive's Office	20.8	20.8	20.8	20.8
People and Culture				
Permanent - Full time				
Woman	9.0	9.0	9.0	9.0
Man	6.0	6.0	6.0	6.0
Persons of self-described gender	-	-	-	-
Vacant	10.0	10.0	10.0	10.0
Permanent - Part time				
Woman	1.6	1.6	1.6	1.6
Man	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	0.6	0.6	0.6	0.6
Total People and Culture	27.2	27.2	27.2	27.2
Corporate Services				
Permanent - Full time				
Woman	49.7	49.7	49.7	49.7
Man	35.1	35.1	35.1	35.1
Persons of self-described gender	-	-	-	-
Vacant	20.8	20.8	20.8	20.8
Permanent - Part time				
Woman	22.3	22.3	22.3	22.3
Man	6.7	6.7	6.7	6.7
Persons of self-described gender	-	-	-	-
Vacant	1.4	1.4	1.4	1.4
Total Corporate Services	136.0	136.0	136.0	136.0
Sustainable Communities				
Permanent - Full time				
Woman	80.9	80.9	80.9	80.9
Man	39.7	39.7	39.7	39.7
Persons of self-described gender	1.0	1.0	1.0	1.0
Vacant	18.1	18.1	18.1	18.1
Permanent - Part time				
Woman	33.2	33.2	33.2	33.2
Man	2.3	2.3	2.3	2.3
Persons of self-described gender	-	-	-	-
Vacant	6.2	6.2	6.2	6.2
Total Sustainable Communities	181.3	181.3	181.3	181.3
Infrastructure & City Services				
Permanent - Full time				
Woman	24.6	24.6	24.6	24.6
Man	119.3	119.3	119.3	119.3
Persons of self-described gender	-	-	-	-
Vacant	22.0	22.0	22.0	22.0
Permanent - Part time				
Woman	1.4	1.4	1.4	1.4
Man	1.0	1.0	1.0	1.0
Persons of self-described gender	-	-	-	-
Vacant	0.0	0.0	0.0	0.0
Total Infrastructure & City Services	168.3	168.3	168.3	168.3
Casuals and temporary staff	46.2	42.5	39.9	39.2
Capitalised labour	44.2	44.2	44.2	44.2
Total staff numbers	623.9	620.2	617.7	616.9



4. Notes to the financial statements



4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the *Local Government Act 2020* and the Regulations to be disclosed in Council's budget. As per the Act, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges are identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. Rate cap increases for Victorian councils have generally been linked to the forecast movement in the Consumer Price Index (CPI). For 2026-27 the FGRS cap has been set at 2.75 per cent. The cap applies to general rates and municipal charges (which Council does not have) and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a capital expenditure program, the average general rate will increase by 2.75 per cent in line with the rate cap.

Council considered its differential rating structure throughout its budget deliberations and decided that no changes were required.

Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.5 per cent in 2026-27. As a result of Councils considerable investment to introduce a four-bin system in 2019-20, it is anticipated that the 'waste management' reserve will be in deficit of approximately \$561,000 by 30 June 2027 as Council progressively recovers this investment.

Total rate income is expected to increase by 3.7 per cent, raising total rates and charges for 2026-27 to \$152.351 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2025-26 \$'000	Budget 2026-27 \$'000	Change	
			\$'000	%
General rates*	129,872	133,984	4,112	3.2%
Municipal charge *	-	-	-	-
Waste management charge	15,846	17,110	1,264	8.0%
Supplementary rates	400	500	100	25.0%
Interest on rates and charges	1,000	1,000	-	0.0%
Council pensioner rebates	(577)	(562)	14	(2.5%)
Rate Waivers and Relief	(100)	(100)	-	0.0%
Revenue in lieu of rates	420	420	-	0.0%
Total rates and charges	146,861	152,351	5,490	3.7%

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2025-26 cents/\$CIV	2026-27 cents/\$CIV	Change %
General rate for rateable residential properties	0.209541	0.208174	(0.65%)
General rate for rateable residential vacant land properties	0.356219	0.353895	(0.65%)
General rate for rateable commercial properties	0.481944	0.478800	(0.65%)
General rate for rateable industrial properties	0.712439	0.707791	(0.65%)
General rate for rateable petro-chemical properties	0.838164	0.832696	(0.65%)
Rate concession for rateable cultural & recreational properties	0.094293	0.093678	(0.65%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2025-26 \$	2026-27 \$	Change	
			\$,000	%
Residential	80,272,826	82,719,224	2,446,398	3.0%
Residential vacant land	684,421	644,540	(39,881)	(5.8%)
Commercial	9,341,101	9,744,741	403,640	4.3%
Industrial	37,050,176	39,341,413	2,291,237	6.2%
Petro-chemical	1,679,714	1,436,850	(242,864)	(14.5%)
Cultural and recreational	103,567	97,247	(6,320)	(6.1%)
Total amount to be raised by general rates	129,131,805	133,984,016	4,852,211	3.8%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2025-26	2026-27	Change	
			No.	%
Residential	42,050	42,442	392	0.9%
Residential vacant land	199	173	(26)	(13.1%)
Commercial	1,588	1,708	120	7.6%
Industrial	2,383	2,336	(47)	(2.0%)
Petro-chemical	17	17	-	0.0%
Cultural and recreational	41	37	(4)	(9.8%)
Total number of assessments	46,278	46,713	435	0.9%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2025-26 \$,000	2026-27 \$,000	Change	
			\$,000	%
Residential	38,308,888	39,735,618	1,426,730	3.7%
Residential vacant land	192,135	182,128	(10,008)	(5.2%)
Commercial	1,938,213	2,035,243	97,030	5.0%
Industrial	5,200,470	5,558,338	357,868	6.9%
Petro-chemical	200,404	172,554	(27,850)	(13.9%)
Cultural and recreational	109,835	103,810	(6,025)	(5.5%)
Total value of land	45,949,945	47,787,689	1,837,744	4.0%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable	Per Rateable	Change	
	2025-26	2026-27	\$	%
	\$	\$		
Municipal		Not applicable		

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	Per Rateable	Per Rateable	Change	
	2025-26	2026-27	\$	%
	\$	\$		
Municipal		Not applicable		

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable	Per Rateable	Change	
	Property	Property	\$,000	%
	2025-26	2026-27		
	\$	\$		
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	348.95	375.12	26.17	7.5%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	295.91	318.10	22.19	7.5%
(U1) Upsize waste to 240L	138.17	148.53	10.36	7.5%
(U2) Upsize green - food & garden to 240L	46.07	49.53	3.46	7.5%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	353.14	379.63	26.49	7.5%
(A2) Additional 120L waste	214.95	231.07	16.12	7.5%
(A3) Additional 240L recycle	138.17	148.53	10.36	7.5%
(A4) Additional 240L green - food & garden	214.95	231.07	16.12	7.5%
(A5) Additional 120L green - food & garden	168.89	181.56	12.67	7.5%
(A6) Additional 120L glass	92.13	99.04	6.91	7.5%
(BRF) Business Reduce Service with FOGO bin	314.06	337.61	23.55	7.5%
(BRG) Business Reduce Service with Glass bin	314.06	337.61	23.55	7.5%
(BRS) Business Reduce Service	314.06	337.61	23.55	7.5%
(BSH) Business Shared	308.37	331.50	23.13	7.5%
(P) Private Waste	-	-	-	-
(N) No Waste Charge	-	-	-	-

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2025-26	2026-27	Change	
	\$	\$	\$,000	%
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	13,812,258	14,981,592	1,169,334	8.5%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	270,463	306,970	36,507	13.5%
(U1) Upsize waste to 240L	629,093	702,857	73,764	11.7%
(U2) Upsize green - food & garden to 240L	744,966	799,734	54,768	7.4%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	55,444	64,916	9,472	17.1%
(A2) Additional 120L waste	102,317	107,448	5,131	5.0%
(A3) Additional 240L recycle	36,892	41,144	4,252	11.5%
(A4) Additional 240L green - food & garden	49,009	54,764	5,755	11.7%
(A5) Additional 120L green - food & garden	3,378	3,631	253	7.5%
(A6) Additional 120L glass	5,712	5,348	(364)	(6.4%)
(BRF) Business Reduce Service with FOGO bin	3,769	6,415	2,646	70.2%
(BRG) Business Reduce Service with Glass bin	3,141	4,051	910	29.0%
(BRS) Business Reduce Service	16,017	30,723	14,706	91.8%
(BSH) Business Shared	-	-	-	-
(P) Private Waste	-	-	-	-
(N) No Waste Charge	-	-	-	-
Total	15,732,459	17,109,593	1,377,134	8.8%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2025-26 \$'000	2026-27 \$'000	Change	
			\$'000	%
Amount raised in general rates:				
Amount raised in general rates - Residential	80,273	82,719	2,446	3.0%
Amount raised in general rates - Residential vacant land	684	645	(40)	(5.8%)
Amount raised in general rates - Commercial	9,341	9,745	404	4.3%
Amount raised in general rates - Industrial	37,050	39,341	2,291	6.2%
Amount raised in general rates - Petro-chemical	1,680	1,437	(243)	(14.5%)
Amount raised in rates concession - Cultural and recreational	104	97	(6)	(6.1%)
Sub-total	129,132	133,984	4,852	3.8%
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	13,812	14,982	1,169	8.5%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	270	307	37	13.5%
(U1) Upsize waste to 240L	629	703	74	11.7%
(U2) Upsize green - food & garden to 240L	745	800	55	7.4%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	55	65	9	17.1%
(A2) Additional 120L waste	102	107	5	5.0%
(A3) Additional 240L recycle	37	41	4	11.5%
(A4) Additional 240L green - food & garden	49	55	6	11.7%
(A5) Additional 120L green - food & garden	3	4	0	7.5%
(A6) Additional 120L glass	6	5	(0)	(6.4%)
(BRF) Business Reduce Service with FOGO bin	4	6	3	70.2%
(BRG) Business Reduce Service with Glass bin	3	4	1	29.0%
(BRS) Business Reduce Service	16	31	15	91.8%
(BSH) Business Shared	-	-	-	-
(P) Private Waste	-	-	-	-
(N) No Waste Charge	-	-	-	-
Sub-total	15,732	17,110	1,377	8.8%
Supplementary Rates	500	500	-	-
Interest on rate and charges	900	1,000	100	11.1%
Council rebates	(550)	(562)	(12)	2.3%
Rate Waivers and Relief	(100)	(100)	-	-
Payment in lieu of rates	410	420	10	2.4%
Sub-total	1,160	1,257	97	8.4%
Total Rates and charges	146,024	152,351	6,327	4.3%

4.1.1(l) Fair Go Rates System Compliance

Hobsons Bay City Council is fully compliant with the State Government's Fair Go Rates System.

	2025-26	2026-27
Total Rates	\$129,028,238	\$133,886,768
Number of rateable properties	46,237	46,676
Base Average Rate	\$2,791	\$2,868
Maximum Rate Increase (set by the State Government)	3.00%	2.75%
Capped Average Rate	\$2,719	\$2,868
Maximum General Rates and Municipal Charges Revenue	\$129,029,770	\$133,887,190
Budgeted General Rates and Municipal Charges Revenue	\$129,028,239	\$133,886,768
Budgeted Supplementary Rates	\$500,000	\$500,000
Budgeted Total Rates and Municipal Charges Revenue	\$129,528,239	\$134,386,768

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations (2026-27: est. \$500,000 and 2025-26: \$400,000)
- the variation of returned levels of value (e.g. valuation appeals)
- changes of use of land such that rateable land becomes non-rateable land and vice versa
- changes of use of land such that residential land becomes business land and vice versa

4.1.1(n) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- a general rate of 0.208174 (0.208174 cents in the dollar of CIV) for all rateable residential properties
- a general rate of 0.353895 (0.353895 cents in the dollar of CIV) for all rateable vacant residential properties
- a general rate of 0.478800 (0.478800 cents in the dollar of CIV) for all rateable commercial properties
- a general rate of 0.707791 (0.707791 cents in the dollar of CIV) for all rateable industrial properties
- a general rate of 0.832696 (0.832696 cents in the dollar of CIV) for all rateable petro chemical properties
- a rate (concession) of 0.093678 (0.093678 cents in the dollar of CIV) for all rateable cultural and recreational properties

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

Commercial land

Commercial land is any land:

- which is used primarily for the sale of goods or services
- which is used primarily for other commercial purposes; or
- on which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for:
 - the sale of goods or services; or
 - other commercial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2026-27 financial year.

Industrial Land

Industrial land is any land:

- which is not petrochemical land, but is used primarily for industrial purposes; or
- which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for industrial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2026-27 financial year.

Petro Chemical Land

Petro Chemical land is any land which is used primarily for the:

- manufacture
- production; or
- conveyance of:
 - petroleum or any like substance; or
 - petrochemicals or any like substances

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2026-27 financial year.

Vacant Residential Land

Vacant Residential land is any land:

- on which no dwelling is erected but which, by reason or its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for residential purposes
- which is not
 - commercial land
 - industrial land; or
 - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2026-27 financial year.

Other Land (including Residential Land)

Other land (including residential land) is any land:

- which is used primarily for residential purposes;
- which is not
 - vacant residential land
 - commercial land
 - industrial land; or
 - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2026-27 financial year.

Rate Concession for Rateable Cultural and Recreational Properties

The Cultural and Recreational Lands Act of 1963 provides for a Council to grant a rating concession to any "recreational lands" which meet the test of being rateable land under the *Local Government Act 1989*.

The definition of recreational lands under the *Cultural and Recreational Lands Act 1963*, Section 2 means lands, which are:

*Vested in or occupied by anybody corporate or unincorporated body which exist for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and prohibits the payment of any dividend or amount to its members: and
used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or
Lands which are used primarily as agricultural showgrounds.*

Section 169 of the *Local Government Act 1989*, provides an opportunity for Council to grant a concession for properties described by definition as a sporting club under the *Cultural and Recreational Lands Act 1963*. For the rating year 2023-24 Council provides a concession to 40 properties coded with a description of "sporting club" in Council's rate records. The residential rate is applied to these properties and then a 55 per cent discount on rates is apportioned to each property. It is considered that these clubs provide a benefit to the general community and their activities assist in the proper development of the municipal district.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2026-27	\$'000	%
	2025-26	2026-27		
	\$'000	\$'000	\$'000	%
Infringements and costs	2,326	2,644	318	13.7%
Court recoveries	19	16	(2)	(12.3%)
Town planning fees	1,675	1,953	279	16.6%
Permits	739	893	155	21.0%
Land information certificates	145	150	5	3.6%
Total statutory fees and fines	4,904	5,657	754	15.37%

Statutory fees and fines are those which Council collects under the direction of legislation or other government directives. The rates used for statutory fees and fines are generally advised by the State Government department responsible for the corresponding services or legislation, and generally Council has limited discretion in applying these fees. Examples of statutory fees and fines include planning and subdivision fees, building and inspection fees, infringements and fines, land information certificate fees and animal registrations.

Statutory fees and fines are expected to increase by \$754,000 when compared to 2025-26.

The most significant increases when compared to 2025-26 relate to parking infringements (\$411,000), building and construction regulation enforcement (\$211,000), animal registrations (\$155,000) and town planning application fees (\$68,000).

The most significant decreases relate to election fines (\$107,000).

A detailed listing of fees and charges is attached as an appendix.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2026-27	\$'000	%
	2025-26	2026-27		
	\$'000	\$'000	\$'000	%
Parking	1,067	1,137	69	6.5%
Registration and other permits	989	911	(79)	(7.9%)
Other fees and charges	1,109	822	(287)	(25.9%)
Facilities hire	699	688	(11)	(1.6%)
Town planning	575	656	82	14.2%
Aged and health services	515	537	22	4.2%
Roads and Drains	441	464	23	5.1%
Building services	335	378	43	12.8%
Recycling	307	308	1	0.3%
Recreation	268	159	(109)	(40.5%)
Child care/children's programs	28	29	1	4.1%
Property Revaluation fees	25	29	4	16.7%
Total user fees	6,359	6,117	(242)	(3.8%)

User fees relate mainly to the recovery of service delivery costs through charging fees to users of Council's services. These include parking fees and permits, registrations of hospitality venues, use of parks, recreation facilities and sporting reserves, urban planning services and community care service contributions from clients (i.e. food services, planned activity groups, respite, family day care and occasional care).

User fees are expected to decrease by \$242,000 when compared to 2025-26.

The most significant decreases when compared to 2025-26 relate to debt recovery (\$185,000), street tree removal permits (\$96,000), parking permits (\$60,000), sale of derelict vehicles (\$40,000), community centre casual hire (\$28,000) and business networking events income (\$20,000).

The most significant increases are expected in relation to town planning general fees (\$82,000), parking meter income (\$69,000) and building information fees (\$43,000). Consistent with the prior year, parking fees across the whole of the municipality have been waived during the winter months of 2026-27.

A detailed listing of fees and charges is attached as an appendix.

4.1.4 Grants

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by \$1,320,000 compared to 2025-26.

The main decrease compared to the 2025-26 forecast relate to a reduction in non-recurrent Commonwealth Home Support funding (\$876,000).

Recurrent State funding is budgeted to decrease for the level crossing removal project (\$373,000), school focussed youth service (\$191,000), preschool field officer (\$52,000) and maternal and child health (\$24,000).

Non-recurrent State funding is budgeted to decrease for the Westgate Tunnel project (\$108,000), Point Cook Road – Central Avenue strategic project (\$21,000) and Climate Change Action Plan (\$18,000).

Recurrent Commonwealth funding for financial assistance grants is budgeted to increase (\$342,000).

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

The budget for 2026-267 includes capital grant funding of \$7.3 million, an expected increase of \$1.733 million compared to 2025-26. The most significant increases compared to 2025-26 relates to non-recurrent State Government funding for footpaths (\$2 million) and buildings (\$1.28 million).

Other increases include recurrent Commonwealth capital grant funding for the Roads to Recovery program (\$430,000).

The most significant decreases relate to non-recurrent State Government funding for roads (\$2.11 million).

Any additional funding secured during the year will be incorporated into future adjustments to the Council's annual forecast and quarterly reporting.

A list of operating and capital grants by type and source, classified into recurrent and non-recurrent, is included below:

	Forecast Actual 2025-26 \$'000	Budget 2026-27 \$'000	Change	
			\$'000	%
Summary of grants				
Commonwealth funded grants	6,232	6,134	(98)	(1.6%)
State funded grants	10,529	11,055	526	5.0%
Total grants received	16,761	17,189	428	2.6%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Aged care	1,298	1,320	22	1.7%
Financial assistance grants	3,544	3,887	342	9.7%
Public Health	20	20	-	0.0%
Recurrent - State Government				
Aged care	137	137	-	0.0%
School crossing supervisors	436	436	-	0.0%
Family, youth and children services	2,029	1,762	(268)	(13.2%)
Infrastructure	708	335	(373)	(52.7%)
Libraries	676	676	-	0.0%
Public health	83	77	(6)	(7.6%)
Other	805	815	10	1.2%
Total recurrent operating grants	9,737	9,465	(272)	(2.8%)
Non-recurrent - Commonwealth Government				
Aged care	892	-	(892)	(100.0%)
Non-recurrent - State Government				
Aged care	22	22	-	0.0%
Family, youth and children services	237	237	-	0.0%
Infrastructure	243	115	(128)	(52.7%)
Other	78	51	(27)	(34.9%)
Total non-recurrent operating grants	1,472	424	(1,048)	(71.2%)
Total operating grants	11,209	9,889	(1,320)	(11.8%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	477	907	430	90.1%
Recurrent - State Government				
Library	15	15	15	100.0%
Total recurrent capital grants	492	922	445	90.4%
Non-recurrent - State Government				
Buildings	166	1,447	1,281	771.0%
Roads	3,845	1,735	(2,110)	(54.9%)
Footpaths	-	2,000	2,000	0.0%
Bridges	48	-	(48)	(100.0%)
Drainage	42	-	(42)	100.0%
Recreational, leisure and community facilities	870	712	(158)	(18.2%)
Off street car parks	-	384	384	0.0%
Parks & Open Space	104	100	(4)	(3.6%)
Total non-recurrent capital grants	5,075	6,378	1,303	25.7%
Total capital grants	5,567	7,300	1,733	31.1%
Total Grants	16,776	17,189	413	2.5%

4.1.5 Contributions

	Forecast	Budget	Change	
	Actual	2026-27	\$'000	%
	2025-26	2026-27		
	\$'000	\$'000		
Monetary	2,972	3,053	81	2.7%
Non-Monetary	-	-	-	-
Total contributions	2,972	3,053	81	2.7%

Contributions relate to monies paid by developers for open space, recreational assets, roads, drainage, and car parking, in accordance with planning permits issued for property development. Other contributions are made by corporations and organisations for specific capital programs.

Monetary contributions have been budgeted to increase by \$81,000 compared to 2025-26. The most significant increase is for Precinct 15 in Altona North (\$632,000).

Developer contributions are transferred to reserves to ensure that they are spent on their intended use in the future.

4.1.6 Other income

	Forecast	Budget	Change	
	Actual	2026-27	\$'000	%
	2025-26	2026-27		
	\$'000	\$'000		
Interest	1,800	1,459	(341)	(18.9%)
Investment property rental	2,804	2,704	(101)	(3.6%)
Other rent	537	578	41	7.6%
Total other income	5,141	4,741	(401)	(7.8%)

Other income relates mainly to property and other facilities rentals, as well as interest on investments.

Other income is expected to decrease by \$401,000 compared to 2025-26. The most significant decreases relate to interest on investments, generally resulting from an expected reduction in available funds to invest (\$341,000), and investment property rental leases (\$101,000).

Other rental income relates short-term hiring of facilities which is expected to increase (\$41,000).

4.1.7 Employee costs

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
Wages and salaries	58,258	65,008	(6,750)	(11.6%)
WorkCover	1,304	1,780	(476)	(36.5%)
Casual and agency staff	2,132	255	1,877	88.0%
Superannuation	6,306	7,477	(1,171)	(18.6%)
Other	209	-	209	100.0%
Total employee costs	68,209	74,520	(6,311)	(9.3%)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are projected to increase by \$6.311 million (9.3 per cent). The increase incorporates a provision for an increase for the Enterprise Agreement that is currently being negotiated (\$2.315 million).

The other increases generally relate to the additional staff numbers highlighted in the Statement of Human Resources. The increases reflect the full year impact of additional costs resulting from the various investigations, and the 'what we heard' listening and support process. They reflect Council commitment to build capability and skills in areas that have been highlighted as lacking in the past, including:

- Realignment of the People and Culture (\$1.024 million) directorate
- Additional costs in community safety and compliance (\$423,000), risk management and insurance (\$389,000), governance (\$149,000) and property services (\$103,000).
- Realignment of the Infrastructure and City Services directorate to improve the service standards delivered directly to the community (\$504,000).
- Additional costs to deliver the Council Improvement Action Plan (\$472,000).

4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual 2025/26 \$'000	2026/27 \$'000	\$'000	%
Contract Payments	14,408	15,142	(734)	(5.1%)
General maintenance	13,692	13,329	363	2.7%
Tipping and refuse collections	7,323	7,926	(603)	(8.2%)
Information technology	4,219	6,192	(1,973)	(46.8%)
Consultants	3,987	3,631	356	8.9%
Utilities	3,573	3,883	(310)	(8.7%)
Insurance	2,954	3,113	(159)	(5.4%)
Building maintenance	2,811	2,417	394	14.0%
Office administration	2,075	1,931	143	6.9%
Community grants	1,532	1,594	(63)	(4.1%)
Materials and services	1,580	1,547	32	2.1%
Other	1,230	1,262	(32)	(2.6%)
Total materials and services	59,382	61,966	(2,584)	(4.4%)

Materials and services include the purchases of consumables and payments to contractors for the provision of services and utility costs. Overall, materials and services are expected to increase next year by \$2.584 million (4.4 per cent) compared to the 2025-26 forecast.

The most significant increases compared to the 2025-26 forecast relate to new Finance system (\$1.8 million), waste management services impacted by CPI and levy increases (\$603,000), organisational capability (\$368,000), IT annual software and operational maintenance (\$338,000), facilities maintenance (\$236,000), Council Improvement Action Plan (\$270,000) and insurance premiums (\$159,000).

Significant decreases relate to roads maintenance (\$478,000), Epsom Street Project (\$300,000), Litter Strategy implementation (\$150,000) and operational projects not expected to add to Council's asset base, included in the Capital Works Program, from 2025-26 now expected to be completed in 2026-27 (\$135,000).

4.1.9 Depreciation

	Forecast	Budget	Change	
	Actual			
	2025-26	2026-27	\$'000	%
	\$'000	\$'000	\$'000	%
Property	7,301	7,445	(144)	(2.0%)
Plant & equipment	4,355	5,180	(826)	(19.0%)
Infrastructure	29,184	29,695	(511)	(1.8%)
Total depreciation	40,840	42,320	(1,481)	(3.6%)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant, and equipment, including infrastructure assets such as roads and drains. The budgeted increase (\$1.481 million) is mainly due to asset purchases through the Capital Works Program during 2026-27.

The increase does not consider revaluations that are expected to occur towards the end of the 2026-27 financial year.

4.1.10 Depreciation – Right of use assets

	Forecast	Budget	Change	
	Actual			
	2025-26	2026-27	\$'000	%
	\$'000	\$'000	\$'000	%
Office Equipment	207	314	(107)	(51.7%)
Total depreciation	207	314	(107)	(51.7%)

Depreciation - Right of use assets expenses relates to leases. Depreciation - Right of use assets are projected to increase by \$107,000 compared to 2025-26 in relation to office equipment.

4.1.11 Other expenses

	Forecast	Budget	Change	
	Actual			
	2025-26	2026-27	\$'000	%
	\$'000	\$'000	\$'000	%
Auditors remuneration - VAGO	85	113	(28)	(32.9%)
Auditors remuneration - Internal	39	125	(86)	-
Council allowances	378	361	17	4.4%
Operating lease rentals	216	238	(22)	(10.1%)
Carbon offsets	180	-	180	-
Total other expenses	898	837	61	6.8%

Other expenses relate to a range of unclassified items including leases, rentals, audit fees and councillors' allowances. Other expenses are projected to decrease by \$61,000 compared to 2025-26 mainly due to Carbon offsets (\$180,000) and Councillor allowances (\$17,000), however increases are projected for internal auditors' fees (\$86,000), VAGO auditors' remuneration (\$28,000) and lease rentals (\$22,000)

4.1.12 Net loss on disposal of property, infrastructure, plant, and equipment

	Forecast	Budget	Change	
	Actual 2025-26 \$'000	2026-27 \$'000	\$'000	%
Plant				
Sales	394	340	(54)	(13.6%)
WDV of assets sold & cost of sale	2,441	2,591	150	6.1%
Net gain/(loss) on plant	(2,048)	(2,251)	(204)	9.9%
Net gain/(loss)	(2,048)	(2,251)	(204)	9.9%

A net loss on the disposal of property, infrastructure, plant, and equipment of \$2.251 million has been included in the budget for 2026-27.

This includes projected losses for the write-off of assets replaced as part of Council's Capital Works Program in relation to buildings (\$800,000), roads (\$700,000), footpaths and cycleways (\$240,000), furniture and fittings (\$240,000), drains (\$200,000), parks and open space (\$200,000), and off-street carparks (\$100,000).

A profit is forecast from the sale of plant (\$230,000).

4.2 Balance Sheet

4.2.1 Assets

Assets are expected to increase by \$4.241 million during 2026-27.

The main anticipated increase relates to Council owned property plant and equipment. These assets represent the largest component of Council's worth and include the value of all the land, buildings, roads, vehicles, equipment, etc. The increase is largely attributable the capital works program (\$59.724 million) offset against asset depreciation (\$42.320 million) and asset disposals (\$2.591 million).

Cash and investments are budgeted to decrease by \$6.524 million during 2026-27. Trade and other receivables are expected to decrease by \$2.138 million as Council refocuses on its debt collection and processes, including providing increased opportunities for the community to enter repayment plans.

The value of all other assets is predicted to remain reasonably consistent throughout 2026-27.

4.2.2 Liabilities

Liabilities are expected to decrease by \$1.473 million during 2026-27.

Interest-bearing loans and borrowings are expected to decrease by \$2.585 million during 2025-26 because of principal repayments throughout the year. Lease liabilities are also expected to decrease (\$176,000).

Employee leave provisions include accrued long service leave, annual leave and rostered days off owing to employees. Employee entitlements are expected to increase (\$609,000) due to active management of leave entitlements, despite factoring in an increase for the existing enterprise agreement. Trade and other payables are those to whom Council owes money as at 30 June and are budgeted to increase compared to the previous year (\$430,000).

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	Actual	2026-27	2027-28	2028-29	2029-30
	2025-26				
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	22,344,135	14,868,892	12,284,184	9,585,109	6,766,543
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	7,475,243	2,584,708	2,699,075	2,818,566	2,943,414
Amount of borrowings as at 30 June	14,868,892	12,284,184	9,585,109	6,766,543	3,823,128

Council's loan borrowings are expected to decrease by \$2.585 million during the year to \$12.284 million on 30 June 2027. No further borrowings are currently included in Council's long term Financial Plan, resulting in reducing loan borrowing levels each year until Council becomes debt free by 2032-33.

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Budget
	Actual	2026-27
	2025-26	
	\$'000	\$'000
Right-of-use Assets		
Office Equipment	776	586
Vehicles	-	-
Total Right-of-use Assets	776	586
Lease Liabilities		
Current Lease Liabilities		
Office Equipment	275	338
Vehicles	-	-
Total Current Lease Liabilities	275	338
Non-Current Lease Liabilities		
Office Equipment	452	213
Vehicles	-	-
Total Non-current Lease Liabilities	452	213
Total Lease Liabilities	727	551

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate in use is 7.5 per cent.

4.3 Statement of changes in Equity

4.3.1 Reserves

Reserve balances are expected to decrease by \$11.421 million with \$18.345 million transferred from and \$6.924 million transferred to the reserves during 2026-27.

Transfers from reserves to fund capital works include the capital works carry over (\$11.081 million), general purpose (\$2.882 million), recreation and open space (\$2.3 million), and Port Phillip Woolen Mill (\$176,000) reserves.

Other transfers from the reserves includes the Victorian Grants Commission (\$1.8 million), and the street tree planting (\$106,000) reserve.

Transfers to reserves to fund future programs include transfers equivalent to income predicted to be received from developers for recreation and open space (\$2.3 million), the waste management reserve (\$1.976 million), Victorian Grants Commission (\$1.932 million), the Altona North Developer Precinct 15 (\$657,000), and street tree planting (\$60,000).

4.3.2 Equity

Total equity is expected to increase by \$5.713 million during 2026-27, which reflects the operating surplus for the financial year.

Equity always equals net assets and is made up of the following components:

- asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- accumulated surplus which is the value of all net assets less reserves that have accumulated over time

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/ (used in) operating activities

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Cash flows available from operating activities in 2025-26 are expected to increase by \$789,000. The most significant operating cash flow variations compared to the previous year relate to:

- an increase in the collection of rates and charges resulting in a refocuses on debt collection processes, including providing increased opportunities for the community to enter repayment plans (\$3.138 million)
- an increase in statutory and user fees (\$530,000)
- an increase in operating and capital grants (\$414,000)
- an increase in payments to employees (\$6.285 million)
- a decrease in payments for materials and services (\$3.653 million)

Net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items, which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast Actual 2025-26 \$'000	Budget 2026-27 \$'000	Change	
			\$'000	%
Surplus (deficit) for the year	10,105	5,713	(4,391)	(43.5%)
Depreciation & Amortisation	41,047	42,634	1,588	3.9%
Loss (gain) on sale of assets	2,048	2,251	204	9.9%
Net movement in current assets and liabilities	2,433	5,822	3,389	139.3%
Cash flows available from operating activities	55,631	56,420	789	1.4%

4.4.2 Net cash flows provided by/ (used in) investing activities

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

The increase in cash flows used in investing activities of \$1.615 million is generally a result of an increase in payments relating to capital expenditure when compared to the prior year (\$9.561 million) offset against investments (\$8 million).

4.4.3 Net cash flows provided by/ (used in) financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

The decrease in cash flow for investing activities of \$4.809 million is a result of decreases in the repayment of borrowings (\$4.891 million) and finance costs (\$305,000), offset against an increase in lease liability payments (\$387,000).

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2026-27 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast	Budget	Change	
	Actual 2025-26 \$'000	2026-27 \$'000	\$'000	%
Property	6,856	12,437	5,581	81.4%
Plant and equipment	5,795	8,700	2,905	50.1%
Infrastructure	37,512	38,587	1,075	2.9%
Total	50,163	59,724	9,561	19.1%

Property (\$12.437 million)

Property includes land, buildings including heritage buildings, community facilities, municipal offices, sports facilities and pavilions.

For the 2026-27 year, \$12.437 million will be expended on building and building improvement projects. The more significant building projects include the Operation Centre, Altona, offices and amenities renewal and upgrade (\$3.4 million), and the Williamstown Swimming and Life Saving Club redevelopment (\$1.8 million).

Plant and equipment (\$8.7 million)

Plant and equipment include plant, machinery and equipment, computers and telecommunications, furniture, fixtures, fittings and library books.

For the 2026-27 year, \$8.7 million will be expended on plant and equipment. The significant projects include major plant replacement (\$1.06 million), passenger vehicle replacement (\$1.4 million), Information Communication Technology program (\$1.2 million), and library collections (\$880,000).

Infrastructure (\$38.587 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off-street car parks, waste management and other infrastructure.

For the 2026-27 year, \$38.587 million will be spent on Infrastructure works.

This includes road projects such as the road resurfacing renewal program (\$5 million); Hudsons Rd, (Melbourne Rd to Forrest St), Spotswood, drainage, rehabilitation (\$2.1 million); New Street, Blackshaws Rd to Brunel Street, South Kingsville, road rehabilitation (\$1.29 million); kerb and channel Renewals (\$1.102 million); and Basil St, (Rosshire Rd to Woods St.), Newport, road rehabilitation (\$1.05 million).

This includes parks and open space projects such as Mary Street Reserve and irrigation upgrade (\$900,000) and Hudsons Road urban design improvements - Stage 1 - Edith St to Melbourne St (\$750,000).

This also includes the footpath renewal program (\$940,000); and the drainage renewal program, incl. investigation, preparation, cleaning and minor renewal works (\$400,000).

Carried forward works

At the end of each financial year there are projects which are either incomplete or yet to commence due to various factors including planning issues, weather delays and extended consultation periods. It is currently forecast that there will be \$11.827 million capital works delayed in 2025-26 and carried over to the 2026-27 year. The final carryover figure will be determined after the year-end accounts are finalised.

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	12,437	1,605	5,632	5,200	1,447	-	10,990	-
Plant and equipment	8,700	-	8,700	-	15	-	8,685	-
Infrastructure	38,587	9,902	17,026	11,660	5,838	-	32,749	-
Total	59,724	11,506	31,358	16,860	7,300	-	52,424	-

New assets (\$11.506 million), asset renewals (\$31.358 million) and asset upgrades (\$16.860 million)

A distinction is made between expenditure on new assets, asset renewal and asset upgrade. Expenditure on asset renewal is expenditure on existing assets, or the replacement of an existing asset that returns the service of the asset to its original capacity. Expenditure on asset upgrades results in an increase in the capacity of an existing asset. Expenditure on new assets does not have any element of renewal or upgrade of existing assets but will result in additional obligations for future operation, maintenance and capital renewal.

4.5.2 Current Budget

PROPERTY	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Buildings								
Operation Centre, Altona, Offices & Amenities Renewal & Upgrade	3,400	-	1,700	1,700	-	-	3,400	-
Williamstown Swimming & Life Saving Club Redevelopment	1,800	-	900	900	747	-	1,053	-
Laverton Swim and Fitness center - HVAC upgrade	500	-	-	500	500	-	-	-
Bruce Comben Reserve Sports Pavilion, Altona Meadows, Redevelopment	470	470	-	-	200	-	270	-
Kindergarten Toilet Privacy Doors Installation - multiple sites	398	199	-	199	-	-	398	-
Unplanned Building Fabric Renewals	305	-	305	-	-	-	305	-
Unplanned Building Services Renewals	305	-	305	-	-	-	305	-
Upgrade Williamstown Library gas boiler to electric, Building renewals	252	-	-	252	-	-	252	-
Williamstown Beach Tennis Pavilion, structural assessment - Building Fabric	238	-	48	191	-	-	238	-
Altona Theatre Auditorium Accessibility Improvements, Building Fabric Renewal	180	-	180	-	-	-	180	-
Commonwealth Reserve Rotunda, timber flooring replacement	176	-	141	35	-	-	176	-
The Range Children's Centre, minor renewal	176	-	158	18	-	-	176	-
Bayfit Renewal - Install UV system and Upgrade pool water filters, Building Renewal	142	-	142	-	-	-	142	-
Eastona Park Kindergarten (Playgroups), Playspace Upgrade	137	-	-	137	-	-	137	-
Planned Compliance Assets Replacement, Building Services - multiple sites	124	-	124	-	-	-	124	-
Various Facilities, Flooring Renewal Programme	117	-	105	12	-	-	117	-
Various Facilities, Paint Renewal Programme	117	-	105	12	-	-	117	-
Altona Meadows Community Centre, Building Fabric Upgrade	96	-	-	96	-	-	96	-
Operations Centre, Minor Improvements, Altona	94	-	47	47	-	-	94	-
Joan Kirner House, replace the HVAC system, Building Renewals	94	-	75	19	-	-	94	-
Kindergarten Play Space Renewal Program	88	-	88	-	-	-	88	-
Williamstown Cricket & FC Ground Pavilion - Upgrade Instantaneous HWS	87	-	-	87	-	-	87	-

PROPERTY	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Buildings (cont..)								
HBCC Office chairs and desks replacement program	82	-	-	82	-	-	82	-
Altona Badminton Centre (Altona North) – Guttering Works	61	6	54	-	-	-	61	-
Various Facilities, Water ingress investigation & rectification works	60	-	54	6	-	-	60	-
Baywest Latitude Facility Refurbishment, Altona	60	-	-	60	-	-	60	-
Laverton swim and fitness centre - Building Services	60	-	30	30	-	-	60	-
Kinder Program, Home Road Kinder – plumbing and drainage rectifications to address water pooling, Newport	59	-	-	59	-	-	59	-
Edwards Reserve Pavilion - facilities renewal	50	-	50	-	-	-	50	-
HVAC renewal program, Building Services	47	-	38	9	-	-	47	-
Williamstown Beach Dressing Pavilion (Sebastian's Restaurant)	35	-	28	7	-	-	35	-
Emergency Exit Compliance - Multiple Sites	25	-	-	25	-	-	25	-
Williamstown Meals on Wheels - Upgrade Gas Ovens	24	-	-	24	-	-	24	-
Laverton bowling club, Sewer and Strom water Investigations	12	-	2	10	-	-	12	-
Total Buildings	9,870	675	4,680	4,515	1,447	-	8,423	-
Heritage Buildings								
Cultural Heritage Future Conservation Works - Renewal projects	50	-	50	-	-	-	50	-
Heritage & Cultural Interpretation Signage - New	50	50	-	-	-	-	50	-
Total Heritage Buildings	100	50	50	-	-	-	100	-
TOTAL PROPERTY	9,970	725	4,730	4,515	1,447	-	8,523	-



PLANT AND EQUIPMENT	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Plant, Machinery and Equipment								
Passenger Vehicle Replacement Program	1,490	-	1,490	-	-	-	1,490	-
Fleet - Major Plant Replacement	1,060	-	1,060	-	-	-	1,060	-
Fleet - Minor Plant Replacement	150	-	150	-	-	-	150	-
Total Plant, Machinery and Equipment	2,700	-	2,700	-	-	-	2,700	-
Computers & Telecommunications								
ICT Capital Works Program	1,200	-	1,200	-	-	-	1,200	-
Total Computers & Telecommunications	1,200	-	1,200	-	-	-	1,200	-
Library Books								
Library Collections	880	-	880	-	15	-	865	-
Libraries Furniture and Fit out Renewal Program	20	-	20	-	-	-	20	-
Total Library Books	900	-	900	-	15	-	885	-
TOTAL PLANT & EQUIPMENT	4,800	-	4,800	-	15	-	4,785	-



INFRASTRUCTURE	Asset expenditure types				Summary of Funding Sources			
	Project Cost	Renewal	New	Upgrade	Grants	Contrib.	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Roads								
Road Resurfacing Renewal Program	5,000	-	5,000	-	-	-	5,000	-
Hudsons Rd, (Melbourne Rd to Forrest St), Spotswood, Drainage, Rehab	2,100	420	1,260	420	-	-	2,100	-
New Street, Blackshaws Rd to Brunel Street, South Kingsville, Road Rehab	1,290	-	1,290	-	907	-	383	-
Kerb & Channel Renewals	1,102	-	1,102	-	-	-	1,102	-
Basil St, (Rosshire Rd to Woods St.), Newport, Road Rehab	1,050	-	1,050	-	-	-	1,050	-
Ann St, (Aitken St to Cecil St), Williamstown, Road Rehab	665	-	665	-	-	-	665	-
Railway Crescent, Williamstown Road Safety Improvements	623	-	-	623	-	-	623	-
Transport Safety Improvement Program - Pier Street/Blyth Street wombat Crossing	580	290	-	290	604	-	(24)	-
Nelson Place, Williamstown (between Cole Street and Pasco Street)	543	272	-	272	273	-	270	-
Fifth Avenue, (Hendren St to Mason St), Altona North, Road Rehab	485	-	485	-	-	-	485	-
Fuel Escalation Contingency	450	-	450	-	-	-	450	-
Wright St, (Thomas St to Bladin St), Laverton, Road Rehab	410	-	410	-	-	-	410	-
Shane Avenue, (Ida Pl to Catherine Rd), Seabrook, Road Rehab	330	-	330	-	-	-	330	-
Seabrook Boulevard (Kempton Crt to Caramut Way), Seabrook , Road Rehab	315	-	315	-	-	-	315	-
Traffic Management Devices Renewal Program	300	-	300	-	-	-	300	-
Merrett-Rifle Range Active Transport and Pedestrian Safety Project	250	250	-	-	-	-	250	-
Lohse St, (Rear of 2 Lohse Street), Laverton	240	-	240	-	-	-	240	-
Shared Trails Renewal Program	200	-	200	-	-	-	200	-
Road Safety Remediation Works	200	100	-	100	-	-	200	-
Parklets safety project	150	75	-	75	-	-	150	-
The Broadway (RAB Mitchell Av to RAB Mitchell Av), Altona North, Road Rehab	140	-	140	-	-	-	140	-
Marigold Ave, (Kyle Rd & Millers Rd), Altona North, Road Rehab & Drainage Upgrade - Design	115	23	69	23	-	-	115	-
Street Lighting - Minor Works	100	-	100	-	-	-	100	-
Paxton St, (Aloha St To Blackshaws Rd), South Kingsville, Road Rehab - Design	100	-	100	-	-	-	100	-
Burleigh St (Hall St to Douglas Pd), Spotswood, Road Rehab	100	-	100	-	-	-	100	-
Ramsay Street, Craig to Burleigh street, Road Rehab	70	-	70	-	-	-	70	-
Ferguson Street, (Aitken St to Nelson Place), Williamstown, Road Rehab	50	-	50	-	-	-	50	-
Lemon St (Kororoit Creek Road To Champion Road), Williamstown, Road Rehab	50	-	50	-	-	-	50	-
Shepherd Court (Lemon st to Court), Williamstown, Road Rehab - Design	50	-	50	-	-	-	50	-
Nightingale Lane, 136 Douglas Pd to sealed section , Road Rehab	50	-	50	-	-	-	50	-
Steele Street, Narrowing To Ross Road, Road Rehab	50	-	50	-	-	-	50	-
Greenline East West 3 Concept Design Project - Craig Street (From Hall Street to Bay Trail)	35	35	-	-	30	-	5	-
Total Roads	17,193	1,465	13,926	1,803	1,813	-	15,380	-



INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Bridges								
Bridge Renewal Program	150	-	135	15	-	-	150	-
Total Bridges	150	-	135	15	-	-	150	-
Footpaths and Cycleways								
Kororoit Creek Shared Trail stages 4 and 5, Altona North, Construction	3,200	3,200	-	-	2,000	-	1,200	-
Footpath Renewal Program	940	-	940	-	-	-	940	-
Total Footpaths and Cycleways	4,140	3,200	940	-	2,000	-	2,140	-
Drainage								
Aitken St, (Parker St to Ann St), Williamstown, Drainage Upgrade	1,400	700	-	700	-	-	1,400	-
Drainage Renewal Program, incl. investigation, preparation, cleaning & minor renewal works	400	-	400	-	-	-	400	-
Drainage Investigations – Newport Railway Station	50	25	-	25	-	-	50	-
Total Drainage	1,850	725	400	725	-	-	1,850	-



INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Recreations, Leisure and Community Facilities								
JK Grant Oval 2, Altona, Sportsground Redevelopment	1,280	-	640	640	-	-	1,280	-
Sportsground Redevelopment - Edwards Reserve/Bond Reserve	880	880	-	-	-	-	880	-
Loft Reserve, Newport, Sportsground Floodlighting	530	-	-	530	250	-	280	-
Altona Hockey Club Floodlighting	462	-	-	462	462	-	-	-
Recreation Infrastructure, Renewal & Design	100	-	50	50	-	-	100	-
Total Recreations, Leisure and Comm	3,252	880	690	1,682	712	-	2,540	-
Waste Management								
Public Bins Upgrade Program	50	-	-	50	-	-	50	-
Total Waste Management	50	-	-	50	-	-	50	-
Parks and Open Space								
Mary Street Reserve & Irrigation Upgrade	900	-	-	900	-	-	900	-
Hudsons Road Urban Design Improvements - Stage 1 - Edith St to Melbourne St	750	-	-	750	-	-	750	-
Open Space Asset Renewal Program	540	-	540	-	-	-	540	-
Public Toilet Program - Leo Hoffman	450	450	-	-	-	-	450	-
Gloucester Reserve revetment and promade Remediation Repairs	400	-	200	200	-	-	400	-
New Rehabilitation Program - Land Contamination	288	-	288	-	-	-	288	-
Truganina Park Sensory/All abilities Boardwalk construction	240	240	-	-	-	-	240	-
Fencing Renewal Program	200	-	200	-	-	-	200	-
Edina St Reserve, Williamstown - Local Park Upgrade	175	-	-	175	-	-	175	-
New Community Garden, Leo Hoffman, Newport	140	140	-	-	-	-	140	-
Grieve Pde habitat biolink/Concept Design	120	120	-	-	-	-	120	-
Coastal Planning Forward Design	100	-	100	-	-	-	100	-
Watson's Road Discontinuation and Open Space Improvements	100	80	-	20	100	-	-	-
Borrack Square Masterplan Implementation	100	100	-	-	-	-	100	-
Williamstown Botanic Gardens Master Plan Implementation	100	100	-	-	-	-	100	-
Brooklyn Dog Park Lighting	100	100	-	-	-	-	100	-
Irrigation System Renewal	70	-	70	-	-	-	70	-
Open Space Forward Design	60	60	-	-	-	-	60	-
Public Toilet Program - Concept Design for Sebastians	50	50	-	-	-	-	50	-
Activity Centre Implementation Evaluation Plan and Construction	50	50	-	-	-	-	50	-
Hudsons Road - Wayfinding and Planting - Smith Reserve	50	50	-	-	-	-	50	-
Nelson Place Activity Centre Masterplan	50	50	-	-	-	-	50	-
Newport Activity Centre Masterplan	50	50	-	-	-	-	50	-
Dog Off Lead - Strategy development and	50	50	-	-	-	-	50	-
Public Lighting - Implementation Plan	50	50	-	-	-	-	50	-
New Community Garden, Seabrook	45	45	-	-	-	-	45	-
Carinza Reserve, Seabrook - Neighbourhood Park Upgrade	30	-	-	30	-	-	30	-
Laverton Creek Seawall Repair	20	-	10	10	-	-	20	-
Total Parks and Open Space	5,278	1,785	1,408	2,085	100	-	5,178	-



INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Off Street Car Parks								
Langshaws Reserve - Unsealed Car Park	580	-	-	580	119	-	461	-
Loft Reserve - Unsealed Car Park	550	-	-	550	125	-	425	-
HC Kim Reserve - Unsealed Car Park		-	-	530	140	-	390	-
Car Parks Renewal Program		-	200	-	-	-	200	-
Total Off Street Car Parks	1,860	-	200	1,660	384	-	1,476	-
TOTAL INFRASTRUCTURE	33,773	8,055	17,699	8,020	5,009	-	28,764	-



CURRENT CAPITAL WORKS	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	48,543	8,779	27,229	12,535	6,471	-	42,072	-

4.5.3 Carried over from 2025-26

PROPERTY	Asset expenditure types				Summary of Funding Sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Buildings								
Williamstown Swimming & Life Saving Club, New Public Toilet, Design	45	45	-	-	-	-	45	-
Wetlands Centre, HD Graham Reserve, Altona Meadows - Stage 1	100	100	-	-	-	-	100	-
Operation Centre Upgrade	735	735	-	-	-	-	735	-
Operations Centre, Minor Improvements, Altona	60	-	60	-	-	-	60	-
Bay Wash Facility Operation Centre, Building Renewal & Upgrade, Altona	465	-	465	-	-	-	465	-
Williamstown Town Hall - balcony seating upgrade & floor tiles repair	280	-	280	-	-	-	280	-
Williamstown Town Hall, Building Fabric Upgrades	80	-	80	-	-	-	80	-
Lighting Upgrades Program, Building Services	85	-	85	-	-	-	85	-
The Range Children's Centre, Kororoit Creek – Subsidence and broken sewer pipes	50	-	50	-	-	-	50	-
Newport Community Hub, Child Safety Upgrades, Level Kinder Program, Somers PDE	25	-	-	25	-	-	25	-
Minor Building Renewal - Building Services	12	-	12	-	-	-	12	-
Minor Building Renewal - Building Services (Fabric)	(65)	-	(65)	-	-	-	(65)	-
Minor Building Renewal - Building Services (Fabric)	(15)	-	(15)	-	-	-	(15)	-
Baywest Latitude Facility Refurbishment, Altona	(50)	-	(50)	-	-	-	(50)	-
Total Buildings	1,807	880	902	25	-	-	1,807	-
Heritage Buildings								
Mechanics Institute Building & Cottage	660	-	-	660	-	-	660	-
Total Heritage Buildings	660	-	-	660	-	-	660	-
TOTAL PROPERTY	2,467	880	902	685	-	-	2,467	-

PLANT AND EQUIPMENT	Asset expenditure types				Summary of Funding Sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Plant, machinery and equipment								
Fleet - Major Plant Replacement	2,000	-	2,000	-	-	-	2,000	-
Fleet - Minor Plant Replacement	200	-	200	-	-	-	200	-
Passenger vehicle replacement program	1,700	-	1,700	-	-	-	1,700	-
Total Plant, machinery and equipment	3,900	-	3,900	-	-	-	3,900	-
TOTAL PLANT AND EQUIPMENT	3,900	-	3,900	-	-	-	3,900	-

INFRASTRUCTURE	Project	Asset			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Roads								
Douglas Parade Safety Improvements - between North Road and Ferguson Street, Williamstown	360	360	-	-	368	-	(8)	-
Linden St, Altona Meadows, Road Safety Enhancement	340	340	-	-	-	-	340	-
Railway Pl, Williamstown, Traffic & Community Safety Upgrades	300	300	-	-	-	-	300	-
Project 5 - Streets For People (5.1 The Link)	45	45	-	-	-	-	45	-
Fifth Avenue, (Hendren St to Mason St), Altona North, Road Rehab	(435)	-	(435)	-	-	-	(435)	-
Transport Safety Improvement Program - McIntosh Rd at Mills St - Pedestrian Access Improvements & Drainage - Hall St, Spotswood, Hudsons Rd to End	175	-	175	-	-	-	175	-
Bayview street Williamstown High School Crossing Upgrades - TAC Infrastructure	-	-	-	-	-	-	-	-
Maddox Road Traffic Calming Project	1,600	-	-	1,600	300	-	1,300	-
Stephenson St, (Aloha St to Blackshaw Rd) South Kingsville, Road Rehab	550	-	550	-	-	-	550	-
Transport Safety Improvement Program - Pier Street/Blyth Street wombat Crossing	270	270	-	-	-	-	270	-
Stevodore Street Safety Improvements - between Melbourne Road and The Strand, Williamstown	170	170	-	-	161	-	9	-
Streets For People - 40km/h zones and local calming Site 1 – Delivery - Reed Street	110	110	-	-	-	-	110	-
Cemetery Rd, (Francis St To Geelong Rd), Brooklyn, Road Rehab	40	-	40	-	-	-	40	-
Marigold Ave, Altona North - Kyle Rd to Millers Rd	35	-	35	-	-	-	35	-
Minor Rehab - Mills Street, Altona North - from Ross Rd to McIntosh Rd + drainage Ross Rd to Hendren	25	-	25	-	-	-	25	-
Ann St, (Aitken St to Cecil St), Williamstown, Road Rehab	(625)	-	(625)	-	-	-	(625)	-
Basil St, (Rosshire Rd to Woods St), Newport, Road Rehab	(1,050)	-	(1,050)	-	-	-	(1,050)	-
The Green Line program - Design	40	40	-	-	-	-	40	-
Right of Ways, (Northern side of 4 Aviation Rd to rear of 6 Aviation), Laverton, Road Rehab	40	-	40	-	-	-	40	-
Right of Ways, (Rear of 5 Triholm Av to 9 Triholm Av), Laverton, Road Rehab	38	-	38	-	-	-	38	-
Better Places - Hudsons Rd, (Melbourne Rd to Forrest St), Spotswood, Drainage, Rehab & Streetscape	25	25	-	-	-	-	25	-
Nightingale Lane, 136 Douglas Parade to sealed section – Road Rehabilitation	(50)	-	-	(50)	-	-	(50)	-
Total Roads	2,003	1,660	(1,208)	1,550	829	-	1,174	-
Bridges								
Bridge Renewal Program - 25/26	235	-	235	-	-	-	235	-
Total Bridges	235	-	235	-	-	-	235	-
Footpaths and Cycleways								
Project 5.2 - The MainLines	55	55	-	-	-	-	55	-
Bayview Street, Footpath, Williamstown	85	85	-	-	-	-	85	-
Footpath New Program - Missing Links, Laverton & Altona Meadows North	35	35	-	-	-	-	35	-
Footpath New Program - Missing Links, Seabrook South	17	17	-	-	-	-	17	-
Total Footpaths and Cycleways	192	192	-	-	-	-	192	-

INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage								
Minor Rehab - Stephenson Street, South Kingsville - from Moresby St to Aloha St, including Drainage	200	-	200	-	-	-	200	-
Total Drainage	200	-	200	-	-	-	200	-
Recreations, leisure and comm								
Fearon Reserve Box Lacrosse renewal	20	-	20	-	-	-	20	-
Duane Reserve Future Direction Action Plan	65	65	-	-	-	-	65	-
Williamstown Beach Tennis Pavilion, structural assessment	15	-	-	15	-	-	15	-
Total Recreation, leisure and comm	100	65	20	15	-	-	100	-
Parks and Open Space								
Project 10 - Love Our Parks - Mary Street Reserve Upgrade	1,250	-	-	1,250	-	-	1,250	-
Project 2 - Greening Your Neighbourhood Project 2.2 Green Avenues (Eames Av Footpath)	285	-	-	285	-	-	285	-
Better Places - McCormack District Park, Laverton, Upgrade, Stage 2	30	30	-	-	-	-	30	-
Long, R.V. Reserve, Williamstown North, Neighbourhood Park Upgrade	25	-	-	25	-	-	25	-
Integrated Transport Strategy 2026-36 (previously known as: Multi-Modal Network - Better Connected Plan)	70	-	-	70	-	-	70	-
Edina St Reserve, Williamstown - Local Park Upgrade	145	-	-	145	-	-	145	-
Open Space Forward Design	160	-	160	-	-	-	160	-
New Community Garden, Leo Hoffman, Newport	(100)	(100)	-	-	-	-	(100)	-
Total Parks and Open Space	1,865	(70)	160	1,775	-	-	1,865	-
Off Street Car parks								
Car Park upgrade - dust suppression works at High Patronage Sports & Sports & Recreation Reserves	300	-	-	300	-	-	300	-
Car Parks Renewal Program - 25/26	(80)	-	(80)	-	-	-	(80)	-
Total Off Street Car parks	220	-	(80)	300	-	-	220	-
TOTAL INFRASTRUCTURE	4,815	1,847	(673)	3,640	829	-	3,986	-

TOTAL CARRIED OVER FROM 2025-26	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	11,182	2,727	4,130	4,325	829	-	10,353	-

TOTAL CAPITAL WORKS 2026-27	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT CAPITAL WORKS	48,543	8,779	27,229	12,535	6,471	-	42,072	-
CARRIED OVER FROM 2025-26	11,182	2,727	4,130	4,325	829	-	10,353	-
TOTAL CAPITAL WORKS 2026-27	59,725	11,506	31,358	16,860	7,300	-	52,424	-

4.6 Summary of Planned Capital Works Expenditure (3 subsequent years)

For the years ending 30 June 2028, 2029 & 2030

2027-28	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property									
Land	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-
Buildings	17,668	5,950	3,548	8,171	17,668	12,548	-	5,120	-
Heritage Buildings	100	50	50	-	100	-	-	100	-
Total Buildings	17,768	6,000	3,598	8,171	17,768	12,548	-	5,220	-
Total Property	17,768	6,000	3,598	8,171	17,768	12,548	-	5,220	-
Plant and Equipment									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,500	-	2,500	-	2,500	-	-	2,500	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,200	-	1,200	-	1,200	-	-	1,200	-
Library books	900	-	900	-	900	15	-	885	-
Total Plant and Equipment	4,600	-	4,600	-	4,600	15	-	4,585	-
Infrastructure									
Roads	15,280	1,040	13,475	765	15,280	907	-	14,373	-
Bridges	200	-	180	20	200	-	-	200	-
Footpaths and cycleways	12,940	12,000	940	-	12,940	3,000	-	9,940	-
Drainage	2,140	875	390	875	2,140	-	-	2,140	-
Recreational, leisure and community facilities	1,280	-	1,050	230	1,280	-	-	1,280	-
Waste management	50	-	-	50	50	-	-	50	-
Parks, open space and streetscapes	6,560	2,600	1,435	2,525	6,560	950	-	5,610	-
Off street car parks	200	-	200	-	200	-	-	200	-
Other infrastructure	-	-	-	-	-	-	-	-	-
Total Infrastructure	38,650	16,515	17,670	4,465	38,650	4,857	-	33,793	-
Total Capital Works Expenditure	61,018	22,515	25,868	12,636	61,018	17,420	-	43,598	-

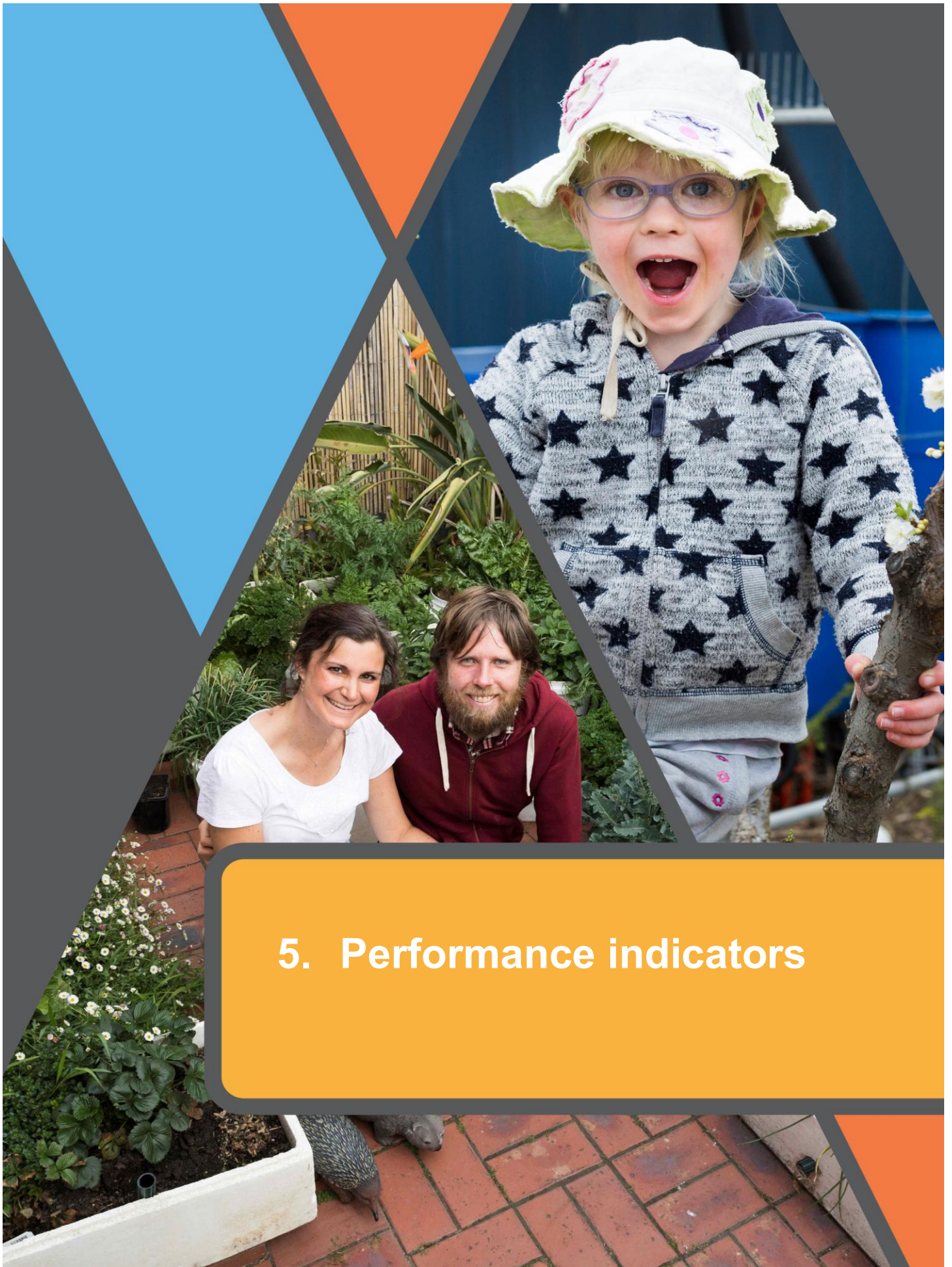
2028-29	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property									
Land	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-
Buildings	9,095	155	5,152	3,788	9,095	2,100	-	6,995	-
Heritage Buildings	100	50	50	-	100	-	-	100	-
Total Buildings	9,195	205	5,202	3,788	9,195	2,100	-	7,095	-
Total Property	9,195	205	5,202	3,788	9,195	2,100	-	7,095	-
Plant and Equipment									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,700	-	2,700	-	2,700	-	-	2,700	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,200	-	1,200	-	1,200	-	-	1,200	-
Library books	900	-	900	-	900	15	-	885	-
Total Plant and Equipment	4,800	-	4,800	-	4,800	15	-	4,785	-
Infrastructure									
Roads	17,910	880	16,240	790	17,910	954	-	16,956	-
Bridges	200	-	180	20	200	-	-	200	-
Footpaths and cycleways	940	-	940	-	940	-	-	940	-
Drainage	3,200	465	1,650	1,085	3,200	-	-	3,200	-
Recreational, leisure and community facilities	2,050	-	1,050	1,000	2,050	-	-	2,050	-
Waste management	50	-	-	50	50	-	-	50	-
Parks, open space and streetscapes	5,700	3,176	1,200	1,324	5,700	520	-	5,180	-
Off street car parks	200	-	200	-	200	-	-	200	-
Other infrastructure	-	-	-	-	-	-	-	-	-
Total Infrastructure	30,250	4,521	21,460	4,269	30,250	1,474	-	28,776	-
Total Capital Works Expenditure	44,245	4,726	31,462	8,057	44,245	3,589	-	40,656	-

2029-30	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property									
Land	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-
Buildings	6,497	-	4,062	2,436	6,497	-	-	6,497	-
Heritage Buildings	100	50	50	-	100	-	-	100	-
Total Buildings	6,597	50	4,112	2,436	6,597	-	-	6,597	-
Total Property	6,597	50	4,112	2,436	6,597	-	-	6,597	-
Plant and Equipment									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,900	-	2,900	-	2,900	-	-	2,900	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,200	-	1,200	-	1,200	-	-	1,200	-
Library books	900	-	900	-	900	15	-	885	-
Total Plant and Equipment	5,000	-	5,000	-	5,000	15	-	4,985	-
Infrastructure									
Roads	18,250	2,000	15,300	950	18,250	600	-	17,650	-
Bridges	200	-	180	20	200	-	-	200	-
Footpaths and cycleways	940	-	940	-	940	-	-	940	-
Drainage	3,350	510	1,650	1,190	3,350	-	-	3,350	-
Recreational, leisure and community facilities	3,628	-	1,250	2,378	3,628	-	-	3,628	-
Waste management	50	-	-	50	50	-	-	50	-
Parks, open space and streetscapes	4,910	2,986	1,200	724	4,910	-	-	4,910	-
Off street car parks	200	-	200	-	200	-	-	200	-
Other infrastructure	-	-	-	-	-	-	-	-	-
Total Infrastructure	31,528	5,496	20,720	5,312	31,528	600	-	30,928	-
Total Capital Works Expenditure	43,125	5,546	29,832	7,748	43,125	615	-	42,510	-

4.7 Proposals to Lease Council Land

Section 115 of the *Local Government Act 2020* requires Council's budget to include any proposal to lease land (for one year or more) where the rent for any period of the lease is \$100,000 or more a year, or the current market rental value of the land is \$100,000 or more a year, or the lease is for 10 years or more. Council only needs to meet any one of the 3 tests to require disclosure. If Council proposes to lease land that was not included in the budget, then Council must undertake a community engagement process in accordance with the Community Engagement Policy.

Council currently has no proposal to lease council land to external parties in the 2026-27 financial year where the rent (for any period of the lease) is greater than \$100,000, or the market value of the land is greater than \$100,000, or the lease term is greater than 10 years.



5. Performance indicators

5. Targeted performance indicators (Council selected)

The following table highlights Council's current and projected performance across eight targeted performance indicators selected by Council from the range of prescribed performance measures contained in the Local Government (Planning and Reporting) Regulations 2020. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

In addition, Council has published a variety of live performance dashboards on its website, which can be found at the following link:

<https://www.hobsonsbay.vic.gov.au/Council/About-Council/Council-Reporting>

Domain / Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	+/-
Governance	Total Unpaid Rates and Charges								
Financial decisions	Sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years/Sum of rates and charges for the financial year	1	15.20%	10.70%	8.90%	6.90%	6.00%	5.00%	-
Governance	Councillor attendance at council meetings								
Transparency	Sum of the number of Councillors who attended each Council meeting/(Number of Council meetings) × (Number of Councillors elected at the last Council general election)	2	97.00%	80.00%	80.00%	80.00%	80.00%	80.00%	o
Governance	Councillor attendance at council briefings								
Transparency	Sum of the number of Councillors who attended each Councillor briefing/(Number of Councillor briefings) × (Number of Councillors elected at the last Council general election)	3	NA	80.00%	80.00%	80.00%	80.00%	80.00%	+
Governance	Capital works planning								
Financial decisions	Sum of actual capital works expenditure for the financial year/Sum of budgeted capital works expenditure for the financial year	4	76.32%	79.60%	85.00%	87.50%	90.00%	90.00%	+
Responsiveness	Time taken to decide planning applications								
Statutory planning	Median number of days between receipt of a planning application and a decision on the application	5	57	53	55	54	52	50	-
Community	Library visits per head of population								
Library services	Number of library visits per head of population	6	6.3	6.5	6.5	7.0	7.5	8.0	+
Governance	Staff Turnover								
Strategic planning	Permanent staff resignations and terminations for the financial year/Average number of permanent staff for the financial year	7	18.00%	10.80%	12.00%	12.00%	12.00%	12.00%	o
Community	Participation in 4-week key age and stage visit								
MCH services	Number of 4-week key age and stage visits/Number of birth notifications received	8	93.00%	97.00%	98.00%	98.00%	98.00%	98.00%	o

Key to Target Trend:

+ increase in Council's overall targets

o maintaining Council's overall targets

- decrease in Council's overall targets

5a. Targeted performance indicators (Mandatory)

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these measures and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted service performance indicators - Mandatory

Indicator	Measure	Notes	Actual 2024-25	Forecast 2025-26	Budget 2026-27	Projections 2027-28	2028-29	2029-30	Trend +/-
Governance Consultation and engagement (Council decisions made and implemented with community input)	Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	9	55	56	56	56	57	58	+
Environment Roads (Sealed local roads are maintained and renewed to ensure a safe network)	Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	10	95.9%	92.0%	95.0%	95.0%	95.0%	95.0%	o
Responsiveness Statutory Planning (Councils decide on planning application and fulfill their legislative duties in a timely manner)	Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions	11	72.7%	74.0%	75.0%	80.0%	85.0%	85.0%	+
Environment Waste management (Waste is minimised and sustainability promoted)	Kerbside collection waste to landfill Waste in tonnage collected from kerbside waste collection services sent to landfill / Number of serviced properties	12	-	0.48	0.48	0.48	0.48	0.48	o

Targeted financial performance indicators – Mandatory

Indicator	Measure	Notes	Actual 2024-25	Forecast 2025-26	Budget 2026-27	Projections 2027-28	2028-29	2029-30	Trend +/-
Financial management Liquidity (sufficient working capital and cash is available to cover)	Current assets compared to current liabilities Current assets / current liabilities	13	141.6%	157.2%	133.0%	134.8%	145.1%	155.8%	+
Financial forecasting Asset renewal and upgrade (renewal and upgrade of assets is planned and delivered)	Asset renewal and upgrade compared to depreciation Asset renewal and upgrade expense / Asset depreciation	14	130.7%	96.7%	113.9%	88.8%	88.9%	82.5%	-
Financial management Rates concentration (revenue is generated from a range of sources)	Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue	15	82.6%	83.9%	84.8%	85.1%	85.0%	85.1%	+
Financial management Expenditure and revenue level (resources are used efficiently in the delivery of services)	Expenses per property assessment Total expenses / no. of property assessments	16	\$3,586	\$3,701	\$3,926	\$3,978	\$4,071	\$4,165	+

5b. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 2 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2024-25	Forecast 2025-26	Budget 2026-27	Projections			Trend
						2027-28	2028-29	2029-30	+/-
Financial forecasting									
Indebtedness (level of long term liabilities is appropriate to the size and nature of Council's activities)	Non-current liabilities compared to own-source revenue Non-current liabilities / own-source revenue	17	10.4%	8.7%	6.7%	5.1%	3.3%	1.8%	-
Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings compared to own-source revenue Interest bearing loans and borrowings / own-source revenue	18	14.3%	9.1%	7.3%	5.5%	3.8%	2.1%	-
	Loans and borrowings repayments compared to own-source revenue Interest and principal repayments on interest bearing	19	2.1%	5.1%	1.9%	1.8%	1.8%	1.7%	-
Population (population is a key driver of Council's ability to fund the delivery of services to the	Expenses per head of population Total expenses / Population	20	\$1,735	\$1,782	\$1,875	\$1,895	\$1,934	\$1,974	+
	Infrastructure per head of population Value of infrastructure /	21	\$11,737	\$11,865	\$11,854	\$11,851	\$11,720	\$11,579	-
Revenue and grants (revenue is generated from a range of sources to fund the delivery of services to the	Own source revenue per head of population Own source revenue / Population	22	\$1,633	\$1,683	\$1,726	\$1,770	\$1,808	\$1,848	+
	Recurrent grants per per head of population Recurrent grants / Population	23	\$121	\$104	\$99	\$101	\$102	\$104	+
Financial management									
Liquidity (sufficient working capital and cash is available to cover	Cash compared to current liabilities Cash / current liabilities	24	37.9%	36.0%	33.7%	32.8%	31.5%	31.9%	-
Operating position (an adjusted underlying surplus is generated in the ordinary course of business)	Adjusted underlying surplus (or deficit) Adjusted underlying surplus (deficit) / Adjusted underlying	25	5.1%	2.9%	(0.4%)	0.5%	0.5%	0.4%	+
Rates effort (rating level is set based on the community's capacity to pay)	Rates compared to property values Rate revenue / CIV of rateable properties in the municipal	26	0.3%	0.4%	0.4%	0.4%	0.4%	0.4%	o
Expenditure and revenue level (resources are used efficiently in the delivery of services)	Average rate per property assessment General rates and municipal charges / no. of property	27	\$2,154	\$2,257	\$2,336	\$2,410	\$2,458	\$2,507	+

Notes to indicators

5.1.1 Total unpaid rates and charges

The proportion of unpaid rates and charges to total rates and charges. The trend from 2027-28 is that this ratio will decrease.

5.1.2 Councillor attendance at council meetings

The target makes allowance for each Councillor to miss one Council meeting annually. It also provides for non-attendance of one or two meetings due to unforeseen circumstances.

5.1.3 Councillor attendance at council briefings

The target makes allowance for each Councillor to miss a couple of Councillor briefings annually due to other engagements or unforeseen circumstances.

5.1.4 Capital works planning

This target reflects a strong level of capital works delivery for the community, while recognising that some delays may occur outside Council's control.

5.1.5 Time taken to decide planning applications

The 55 day target reflects our commitment to timely and efficient decisions and represents a further improvement on recent years. This target also aligns with comparable metropolitan councils.

5.1.6 Library visits per head of population

With a service review in progress, the current target will be maintained rather than expanded. A refreshed approach to the delivery of library services over the next year will ensure services are sustainable, delivered by a skilled team, responsive, and aligned with community needs, establishing a strong foundation for future growth

5.1.7 Staff turnover

12-15% is a comparable benchmark range for permanent turnover in Victorian Local Government. We aim to reduce this through the delivery of refreshed values and culture.

5.1.8 Participation in 4-week key age and stage visit

The target aligns with the target in the MCH Service guideline.

5.1.9 Satisfaction with the opportunities offered by Council to be consulted or engaged in Council decisions

Guided by the Community Engagement Policy and Toolkit, Hobsons Bay City Council continually reviews and refines its engagement methodologies to strengthen opportunities for community participation, including asking the community how they want to engage with Council.

5.1.10 Sealed local roads below the intervention level

Increased road renewal funding will help keep sealed local roads below the intervention level and in an acceptable condition.

5.1.11 Planning applications decided within the relevant required time

Council's Statutory Planning unit has delivered significant improvements in deciding planning permit applications within the required timeframes. The target reflects our commitment to timely and efficient decisions and represents a further improvement on recent years. This target also aligns with comparable metropolitan councils.

5.1.12 Kerbside collection waste to landfill

Council anticipates that waste generation per resident will remain consistent over the next few years.

5.1.13 Current assets compared to current liabilities

The decreased ratio in 2026-27 is caused by a reduction in cash resulting from the \$5 million MAV Bond repayment in 2025-26. The ratio is then predicted to increase slightly over the duration of the plan.

5.1.14 Asset renewal and upgrade compared to depreciation

The increased ratio in 2026-27 reflects the increased percentage of capital works being spent to renew and upgrade existing assets. The indicator is expected to decrease from 2026-27, consistent with less funding being available for Council's capital works program.

5.1.15 Rates compared to adjusted underlying revenue

This reflects Council's high dependence on rates as a revenue source. The projected results are impacted by grants, particularly variations to capital grants. The indicator is forecast to increase slightly with rate income expected to increase at levels similar to other own-source revenue.

5.1.16 Expenses per property assessment

The increased trend reflects the expected increase in operational costs, slightly higher than the anticipated minor gradual increase in the number of assessable properties.

5.1.17 Non-current liabilities compared to own-source revenue

The decreased trend reflects the ongoing repayment of existing loans and no new loan borrowings. Other liabilities are projected to increase slightly.

5.1.18 Loans and borrowings compared to own-source revenue

The decreased trend reflects the ongoing repayment of existing loans and no new loan borrowings.

5.1.19 Loans and borrowing repayments compared to own-source revenue

The decreased trend reflects the ongoing repayment of existing loans and no new loan borrowings.

5.1.20 Expenses per head of population

The increased trend reflects the expected increase in operational costs, slightly higher than the anticipated minor gradual increase in the population.

5.1.21 Infrastructure per head of population

The decreased trend reflects decreases in the value of infrastructure assets due to annual depreciation charges combined with minor gradual increase in the population.

5.1.22 Own source revenue per head of population

The increased trend reflects increases in own-source revenue greater than the minor gradual increase in the population.

5.1.23 Recurrent grants per head of population

The increased trend reflects increases in recurrent grants greater than the minor gradual increase in the population. The increased indicator in 2024-25 was impacted by the timing of VGC funding and HACC funding retained from previous years.

5.1.24 Cash compared to current liabilities

The decreased trend reflects relatively stable cash and cash equivalent compared to gradual projected increases in current liabilities. This ratio does not include investments as part of other financial assets, which are projected to increase over the duration of the plan.

5.1.25 Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The financial results are expected to fluctuate over the period.

5.1.26 Rates compared to property values

Rates compared to property values are relatively consistent over the duration of the plan, which reflects increases to rates consistent with predicted rate caps and minimal increases to property values.

5.1.27 Average rate per property assessment

The increased trend reflects anticipated rate cap increase and supplementary rate increases resulting from property growth, slightly higher than the anticipated minor gradual increase in the number of assessable properties



6. Fees and charges



Fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the year are attached as an appendix to the Budget 2026-27.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

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Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Financial year from 1 July to 30 June

Information Management

Freedom of Information

FOI applications	N		Statutory Min. Fee: \$30.00
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Property Ownership Information & Regulatory Services

Property Ownership Information

Rate Notices and Transaction Statements	N	\$30.00	\$31.00
Land Information Certificate - Statutory	N	\$30.00	\$31.40
Land Information Certificate Urgent Fee - (Includes Land Information Certificate)	N	\$120.00	\$126.50
Dishonoured Payment Fee	N	\$30.00	\$30.00

Local Law Permit Fees

Tables, Chairs And Footpath Furniture

Other	N	\$239.00	\$246.00
Tear Drop Flags	N	\$239.00	\$246.00
Umbrellas	N	\$47.00	\$48.00
"A" Boards	N	\$239.00	\$246.00
Display of goods	N	\$385.00	\$397.00
Heaters	N	\$47.00	\$48.00
Late Application Fees for Local Law Permits	N	\$65.00	\$67.00
Per bench seat	N	\$139.00	\$143.00
Per chair	N	\$72.00	\$74.00
Per table	N	\$47.00	\$48.00
Planter boxes on footpath	N	\$102.00	\$105.00
Real Estate Auction/Open for Inspection signs per agency	N	\$887.00	\$914.00
Screens	N	\$300.00	\$309.00

Other Permits

Mobile Vendor - Itinerant Sites - Annual Permit - Local	N	\$2,732.00	\$2,814.00
Mobile Vendor - Itinerant Sites - Annual Permit - Non Local	N	\$4,208.00	\$4,334.00
Mobile Vendor - Itinerant Sites - Monthly Permit - Local	N	\$683.00	\$703.00
Mobile Vendor - Itinerant Sites - Monthly Permit - Non Local	N	\$1,050.00	\$1,082.00
Mobile Vendor - Tier 1 & 2 Sites - Application Fee	N	\$119.00	\$123.00
Mobile Vendor - Tier 1 Site - Annual Permit - Local	N	\$2,732.00	\$2,814.00
Mobile Vendor - Tier 1 Site - Annual Permit - Non Local	N	\$4,208.00	\$4,334.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Local	N	\$683.00	\$703.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Non Local	N	\$1,050.00	\$1,082.00
Mobile Vendor - Tier 2 Site - Annual Permit - Local	N	\$1,814.00	\$1,868.00
Mobile Vendor - Tier 2 Site - Annual Permit - Non Local	N	\$2,797.00	\$2,881.00
Mobile Vendor - Tier 2 Site - Monthly Permit - Local	N	\$453.00	\$467.00
Mobile Vendor - Tier 2 Site - Monthly Permit - Non Local	N	\$699.00	\$720.00
Tradesman Parking Permit	N	\$50.00	\$52.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Other Permits [continued]

Registration of Domestic Animal Business	N	\$384.00	\$396.00
Replacement of Lost/Missing Visitors Permit	N	\$114.00	\$117.00
Truck permit on residential Land	N	\$282.00	\$290.00
Store or use a Shipping Container on Residential Land	N	\$0.00	\$152.00
Store a Vessel, Caravan or Trailer on Council Land Beyond 28 Days	N	\$0.00	\$97.00
Permit to Place a Mobile Billboard on Roads or Council Land	N	\$0.00	\$397.00

Impounded Vehicles & Other Items

Impounded Items	N	\$70.00	\$72.00
Release Fee for impounded Signs	N	\$72.00	\$74.00
Shopping Trolley Release Fees	N	\$140.50	\$145.00
Impound release fee for Trail Bikes	N	\$400.00	\$412.00
Impound release fee for derelict vehicles	N	\$754.00	\$777.00

Parking Ticket Machine Fees

Spring, Summer and Autumn

In designated areas (Per day)	Y	\$18.00	\$18.60
Per hour equivalent to ones stay in designated areas (Per hour)	Y	\$5.30	\$5.50

Animal Registration & Control

Cat Registration

Cat - Not Desexed	N	\$147.00	\$165.00
Cats for breeding purposes	N	\$49.00	\$55.00
Cats over 10 years	N	\$49.00	\$55.00
Cats permanently identified (microchip)	N	\$49.00	\$55.00
Cats registered with Feline Control Council	N	\$49.00	\$55.00
Sterilised Cat	N	\$49.00	\$55.00
Cat – Pensioner's Concession	N	\$73.50	\$80.50
Cats for breeding purposes – Pensioner's Concession	N	\$24.50	\$27.50
Cats over 10 years – Pensioner's Concession	N	\$24.50	\$27.50
Cats permanently identified (microchip) – Pensioner's Concession	N	\$24.50	\$27.50
Cats registered with Feline Control Council – Pensioner's Concession	N	\$24.50	\$27.50
Sterilised Cat – Pensioner's Concession	N	\$24.50	\$27.50

Dog Registration

Dog 3-6 months	N	\$67.00	\$70.30
Declared Dangerous Dog – No Pensioner Concession	N	\$201.00	\$211.00
Declared Menacing Dog – No Pensioner Concession	N	\$201.00	\$211.00
Declared Restricted Breed Dog – No Pensioner Concession	N	\$201.00	\$211.00
Dog - Not Desexed	N	\$201.00	\$211.00
Dogs for breeding purposes	N	\$67.00	\$70.00
Dogs obedience trained	N	\$67.00	\$70.00
Dogs over 10 years	N	\$67.00	\$70.00
Dogs permanently identified (microchip)	N	\$67.00	\$70.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Dog Registration [continued]

Dogs registered with Victorian Canine Ass.	N	\$67.00	\$70.00
Sterilised Dog	N	\$67.00	\$70.00
Working Animals	N	\$67.00	\$70.00
Dog – Pensioner’s Concession	N	\$98.00	\$105.00
Dogs for breeding purposes – Pensioner’s Concession	N	\$33.50	\$35.00
Dogs obedience trained – Pensioner’s Concession	N	\$33.50	\$35.00
Dogs over 10 years – Pensioner’s Concession	N	\$33.50	\$35.00
Dogs permanently identified (microchip) – Pensioner’s Concession	N	\$33.50	\$35.00
Dogs registered with Victorian Canine Ass. – Pensioner’s Concession	N	\$33.50	\$35.00
Sterilised Dog – Pensioner’s Concession	N	\$33.50	\$35.00
Working Animals – Pensioner’s Concession	N	\$33.50	\$35.00

Impounded Animals

Seized/Boarding Daily Fee per Cat	N	\$44.00	\$45.00
Seized/Boarding Daily Fee per Dog	N	\$58.00	\$60.00
Seized/Court Held Daily Fee per Cat	N	\$44.00	\$45.00
Seized/Court Held Daily Fee per Dog	N	\$58.00	\$60.00
Return of registered animal	N	\$95.00	\$98.00
Impound Cat and/or Kitten Fee	N	\$709.00	\$730.00
Impound Dog Fee	N	\$709.00	\$730.00
Animal Surrender Fee	N	\$709.00	\$730.00
Stock Pound Release fee	N	\$319.00	\$329.00
Pound fee (Per day)	N	\$58.00	\$60.00

Other Animals Fees

After hours animal ambulance collection	N	\$510.00	\$525.00
Cat Cage Hiring	Y	\$100.00	\$0.00
Replacement Dog & Cat Registration Tag	N	\$7.00	\$7.00
Permit to Exercise Horses on Beach	N	\$510.00	\$525.00
Animal Impound Fees – Commercial business	N	\$709.00	\$730.00
Permit for multiple animals	N	\$185.00	\$191.00

Public Health – Food Act

Renewal of Registrations

<p>CLASS CLASSIFICATION “Class 1”, “Class 2”, “Class 3” and “Class 4” Food Premises” means the food premises declared under section 19C of the Food Act 1984 to be Class 1, Class 2, Class 3 and Class 4 Food Premises respectively.</p>
<p>Class 1 Premises where potentially hazardous food is predominantly handled and served to vulnerable groups</p>
<p>Class 2 Premises where any unpackaged potentially hazardous food is handled, other than Class 1, 3 or 4 premises.</p>

Class 1 Premises

Child Care Centres	N	\$900.00	\$927.00
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Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Class 1 Premises [continued]

Hospitals	N	\$1,700.00	\$1,755.00
Manufacturer	N	\$1,300.00	\$1,340.00
Nursing Homes and Hostels	N	\$1,700.00	\$1,755.00

Class 2 Premises

Bakery	N	\$950.00	\$979.00
Bar	N	\$720.00	\$742.00
Cafe/Restaurant/Take-Away	N	\$950.00	\$979.00
Catering Kitchen	N	\$950.00	\$979.00
Community Centre	N	\$720.00	\$742.00
Community Groups – annual registration	N	\$180.00	\$185.50
Delicatessen	N	\$950.00	\$979.00
Food Vehicle	N	\$720.00	\$742.00
Food Vehicle additional class 2 vehicles	N	\$350.00	\$361.00
Function Centre	N	\$1,000.00	\$1,030.00
Home Kitchen	N	\$600.00	\$618.00
Hotel	N	\$950.00	\$979.00
Manufacturer	N	\$1,250.00	\$1,290.00
Non community Groups – annual registration	N	\$600.00	\$618.00
Not For Profit Organisation	N	\$500.00	\$515.00
Retail Food Sales	N	\$950.00	\$979.00
School Canteen	N	\$950.00	\$978.50
Social/Sporting Club	N	\$750.00	\$773.00
Supermarket	N	\$2,400.00	\$2,475.00
Vending Machine (first machine)	N	\$500.00	\$515.00
Vending Machine (per additional machines)	N	\$100.00	\$103.00
Meat Premise (non-Primesafe)	N	\$950.00	\$979.00

Class 3 Premises

Bakery	N	\$720.00	\$742.00
Bar	N	\$500.00	\$515.00
Community Groups – annual registration	N	\$150.00	\$154.50
Distribution / Storage Warehouse	N	\$1,000.00	\$1,030.00
Food Vehicle	N	\$500.00	\$515.00
Food Vehicle additional class 3 vehicles	N	\$350.00	\$361.00
Home Kitchen	N	\$400.00	\$412.00
Hotel	N	\$720.00	\$742.00
Manufacturer	N	\$900.00	\$927.00
Non community Groups – annual registration	N	\$500.00	\$515.00
Not For Profit Organisation	N	\$500.00	\$515.00
Retail Food Sales	N	\$720.00	\$742.00
School Canteen	N	\$600.00	\$618.00
Social/Sporting Club	N	\$500.00	\$515.00
Supermarket	N	\$1,750.00	\$1,805.00
Vending Machine (first machine)	N	\$500.00	\$515.00
Vending Machine (per additional machines)	N	\$100.00	\$103.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Class 3 Premises [continued]

Meat Premise (non-Primesafe)	N	\$700.00	\$721.00
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New Premises

New premises application	N	30% surcharge added to applicable renewal fee	
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Transfer Registration

100% of the annual renewal fee	N	100% without cap	
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Other

2nd and every subsequent follow-up assessment/inspection/visit in registration year	N	\$500.00	\$515.00
Follow-up food samples reimbursed at cost + 25%	N	At cost + 25%	

Inspection And Provision Of Report

Inspection report and administration (minimum 14 days notice)	N	\$570.00	\$588.00
Inspection report and administration (minimum 7 days notice)	N	\$900.00	\$927.00

Public Health – Public Health and Wellbeing Act / Residential Tenancies Act

Renewal of Registrations

Health Premises

Aquatic Facility - Category 1	N	\$550.00	\$567.00
Accommodation - Rooming House	N	\$850.00	\$876.00
Accommodation - Motel/Hotel	N	\$750.00	\$773.00
Accommodation - All other categories	N	\$700.00	\$721.00
Beauty Therapy	N	\$350.00	\$361.00
Colonic Irrigation	N	\$600.00	\$618.00
Other	N	\$350.00	\$361.00
Skin Penetration	N	\$600.00	\$618.00
Tattooing	N	\$600.00	\$618.00

Caravan Park

Renewal of Registration	N	Statutory - RESIDENTIAL TENANCIES (CARAVAN PARKS AND MOVABLE DWELLINGS REGISTRATION AND STANDARDS) REGULATIONS 2024 - SCHEDULE 2 Last year fee Statutory	
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Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Caravan Park [continued]

Transfer of Registration	N	Statutory - RESIDENTIAL TENANCIES (CARAVAN PARKS AND MOVABLE DWELLINGS REGISTRATION AND STANDARDS) REGULATIONS 2024 - SCHEDULE 2	Last year fee Statutory
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New Registrations

Health Premises

Accommodation - Rooming House	N	\$1,500.00	\$1,545.00
Accommodation - Motel/Hotel	N	\$1,250.00	\$1,290.00
Accommodation - All other categories	N	\$1,100.00	\$1,135.00
Beauty Therapy	N	\$550.00	\$567.00
Colonic Irrigation	N	\$900.00	\$927.00
Other	N	\$550.00	\$567.00
Skin Penetration	N	\$900.00	\$927.00
Tattooing	N	\$900.00	\$927.00

Caravan Park

Application for Registration	N	Statutory - RESIDENTIAL TENANCIES (CARAVAN PARKS AND MOVABLE DWELLINGS REGISTRATION AND STANDARDS) REGULATIONS 2024 - SCHEDULE 2	Last year fee Statutory
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Public Health – Other

Other

Minor premises	N	Less 50% of applicable fee	
Additional complaint investigation or other miscellaneous site visit	N	\$500.00	\$515.00

Inspection And Provision Of Report

Inspection report and administration (Other)	N	\$550.00	\$567.00
Inspection report and administration (Tattooing & Accommodation)	N	\$900.00	\$927.00
Plans Assessment Fee	Y	\$825.00	\$850.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Waste Water Disposal (Septic Tanks)

Permit to Install	N	Statutory - ENVIRONMENT PROTECTION REGULATIONS 2021 - REG 196 Last year fee Statutory	
Permit to Alter	N	Statutory - ENVIRONMENT PROTECTION REGULATIONS 2021 - REG 196 Last year fee Statutory	
Permit to Alter - Minor	N	Statutory - ENVIRONMENT PROTECTION REGULATIONS 2021 - REG 196 Last year fee Statutory	
In excess of two site inspections - per additional inspection	N	\$400.00	\$412.00

Community Learning and Service Centres

Photocopying and Printing

A3	Y	\$0.50	\$0.50
A4	Y	\$0.30	\$0.30
Colour A3	Y	\$1.20	\$1.20
Colour A4	Y	\$0.60	\$0.60

Items For Sale

Books	Y	At recommended retail price.	
Merchandise	Y	At recommended retail price.	
Ada Cambridge short story collection (current years)	Y	\$10.40	\$10.40
Williamstown: Mysteries and other happenings	Y	\$16.01	\$16.01
Yakulit Willam – The first people of Hobsons Bay	Y	\$5.00	\$5.00
Ada Cambridge short stories (past years)	Y	\$5.00	\$5.00
Altona a long view (leather bound)	Y	\$60.00	\$60.00
At the edge of the centre (standard)	Y	\$15.00	\$15.00

Service Centres - Miscellaneous

Consumables	Y	At recommended retail price.	
Damaged and Lost Items	N	At recommended retail price.	

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Venue Charges

Other

Bond	N	\$500.00	\$500.00
Insurance - Community Learning and Service Centres	Y	\$37.50	\$37.50
Fire Brigade Call Out - As billed by MFB	N		At cost
Additional Staffing - If required	Y	\$75.00	\$75.00
Cleaning Charge - If required	Y	\$150.00	\$150.00
Lost Swipe Card	Y	\$50.00	\$50.00
Rubbish Removal - Left Behind	Y	\$100.00	\$100.00
Rubbish Removal - Pre-arranged	Y	\$50.00	\$50.00
Security Call Out	Y	\$150.00	\$150.00

Altona Library Meeting Room

Per hour – Corporate	Y	\$43.50	\$45.00
Per hour – Community	Y	\$31.00	\$32.00
Per hour - Community Access	Y	\$12.50	\$13.00

Altona Mead. Library & Learning Centre

Media Room

Per hour – Corporate	Y	\$64.00	\$64.00
Per hour – Community	Y	\$26.00	\$26.00
Per hour - Community Access	Y	\$12.50	\$13.00

Meeting Room 2

Per hour – Corporate	Y	\$66.00	\$68.00
Per hour – Community	Y	\$31.00	\$32.00
Per hour - Community Access	Y	\$12.50	\$13.00

Technology Training Room

Per hour – Corporate	Y	\$26.00	\$27.00
Per hour – Community	Y	\$19.00	\$20.00
Per hour - Community Access	Y	\$8.00	\$8.00

Altona North Community Library

Games Discovery Centre

3 Hour hire - Corporate	Y	\$550.00	\$567.00
3 Hour hire - Community	Y	\$400.00	\$412.00
3 Hour hire - Community Access	Y	\$140.00	\$144.50

Seabrook Community Centre

Multipurpose Room 1 and 2 (with kitchen access)

Per hour - Corporate	Y	\$66.00	\$68.00
Per hour - Community	Y	\$57.50	\$59.50
Per hour - Community Access	Y	\$13.00	\$13.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Cottage

Per hour - Corporate	Y	\$44.50	\$46.00
Per hour - Community	Y	\$31.00	\$32.00
Per hour - Community Access	Y	\$13.00	\$13.40

Laverton Community Hub

Classroom 1

Per hour – Corporate	Y	\$40.00	\$41.50
Per hour – Community	Y	\$28.00	\$29.00
Per hour – Community Access	Y	\$8.00	\$8.00

Classroom 2

Per hour – Corporate	Y	\$40.00	\$41.50
Per hour – Community	Y	\$28.00	\$29.00
Per hour – Community Access	Y	\$8.00	\$8.00

Classroom 3

Per hour – Corporate	Y	\$29.00	\$30.00
Per hour – Community	Y	\$18.50	\$19.10
Per hour – Community Access	Y	\$7.00	\$7.00

Classroom 4

Per hour – Corporate	Y	\$29.00	\$30.00
Per hour – Community	Y	\$18.50	\$19.10
Per hour – Community Access	Y	\$7.00	\$7.00

Function Room with Kitchen

Per hour - Corporate	Y	\$215.00	\$215.00
Per hour - Community	Y	\$143.00	\$143.00
Per hour - Community Access	Y	\$41.00	\$41.00

Function Room without Kitchen

Per hour – Corporate	Y	\$184.50	\$184.50
Per hour – Community	Y	\$134.00	\$138.00
Per hour – Community Access	Y	\$35.00	\$35.00
Per hour – MP1 and 2 Rate	Y	\$65.50	\$67.50

Meeting Room 1

Per hour - Corporate	Y	\$29.00	\$30.00
Per hour - Community	Y	\$20.00	\$21.00
Per hour - Community Access	Y	\$7.00	\$7.00

Multipurpose Room 1

Per hour – Corporate	Y	\$51.50	\$53.50
Per hour – Community	Y	\$37.00	\$38.50
Per hour – Community Access	Y	\$10.00	\$10.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Multipurpose Room 2

Per hour – Corporate	Y	\$51.50	\$53.50
Per hour – Community	Y	\$37.00	\$38.50
Per hour – Community Access	Y	\$10.00	\$10.00

Multipurpose Room 1 and 2

Per hour – Corporate	Y	\$94.00	\$97.00
Per hour – Community	Y	\$65.50	\$67.50
Per hour – Community Access	Y	\$15.00	\$15.00

Offices

Per hour – Corporate	Y	\$16.50	\$17.00
Per hour – Community	Y	\$10.00	\$10.00
Per hour – Community Access	Y	\$5.50	\$5.50

Recreation Room

Per hour – Corporate	Y	\$62.50	\$64.50
Per hour – Community	Y	\$44.00	\$45.50
Per hour – Community Access	Y	\$10.00	\$10.00

Training Kitchen (without function room hire)

Per hour – Corporate	Y	\$82.50	\$85.00
Per hour – Community	Y	\$43.00	\$44.50

Newport Community Hub

Courtyard and BBQ

Per hour – Corporate	Y	\$40.00	\$41.50
Per hour – Community	Y	\$28.00	\$29.00
Per hour - Community Access	Y	\$8.00	\$8.00

Mechanics Hall

Per hour – Corporate	Y	\$63.00	\$65.00
Per hour – Community	Y	\$40.00	\$40.00
Per hour – Community Access	Y	\$12.00	\$12.00
Per hour - Private Functions	Y	\$97.00	\$100.00

Program Room 1

Per hour – Corporate	Y	\$63.00	\$65.00
Per hour – Community	Y	\$40.00	\$40.00
Per hour – Community Access	Y	\$12.00	\$12.00
Per hour - Private Functions	Y	\$97.00	\$100.00

Program Room 2

Per hour – Corporate	Y	\$63.00	\$65.00
Per hour – Community	Y	\$40.00	\$40.00
Per hour – Community Access	Y	\$12.00	\$12.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Program Room 2 [continued]

Per hour - Private Functions	Y	\$97.00	\$100.00
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Program Room 1 and 2

Per hour – Corporate	Y	\$124.00	\$128.00
Per hour – Community	Y	\$82.50	\$85.00
Per hour – Community Access	Y	\$25.00	\$26.00
Per hour - Private Functions	Y	\$139.50	\$144.00

Program Room 3

Per hour – Corporate	Y	\$41.50	\$43.00
Per hour – Community	Y	\$28.00	\$29.00
Per hour – Community Access	Y	\$9.00	\$9.00

Program Room 4

Per hour – Corporate	Y	\$51.50	\$53.50
Per hour – Community	Y	\$37.00	\$38.50
Per hour – Community Access	Y	\$12.00	\$12.00

Recording Studio

Per hour – Corporate	Y	\$66.00	\$68.00
Per hour – Community	Y	\$25.00	\$25.00
Per hour – Community Access	Y	\$12.00	\$12.00

Williamstown Community Library

The Book Room – Friends of the Library and Community Space

Per hour – Corporate	Y	\$29.00	\$30.00
Per hour – Community	Y	\$18.50	\$19.06
Per hour - Community Access	Y	\$8.50	\$8.76

Meeting Room – Williamstown Library

Per hour – Corporate	Y	\$29.00	\$30.00
Per hour – Community	Y	\$18.50	\$19.10
Per hour - Community Access	Y	\$8.50	\$8.76

Family, Youth & Children

Non-schedule Vaccine - Meningococcal B	Y	\$124.00	\$128.00
Non-schedule vaccine - Flu	Y	\$23.00	\$24.00

Kindergarten

Enrolment Fee	N	\$0.00	\$0.00
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Child Care Centre – Occasional Care (Altona Meadows)

Session – 4hrs	N	\$38.00	\$39.50
Session – 4hrs (Health Care Card Holders)	N	\$35.00	\$36.50

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Child Care Centre – Occasional Care (Altona Meadows) [continued]

Two or more Children (same family)	N	\$35.00	\$36.50
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Community Support

Meals

Over 65 - Package 1 - Main Meal	N	\$7.40	\$7.60
Over 65 - Package 2 - Main Meal and a sweet or soup	N	\$9.40	\$9.70
Over 65 - Package 3 - 3 courses - Main meal, soup and sweet	N	\$10.40	\$10.70
PYP - Package 1 - Main Meal	N	\$7.40	\$7.60
PYP - Package 2 - Main Meal and a sweet or soup	N	\$9.40	\$9.70
PYP - Package 3 - 3 courses - Main meal, soup and sweet	N	\$10.40	\$10.70
Meal – Client Christmas party	N	\$11.20	\$11.60

Community transport

Per trip – (one way)	N	\$2.20	\$2.30
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PAG / Social Support Group

PAG - Package 1 - Main Meal	N	\$7.40	\$7.60
PAG - Package 2 - Main Meal and a sweet or soup	N	\$9.40	\$9.70
PAG - Package 3 - 3 courses - Main meal, soup and sweet	N	\$10.40	\$10.70
PAG Daily Attendance Fee	N	\$11.80	\$12.20

Home Maintenance

PYP - Per hour	N	\$18.13	\$18.70
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Recreation

Sporting Reserves & Parks

Hot Air Balloon Launch/Landing Permit (Annual)	Y	\$0.00	\$2,750.00
Bond – Casual Hire Buildings	N	\$500.00	\$500.00
Building Cleaning	Y	\$129.00	\$133.00
Personal Training Permit (Annual)	Y	\$484.00	\$500.00
Personal Training Permits (6 months)	Y	\$300.00	\$310.00
Personal Training Permit (3 months)	Y	\$181.00	\$186.50

Casual Hire

Sportsground Hire (Daily - 6+ Hours) - Commercial	Y	\$559.00	\$560.00
Sportsground Hire (Daily - 6+ Hours) - Community	Y	\$127.00	\$130.00
Sportsground Hire (Hourly) - Community	Y	\$0.00	\$25.00
Sportsground Hire (Hourly) - Commercial	Y	\$0.00	\$100.00
Floodlight Fee (Hourly)	Y	\$0.00	\$30.00
Tennis Hard Court Hire - (Per Half Hour - out of daylight)	Y	\$5.40	\$6.00
Tennis Hard Court Hire - (Per Half Hour - daylight)	Y	\$0.00	\$0.00
Hard Court & Cricket Net Hire (Hourly) - Community	Y	\$22.00	\$24.00
Hard Court & Cricket Net Hire (Hourly) - Commercial	Y	\$0.00	\$40.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Sporting Pavilions

Pavilion Hire (Hourly) - Community	Y	\$0.00	\$15.00
Pavilion Hire (Hourly) - Commercial	Y	\$0.00	\$30.00
Amenity Fee (Hourly)	Y	\$0.00	\$15.00

Keys

Extra Keys Cut	Y	\$64.00	\$66.00
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Newport Park Athletics Facility

Meeting Rooms

Meeting Rooms – Commercial Hire (Minimum 3 hour daytime access)	Y	\$216.50	\$223.00
Meeting Rooms – Commercial Hire (Minimum 4 hour evening access)	Y	\$493.00	\$508.00
Meeting Rooms – Commercial Hire (6 hour daytime access)	Y	\$433.00	\$446.00
Meeting Rooms – Commercial Hire (Additional fee to access both rooms)	Y	\$97.00	\$100.00
Meeting Rooms – School Hire (Minimum 3 hour daytime access)	Y	\$127.00	\$131.00
Meeting Rooms – School Hire (Minimum 4 hour evening access)	Y	\$332.00	\$342.00
Meeting Rooms – School Hire (6 hour daytime access)	Y	\$373.00	\$385.00
Meeting Rooms – School Hire (Additional fee to access both rooms)	Y	\$67.00	\$69.50

Track

Track – Casual Access via Newport Recreation Centre	Y	\$3.60	\$3.70
Track Hire (Daily - 6+ Hours) - Local Schools	Y	\$380.00	\$390.00
Track Hire (Daily - 6+ Hours) - Non-Local Schools & Community	Y	\$533.00	\$550.00
Track (Hourly) – Local Schools	Y	\$0.00	\$70.00
Track (Hourly) – Non-Local Schools	Y	\$0.00	\$95.00
Track Hire (Daily - 6+ Hours) - Commercial	Y	\$0.00	\$615.00
Track Hire (Hourly) - Commercial	Y	\$0.00	\$110.00

Active Hall – Laverton

Community Hire (Per hour)	Y	\$30.00	\$31.00
Commercial Hire (Per hour)	Y	\$56.50	\$58.50

Parks

Reserves & Parks – Weddings

Newport Lakes

Photos	Y	\$261.00	\$269.00
Wedding Ceremony – resident rate	Y	\$297.50	\$307.00
Wedding Ceremony – non-resident rate	Y	\$397.00	\$409.00

Williamstown Botanic Garden & Commonwealth Reserve

Photos	Y	\$272.50	\$281.00
Wedding Ceremony – resident rate	Y	\$337.00	\$348.00
Wedding Ceremony – non-resident rate	Y	\$499.00	\$514.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Private Trees

Private Tree Removal

Private Tree Removal Applications	N	\$137.00	\$141.50
Private Tree Removal Applications (Consession)	N	\$64.50	\$66.50

Capital Works & Assets

EV - Public Charging Stations

EV Charging (per KWH)	Y	\$0.48	\$0.48
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Commercial Operators of Electric Bikes & Scooters

Electric Bike - Commercial (per day)	Y	\$1.10	\$1.20
Electric Scooter - Commercial (per day)	Y	\$2.20	\$2.30

Subdivision (Fees) Regulation 2016

Engineering Plan Checking fee for private developer works = 0.75% cost to the construction works	N		Statutory
Engineering Supervision fee for private developer works = 2.5% cost of the construction works	N		Statutory

Legal Point of Discharge

Legal point of discharge	N		Maximum statutory fee
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Onsite Stormwater Detention Review

Onsite Stormwater detention review for developers	N	\$339.00	\$350.00
Onsite Detention inspection for developers	N	\$169.50	\$175.00

Traffic Count Information

Information	Y	\$100.00	\$103.00
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Capital Works & Assets Permit Fees Associates with Road Management Act 2004

Consent for Works on Road Reserve

Reinstatement bond (Service Authorities exempt) – Other road opening	N	\$732.00	\$757.00
Reinstatement bond (Service Authorities exempt) – Vehicle crossing	N	\$732.00	\$757.00
Works area under 8.5sqm, not on roadway, pathway	N		Statutory
Works area over 8.5sqm, speed under than 50km/h, not on roadway, pathway	N		Statutory
Works area over 8.5sqm, speed under than 50km/h, on roadway, pathway	N		Statutory
Works area under 8.5sqm, on roadway, pathway	N		Statutory
Works area over 8.5sqm, speed more than 50km/h, not on roadway, pathway	N		Statutory
Works area over 8.5sqm, speed more than 50km/h, on roadway, pathway	N		Statutory

Permit Fees Associates with Local Law No.2

Rock blasting	N		POA
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Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Footpath Crossing – Initial Inspection Fee

Bond	N		Various Min. Fee: \$750.00
Initial inspection fee	N	\$181.00	\$190.00

Road Occupation

Permit fee	N	\$197.50	\$210.00
Road Occupation – additional charge (per sq meter, per week)	N	\$11.20	\$12.00
Permit Fee - Parks and Open Space	N	\$0.00	\$210.00

Bin/Skip Permits

Commercial (including building works) – per week	N	\$175.00	\$180.00
plus Per day thereafter	N	\$88.00	\$91.00
Residential (household and garden bulk rubbish) – 3 days	N	\$88.00	\$91.00
plus Per day thereafter	N	\$45.50	\$47.00

Waste Collection

FOGO Paper Bags - Heavy Bags (100gsm)	Y	\$7.00	\$0.00
FOGO Paper Bags - Light Bags (50gsm)	Y	\$4.00	\$0.00
Secondary hard waste collection	N	\$89.61	\$98.57

Town Planning Department

Town Planning Applications Fees

Class 1. Change of Use Only	N	\$1,496.10	\$1,537.00
Class 2. \$0 – \$10,000	N	\$226.90	\$233.10
Class 3. \$10,001 – \$100,000	N	\$714.40	\$734.00
Class 4. \$100,001 – \$500,000	N	\$1,462.50	\$1,502.50
Class 5. \$500,001 – \$1,000,000	N	\$1,580.10	\$1,623.40
Class 6. \$1,000,001 – \$2,000,000	N	\$1,697.80	\$1,744.30
Class 7. \$0 – \$10,000	N	\$226.90	\$233.10
Class 8. \$10,001 or more	N	\$487.50	\$500.80
Class 9. To subdivide or consolidate land	N	\$226.90	\$233.10
Class 10: VicSmart: To subdivide or consolidate land	N	\$226.90	\$233.10
Class 11. \$0 – \$100,000	N	\$1,302.80	\$1,338.40
Class 12. \$100,001 – \$1,000,000	N	\$1,756.60	\$1,804.70
Class 13. \$1,000,001 – \$5,000,000	N	\$3,874.70	\$3,980.70
Class 14. \$5,000,001 – \$15,000,000	N	\$9,875.90	\$10,146.10
Class 15. \$15,000,001 – \$50,000,000	N	\$29,123.30	\$29,920.30
Class 16. \$50,000,001 or more	N	\$65,458.10	\$67,249.40
Class 17: Subdivide existing building	N	\$1,496.10	\$1,537.00
Class 18: Subdivide land into two lots (other than VicSmart)	N	\$1,496.10	\$1,537.00
Class 19: Realignment of common boundary between lots or consolidate lots	N	\$1,496.10	\$1,537.00
Class 20: Subdivide land	N	\$1,496.10	\$1,537.00
Class 21: a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,496.10	\$1,537.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Town Planning Applications Fees [continued]

Class 21: b) create or remove a right of way: or	N	\$1,496.10	\$1,537.00
Class 21: c) create, vary, or remove an easement other than a right of way; or	N	\$1,496.10	\$1,537.00
Class 21: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,496.10	\$1,537.00
Class 22: A permit not otherwise provided for in the regulation	N	\$1,496.10	\$1,537.00
Alteration of a Plan	N	\$126.10	\$129.50
Amendment of Certified Plan	N	\$159.70	\$164.10
Certification for Subdivision	N	\$198.40	\$203.80

Amended Plans And Permits

1. To amend a permit if that amendment is to change the use only.	N	\$1,496.10	\$1,537.00
2. To amend a permit (other than a permit to develop land or to use or develop land or to undertake development ancillary to the use of the land for a single dwelling per lot) to:	N	\$1,496.10	\$1,537.00
Class 3. \$0 – \$10,000	N	\$226.90	\$233.10
Class 4. \$10,001 – \$100,000	N	\$714.40	\$734.00
Class 5. \$100,001 – \$500,000	N	\$1,462.50	\$1,502.50
Class 6. \$500,001 or more	N	\$1,580.10	\$1,623.40
Class 7. \$0 – \$10,000	N	\$226.90	\$233.10
Class 8. \$10,001 or more	N	\$487.50	\$500.80
Class 9. To subdivide or consolidate land	N	\$226.90	\$233.10
Class 10. VicSmart: to subdivide or consolidate land	N	\$226.90	\$233.10
Class 11. \$0 – \$100,000	N	\$1,302.80	\$1,338.40
Class 12. \$100,001 – \$1,000,000	N	\$1,756.60	\$1,804.70
Class 13. \$1,000,001 or more	N	\$3,874.70	\$3,980.70
Class 14 – 16. Subdivision of land of two lots, an existing building, or boundary realignment or consolidation (other than Vic Smart)	N	\$1,496.10	\$1,537.00
Class 17. Subdivide land into more than two lots (per 100 lots created)	N	\$1,496.10	\$1,537.00
Class 18. To a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,496.10	\$1,537.00
Class 18: b) create or remove a right of way: or	N	\$1,496.10	\$1,537.00
Class 18: c) create, vary, or remove an easement other than a right of way; or	N	\$1,496.10	\$1,537.00
Class 18: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,496.10	\$1,537.00
Class 19. A permit not otherwise provided in the regulation	N	\$1,496.10	\$1,537.00

General Enquiry Letters

Pre-application - Basic Level Service (meeting and verbal advice)	Y	\$0.00	\$0.00
Pre-application - Intermediate Level Service (meeting and written advice)	Y	\$481.00	\$550.00
Pre-Application - Where the Minister for Planning is/will be the Responsible Authority	Y	\$2,675.00	\$1,500.00
General enquiry written advice – Residential/Residential Heritage	N	\$289.00	\$300.00
General enquiry written advice – Commercial/Industrial/Apartments/Other	N	\$462.00	\$500.00

Advertising

Public Notice Letter by Mail (1-20 letters)	N	\$267.50	\$285.00
Sign on site	N	\$267.50	\$300.00
Additional sign on site	N	\$54.00	\$65.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Advertising [continued]

Additional charge to cover more extensive advertising (per address)	N	\$10.80	\$12.50
Advertising (Newspaper Advert)	N	\$712.00	\$800.00

Additional Tasks

Endorsed Plans (second and subsequent requests)	N	\$268.00	\$350.00
Plan Approval	N	\$696.00	\$700.00
Extension of time	N	\$900.00	\$980.00
Secondary Consent - VicSmart	N	\$257.50	\$300.00
Secondary Consent - Single Dwelling on a Lot	N	\$670.00	\$700.00
Secondary Consent - Two or more dwellings on a lot, or Subdivision (other than VicSmart)	N	\$1,300.00	\$1,400.00
Secondary Consent - All other permits (ie. Apartment, Mixed Use, Commercial or Industrial)	N	\$2,163.00	\$2,250.00

Other Charges and Income

Landscape bond and Subdivision second and subsequent inspections	N	\$235.50	\$250.00
Additional fee for retrospective application or application resulting from compliance	N	\$429.00	\$450.00
Planning Infringement Notice	N		Various
Section 173 Agreements - Preparation or Peer Review	N		At Cost plus Min. Fee: \$500.00
Landscaping Bond (per dwelling, tenancy or warehouse)	N		Various
Engineering Bonds	N		Various
Open Space Contributions	N		Various
Developer Contribution Under Scheme	N		Various

Building Department

Domestic – Building Permits

Domestic Work Owner Builder	Y	Cost of Building Works /100 PLUS Min. Fee Min. Fee: \$1,363.64
Domestic Work Builder	Y	Cost of Building Works /100 PLUS Min. Fee Min. Fee: \$1,090.91

Industrial and Commercial – Building Permits

Amendment to Occupancy Permit	Y	\$1,650.00	\$1,700.00
Commercial and Industrial	Y	Cost of Building Works /100 PLUS Min. Fee Min. Fee: \$1,636.36	

Building Permits

Any Work over \$1,000,000	Y	Price On Application Last year fee POA
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Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Building Permits [continued]

Fences	Y	\$876.00	\$900.00
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Other Fees

Swimming Pool Inspection Fee	Y	\$310.00	\$320.00
Variations to Existing Permits (Domestic)	Y	\$310.00	\$320.00
Variations to Existing Permits (Industrial and Commercial)	Y	\$500.00	\$550.00
Extension of time to building permit – Domestic	Y	\$310.00	\$320.00
Extension of time to building permit – Industrial and Commercial	Y	\$500.00	\$550.00
Additional Building Inspection (Mon to Fri)	Y	\$260.00	\$300.00
Additional Inspections outside business hours (Week Days)	Y	\$450.00	\$500.00
Additional Building Inspection – Saturday morning	Y	\$500.00	\$550.00
Lodgement fee (all permits)	N	\$138.30	\$142.10
Property information request	N	\$53.60	\$55.10
Council report and consent	N	\$461.40	\$474.00
Legal agreement to build over easement with Council asset	N	\$1,200.00	\$1,300.00
Legal agreement to build over easement without Council asset	N	\$0.00	\$800.00
Copies of building permit plans or documents	N	\$200.00	\$250.00
Archive Retrieval	N	\$310.00	\$350.00
Place of public entertainment – occupancy permit	Y	\$1,000.00	\$1,100.00
Siting of temporary structures	N	\$461.40	\$474.00
Swimming Pool Application	N	\$36.10	\$37.10
Swimming Pool Certificate Lodgement	N	\$23.20	\$23.80
Hoarding Permits – Minimum charge	N	\$329.60	\$338.60
Application for adjoining owners details	N	\$67.24	\$69.10

Planning Scheme Amendments

Planning Scheme Amendments

Planning scheme amendment fees Stage 1	N	\$5,665.00	\$3,462.90
Planning scheme amendment fees Stage 2 (up to 10 submissions)	N	\$16,079.43	\$17,163.00
Planning scheme amendment fees Stage 2 (11-20 Submissions)	N	\$32,127.35	\$34,292.40
Planning scheme amendment fees Stage 2 (submissions that exceed 20)	N	\$32,127.35	\$45,840.90
Planning scheme amendment fees Stage 3	N	\$512.00	\$546.30
Planning scheme amendment fees Stage 4	N	\$512.00	\$546.30
Stage 1 considering a request	N	\$3,462.90	\$3,557.60
Stage 2 considering submissions and referral to a panel – up to 10 submissions	N	\$17,163.00	\$17,632.70
Stage 2 considering submissions and referral to a panel – 11 to 20 submissions	N	\$34,292.40	\$35,230.80
Stage 2 considering submissions and referral to a panel – exceeding 20 submissions	N	\$45,840.90	\$47,095.30
Stage 3 adopting an amendment	N	\$546.30	\$561.30
Stage 4 Consider a request to approve by Minister (paid to Minister)	N	\$546.30	\$561.30
Request to amend a planning scheme – other fees (panel costs and exhibition of amendments) Various	N		Various

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Photocopying (Town Planning and Building)

Photocopying

This fee relates to the provision of information stored on council's database or in council's records. GST will be added to the fee if it is related to a customer copying his or her own information / documents they bring in for the purposes of copying

A3 (per page)	N	\$8.60	\$8.90
A4 (per page)	N	\$3.90	\$4.10
Planning permit, endorsed plans or officer report (Printed)	N	\$216.50	\$250.00
Archive Retrieval	N	\$113.50	\$350.00
Planning Permits and Endorsed Plans (Online)	N		Free

Planning Register

Per month	N	\$139.50	\$145.00
Per year	N	\$942.00	\$974.00

Arts and Events

Business Breakfast Ticket Sales Income	Y	\$0.00	\$50.00
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Location Filming

Parking only on Council land – per vehicle	N	\$46.00	\$48.00
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Feature Films & Advertising Commercials

Daily – First day	N	\$980.00	\$990.00
Daily – subsequent days	N	\$580.00	\$595.00
Half Day (up to 5 hours) – first day	N	\$580.00	\$595.00
Half Day (up to 5 hours) – subsequent days	N	\$360.00	\$370.00

Television Productions, Low & Medium Budget

Daily – First day (films, telemovies)	N	\$780.00	\$800.00
Daily – subsequent days (films, telemovies)	N	\$390.00	\$400.00
Half Day (up to 5 hours) – first day	N	\$385.00	\$395.00
Half Day (up to 5 hours) – subsequent days (films, telemovies)	N	\$200.00	\$205.00

Commercial Stills Photography

Daily	N	\$450.00	\$450.00
Half Day (up to 5 hours)	N	\$300.00	\$300.00

Events

Community Signboards	N	\$50.00	\$50.00
Event Permit – Level 3	N	\$180.00	\$185.00
Event Permit – Level 2	N	\$345.00	\$350.00
Event Permit – Level 1	N	\$660.00	\$680.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Markets

Craft Market & Farmers Market	N	\$665.00	\$665.00
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Circus

Bond for events with carnivals or other high impacts	N	\$1,200.00	\$1,200.00
Circus Bond	N	\$5,000.00	\$5,000.00
Per performance day	N	\$380.00	\$390.00
Per non performance day	N	\$280.00	\$280.00

Altona Theatre Hire

Bond	N	\$500.00	\$500.00
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Rehearsal / Bump In – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$205.00	\$215.00
Community Rate (located within HBCC) – Hourly rate	Y	\$147.00	\$150.00
Community Rate (outside HBCC) – Hourly rate	Y	\$166.00	\$170.00

Rehearsal / Bump In – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$245.00	\$255.00
Community Rate (located within HBCC) – Hourly rate	Y	\$177.00	\$185.00
Community Rate (outside HBCC) – Hourly rate	Y	\$200.00	\$205.00

Performance – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$430.00	\$445.00
Community Rate (located within HBCC) – Hourly rate	Y	\$246.00	\$255.00
Community Rate (outside HBCC) – Hourly rate	Y	\$310.00	\$320.00

Performance – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$570.00	\$590.00
Community Rate (located within HBCC) – Hourly rate	Y	\$356.00	\$365.00
Community Rate (outside HBCC) – Hourly rate	Y	\$415.00	\$425.00

Old Laverton School Hire

Bond (includes key)	N	\$300.00	\$300.00
Commercial/Professional – Per hour rate	Y	\$67.00	\$67.00
Community Rate (located outside HBCC) – Per hour rate	Y	\$36.50	\$36.50
Community rate (located within HBCC) – Per hour rate	Y	\$31.00	\$31.00

Williamstown Town Hall Hire

Staff costs - Williamstown Town Hall - Saturday and Sunday	Y	\$74.00	\$77.00
Staff costs - Williamstown Town Hall - Public Holidays	Y	\$91.00	\$95.00
Bond	N	\$1,000.00	\$1,000.00

Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Main Ballroom (Includes Supper Room) – Monday – Friday

Commercial/Private – 12 hours	Y	\$3,900.00	\$4,020.00
Community Rate (located outside HBCC) – 12 hours	Y	\$2,785.00	\$2,868.00
Community Rate (located within HBCC) 12 hours	Y	\$2,350.00	\$2,424.00

Main Ballroom (Includes Supper Room) – Saturday Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$4,330.00	\$4,464.00
Community Rate (located outside HBCC) – 12 hours	Y	\$3,100.00	\$3,192.00
Community Rate (located within HBCC) – 12 hours	Y	\$2,600.00	\$2,676.00

Main Ballroom (Includes Supper Room) – Additional Charges

Balcony	Y	\$365.00	\$365.00
Commercial Kitchen	Y	\$450.00	\$450.00

Supper Room Only – Monday – Friday

Commercial/Private – 12 hours	Y	\$2,920.00	\$3,012.00
Community Rate (located outside HBCC) – 12 hours	Y	\$2,015.00	\$2,076.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,680.00	\$1,728.00

Supper Room Only – Saturday, Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$3,275.00	\$3,372.00
Community Rate (located Outside HBCC) – 12 hours	Y	\$2,232.00	\$2,292.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,920.00	\$1,980.00

Former Council Chamber – Monday – Friday

Flagfall	Y	\$110.00	\$110.00
Commercial/private	Y	\$85.00	\$85.00
Community Rate (located outside HBCC)	Y	\$50.00	\$50.00
Community Rate (located within HBCC)	Y	\$40.00	\$40.00

Former Council Chamber – Saturday, Sunday and Public Holidays

Flagfall	Y	\$110.00	\$110.00
Commercial/Private – 3 hours	Y	\$345.00	\$345.00
Community Rate (located outside HBCC) – 3 hours	Y	\$192.00	\$192.00
Community Rate (located within HBCC) – 3 hours	Y	\$165.00	\$165.00

Meeting Rooms – Monday – Friday

Flagfall	Y	\$60.00	\$60.00
Commercial/Private	Y	\$57.00	\$57.00
Community Rate (located outside HBCC)	Y	\$36.50	\$36.50
Community Rate (located within HBCC)	Y	\$20.00	\$20.00

Meeting Rooms – Saturday, Sunday and Public Holidays

Flagfall	Y	\$60.00	\$60.00
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Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Meeting Rooms – Saturday, Sunday and Public Holidays [continued]

Commercial/Private – 3 hours	Y	\$210.00	\$210.00
Community Rate (located outside HBCC) – 3hours	Y	\$135.00	\$135.00
Community Rate (located within HBCC) – 3 hours	Y	\$96.00	\$96.00

Brooklyn Hall Hire

Hall

Community - Brooklyn - Per hour	Y	\$30.00	\$30.00
Community - Other - Per hour	Y	\$45.00	\$45.00
Corporate - Per hour	Y	\$65.00	\$65.00
Private Functions - Per hour	Y	\$85.00	\$85.00

Hall with Community Kitchen

Community - Brooklyn - Per hour	Y	\$55.00	\$55.00
Community - Other - Per hour	Y	\$80.00	\$80.00
Corporate - Per hour	Y	\$105.00	\$105.00
Private Functions - Per hour	Y	\$145.00	\$145.00

Community Kitchen

Community - Brooklyn - Per hour	Y	\$25.00	\$25.00
Community - Other - Per hour	Y	\$35.00	\$35.00
Community - Other - Per hour	Y	\$35.00	\$35.00
Corporate - Brooklyn - Per hour	Y	\$40.00	\$40.00
Private Functions - Per hour	Y	\$60.00	\$60.00

Multipurpose Room 1

Community - Brooklyn - Per hour	Y	\$20.00	\$20.00
Community - Other - Per hour	Y	\$30.00	\$30.00
Corporate - Brooklyn - Per hour	Y	\$45.00	\$45.00
Private Functions - Per hour	Y	\$55.00	\$55.00

Multipurpose Room 2

Community - Brooklyn - Per hour	Y	\$20.00	\$20.00
Community - Other - Per hour	Y	\$30.00	\$30.00
Corporate - Per hour	Y	\$45.00	\$45.00
Private Functions - Per hour	Y	\$55.00	\$55.00

Multipurpose Rooms 1 & 2

Community - Brooklyn - Per hour	Y	\$35.00	\$35.00
Community - Other - Per hour	Y	\$55.00	\$55.00
Corporate - Per hour	Y	\$80.00	\$80.00
Private Functions - Per hour	Y	\$100.00	\$100.00

Meeting Pod

Community - Brooklyn - Per hour	Y	\$15.00	\$15.00
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Name	GST	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (incl. GST)
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Meeting Pod [continued]

Community - Other - Per hour	Y	\$20.00	\$20.00
Corporate - Per hour	Y	\$30.00	\$30.00
Private Functions - Per hour	Y	\$40.00	\$40.00

Gazebo

Gazebo Hire	Y		On Request
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Back Deck

Back Deck Hire	Y		On Request
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Entire Facility

Entire Facility Hire	Y		On Request
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Additional Charges

Additional Cleaning	Y	\$150 minimum as billed by cleaning company Min. Fee: \$136.36	
Bond	N	\$500.00	\$500.00
Fire Brigade Call Out	N	As billed by MFB	
Hall Keeper - Monday to Friday	Y	\$50.00	\$50.00
Hall Keeper - Public Holidays	Y	\$85.00	\$85.00
Hall Keeper - Saturday & Sunday	Y	\$68.00	\$68.00
Insurance	Y	\$37.00	\$38.00
Lost Swipe Card	Y	\$50.00	\$50.00
Rubbish Removal - For rubbish left on premises	Y	\$100 minimum as billed by cleaning company Min. Fee: \$90.91	
Rubbish Removal - Pre-arranged disposal of rubbish	Y	\$50.00	\$50.00
Security Call Out	Y	\$150.00	\$150.00
Storage	Y	Upon request by agreement	



7. Detailed Capital Works Program



Program Projects	2026-27 Budget \$'000
PROPERTY	9,970
Buildings	9,870
Operation Centre, Altona, Offices & Amenities Renewal & Upgrade	3,400
Williamstown Swimming & Life Saving Club Redevelopment	1,800
Laverton Swim and Fitness center - HVAC upgrade	500
Bruce Comben Reserve Sports Pavilion, Altona Meadows, Redevelopment	470
Kindergarten Toilet Privacy Doors Installation - multiple sites	398
Unplanned Building Fabric Renewals	305
Unplanned Building Services Renewals	305
Upgrade Williamstown Library gas boiler to electric, Building renewals	252
Williamstown Beach Tennis Pavilion, structural assessment - Building Fabric	238
Altona Theatre Auditorium Accessibility Improvements, Building Fabric Renewal	180
Commonwealth Reserve Rotunda, timber flooring replacement	176
The Range Children's Centre, minor renewal	176
Bayfit Renewal - Install UV system and Upgrade pool water filters, Building Renewal	142
Eastona Park Kindergarten (Playgroups), Playspace Upgrade	137
Planned Compliance Assets Replacement, Building Services - multiple sites	124
Various Facilities, Flooring Renewal Programme	117
Various Facilities, Paint Renewal Programme	117
Altona Meadows Community Centre, Building Fabric Upgrade	96
Operations Centre, Minor Improvements, Altona	94
Joan Kirner House, replace the HVAC system, Building Renewals	94
Kindergarten Play Space Renewal Program	88
Williamstown Cricket & FC Ground Pavilion - Upgrade Instantaneous HWS	87
HBCC Office chairs and desks replacement program	82
Altona Badminton Centre (Altona North) – Guttering Works	61
Various Facilities, Water ingress investigation & rectification works	60
Baywest Latitude Facility Refurbishment, Altona	60
Laverton swim and fitness centre - Building Services	60
Kinder Program, Home Road Kinder – plumbing and drainage rectifications to address water pooling, Newport	59
Edwards Reserve Pavilion - facilities renewal	50
HVAC renewal program, Building Services	47
Williamstown Beach Dressing Pavilion (Sebastian's Restaurant)	35
Emergency Exit Compliance - Multiple Sites	25
Williamstown Meals on Wheels - Upgrade Gas Ovens	24
Laverton bowling club, Sewer and Storm water Investigations	12
Heritage Buildings	100
Cultural Heritage Future Conservation Works - Renewal projects	50
Heritage & Cultural Interpretation Signage - New	50
PLANT AND EQUIPMENT	4,800
Plant, Machinery and Equipment	2,700
Passenger Vehicle Replacement Program	1,490
Fleet - Major Plant Replacement	1,060
Fleet - Minor Plant Replacement	150
Computers & Telecommunications	1,200
ICT Capital Works Program	1,200
Library Books	900
Library Collections	880
Libraries Furniture and Fit out Renewal Program	20

Program Projects	2026-27 Budget \$'000
INFRASTRUCTURE	33,773
Roads	17,193
Road Resurfacing Renewal Program	5,000
Ann Street from Nelson Pl to Aitken St, Williamstown	
Ann Street from Cecil St to Hanmer St, Williamstown	
Ann Street from Cecil St to Hanmer St, Williamstown	
Brunel Street from Rab (Moresby to Vernon, South Kingsville	
Brunel Street from Saltley St to New St, South Kingsville	
Bunting Court from Joel Av to Chambers Rd, Altona North	
Burleigh Street from Hall St to Ramsay St, Spotswood	
Burleigh Street from Ramsay St to Drake St, Spotswood	
Burleigh Street from Drake St to Douglas Pde, Spotswood	
Butcher Crescent from Whittaker Av to Cole St, Laverton	
Caspian Terrace from Lalor Way to End , Williamstown	
Chambers Road from Butler Rd to Cabot Dr, Altona North	
Chambers Road from Lawrence Crt to Blackshaws Rd, Altona North	
Charlesworth Street from Wright St to Armstrong St, Laverton	
Cycade Avenue from RAB (Marigold Ave) to RAB (Marigold Ave), Altona North	
Daniela Way from Shane Av to St Anthony, Seabrook	
Davis Court from RAB (Trafalgar to To Hyde, Altona Meadows	
Derham Street from The Avenue to End, Spotswood	
Drake Boulevard from Kororoit Creek to To Kimpton, Altona	
Duosa Road from Langshaw St to Bond St, Altona North	
Ford Street from Jack St to Challis St, Newport	
Geelong Road from Millers Rd to Iris St, Brooklyn	
Geelong Road from Iris St to Lilac Av, Brooklyn	
Geelong Road from Lilac Av to Cypress Av, Brooklyn	
Geelong Road from Cypress Av to Conifer Av, Brooklyn	
Hammond Court from Macneil Drive to Cul-De-Sac , Altona Meadows	
Hudsons Road from Robert St to Bolton St, Spotswood	
Hudsons Road from Bolton St to George St, Spotswood	
Hudsons Road from George St to Melbourne Rd, Spotswood	
Victoria Street from Balaclava Av to Rab (Queen, Altona Meadows	
Victoria Street from Dickenson St to Nelson Av, Altona Meadows	
Junction Street from Melbourne Rd to Schutt St, Newport	
Junction Street from Elizabeth St to Oxford St, Newport	
Lan Avenue from RAB (Emery to To RAB, Altona Meadows	
Mahon Avenue from Blackshaws Rd to Cyclamen Av, Altona North	
Mason Street from William St to Mirils St, Newport	
Mason Street from Mirils St to Schutt St, Newport	
Mason Street from Rab (Mills to To First, Altona North	
Mason Street from Millers Rd to Seventh Av, Altona North	
Mason Street from Seventh Av to Sixth Av, Altona North	
Mason Street from Rab (Mills to To Mcdonald, Altona North	
Mason Street from Mason St to Hansen St, Altona North	
Mason Street from Rab (Walker to To Rab, Newport	
Mason Street from Rab (Walker to To Durkin, Newport	
Mason Street from Durkin St to Schutt St, Newport	
Mason Street from Schutt St to Mirils St, Newport	
Mason Street from Mirils St to William St, Newport	
Mason Street from Elizabeth St to Jack St, Newport	
Mason Street from Jack St to Oxford St, Newport	
Mason Street from Bradley St to Laurie St, Newport	
Mason Street from Rab (Blenheim to To Charlotte, Newport	
Mason Street from Rab (Maddox to To Margaret, Newport	
Mason Street from Margaret St to To Bradley, Newport	
Mason Street from Bradley St to Challis St, Newport	
Mason Street from Challis St to Johnston St, Newport	
Mason Street from Johnston St to Oxford St, Newport	
Mason Street from Oxford St to Jack St, Newport	
Mason Street from Jack St to Elizabeth St, Newport	
Mason Street from Schutt St to Durkin St, Newport	
Mason Street from Durkin St to Rab (Walker, Newport	
Mason Street from Rab (Walker to To Melbourne, Newport	
Mason Street from Rab (Walker to To Melbourne, Newport	
Mason Street from First Av to Second Av, Altona North	
Mason Street from Sixth Av to Seventh Av, Altona North	
Mason Street from Seventh Av to Millers Rd, Altona North	
Mason Street from Mcintosh Rd to Ararat St, Altona North	
Mason Street from Ararat St to Rab (Blenheim, Altona North	
McIntyre Drive from Burt St to Carruthers Court, Altona	
McIntyre Drive from Carruthers Court to To Lowe, Altona	
Nelson Place from Ann St to Thompson St, Williamstown	
Nelson Place from Thompson St to Syme St, Williamstown	
Paine Street from Crawford St to Latrobe St, Newport	
Paine Street from Franklin St to Melbourne Rd, Newport	
Seabrook Boulevard from Point Cook to Deanside, Seabrook	
Seabrook Boulevard from Mintaro Way to Clarendon Crt, Seabrook	
Seabrook Boulevard from Clarendon Crt to Glenara Ford, Seabrook	
Seabrook Boulevard from Mintaro Way to Labassa Way, Seabrook	
Seabrook Boulevard from Labassa Way to Larra Crt, Seabrook	
Seabrook Boulevard from Larra Crt to Kempton Crt, Seabrook	
Seabrook Boulevard from Caramut Way to Beleura Way, Seabrook	
Seabrook Boulevard from Beleura Way to Gundowring Drive, Seabrook	
Somers Parade from Maidstone St to Seagull Av, Altona	
Stevedore Street from Wellington Pde to Macquarie St, Williamstown	
Stevedore Street from Douglas Pde (RAB) to Wellington Pde, Williamstown	
Stevedore Street from Macquarie St to Lenore Cres, Williamstown	
Stevedore Street from Lenore Cres to RAB (Melbourne Rd), Williamstown	
Union Street from Douglas Pde to Queen St, Williamstown	
Victoria Street from Hubble Crt to Hoddle Way, Altona Meadows	
Victoria Street from South Av to Dickenson St, Altona Meadows	

Program Projects	2026-27 Budget \$'000
Roads cont..	
Kerb & Channel Renewals	1,102
Angus Avenue, May St Blackshaws Rd, Altona North	
Angus Avenue, Marion St To May, Altona North	
Bladin Street, Start Of dual carriageway RAB (old geelong Road), Laverton	
Borrack Square, Borrack - Bounded by McArthurs Rd & Duke St, Alton, Altona North	
Borrack Square, Borrack - Bounded by McArthurs Rd & Duke St, Alton, Altona North	
Bunting Court, Joel Av Chambers Rd, Altona North	
Burgess Street, Clelland Rd To Paw Paw Rd, Brooklyn	
Burgess Street, Clelland Rd To Paw Paw Rd, Brooklyn	
Bumley Street, Chirnside Crt Hillman St, Laverton	
Cameron Avenue, RAB (High St) Grace St Sth, Altona Meadows	
Carruthers Court, Mcintyre Drive End , Altona	
Challis Street, Ford St To Agg St, Newport	
Charlesworth Street, Wright St Armstrong St, Laverton	
Civic Parade, Acacia Av to Wattle Grove, Altona	
Civic Parade, Acacia Av to Wattle Grove, Altona	
Civic Parade, Wattle Grove To Waratah St, Seaholme	
David Street, Queen St to Blyth St, Altona	
Derham Street, The Avenue End, Spotswood	
Esplanade, Surf St To Millers Rd, Seaholme	
Esplanade, Morris St To Cole St (Willy), Williamstown	
Esplanade, Giffard St To Garden St, Williamstown	
Esplanade, Giffard St To Garden St, Williamstown	
Finch Street, De To Cobham St, Altona	
Ford Road, Grieve Pde To Brook, Altona	
Geelong Road, Millers Rd to Iris St, Brooklyn	
Hammond Court, Macneil Drive Cul-De-Sac , Altona Meadows	
Iluka Court, Karingal St to End, Altona	
Kokoda Road, Bayview St (Willy) To Rifle Range Drive, Williamstown	
Kokoda Road, Bayview St (Willy) To Rifle Range Drive, Williamstown	
Mason Street, Gordon St To Carmen St, Newport	
Merton Street, Bend To RAB (Railway Av), Altona Meadows	
Monmouth Street, Challis St, Newport	
Montgomery Crescent, Kernot St To Watt St, Spotswood	
Nelson Place, Kanowna St To Ann St, Williamstown	
Osborne Street, RAB (Giffard To RAB, Williamstown	
Paine Street, Crawford St Latrobe St, Newport	
Paine Street, Franklin St Melbourne Rd, Newport	
Peel Street, The Strand To Douglas Pde, Newport	
Peel Street, The Strand To Douglas Pde, Newport	
Railway Avenue, Fitzroy St To Epsom St, Laverton	
Railway Avenue, Jamison St (Laverton), Laverton	
Railway Street South, Mount St to Davies St, Altona	
Saltley Street, Brunel St To Aloha St, South Kingsville	
Seabrook Boulevard, Mintaro Way to Labassa Way, Seabrook	
Thomas Street, Wright St To Woods St (Laverton), Laverton	
Victoria Street, Esplanade (Willy) To Gellibrand St, Williamstown	
Woods Street, Burton Av To Hickey St, Laverton	
Woods Street, Maddox Rd To Grieves St, Newport	
Wren Street, Grieve Pde to Mulga Street, Altona	
Electra St, Hanmer to Rab, Williamstown	
Talbolt St, Alma Av (Meadows) To Queen St (Seaholme), Seaholme	
Road Rehabilitation Program	
Hudsons Rd, (Melbourne Rd to Forrest St), Spotswood, Drainage, Rehab	2,100
New Street, Blackshaws Rd to Brunel Street, South Kingsville, Road Rehab	1,290
Basil St, (Rosshire Rd to Woods St.), Newport, Road Rehab	1,050
Ann St, (Aitken St to Cecil St), Williamstown, Road Rehab	665
Fifth Avenue, (Hendren St to Mason St), Altona North, Road Rehab	485
Wright St, (Thomas St to Bladin St), Laverton, Road Rehab	410
Shane Avenue, (Ida Pl to Catherine Rd), Seabrook, Road Rehab	330
Seabrook Boulevard (Kempton Crt to Caramut Way), Seabrook , Road Rehab	315
Lohse St, (Rear of 2 Lohse Street), Laverton	240
The Broadway (RAB Mitchell Av to RAB Mitchell Av), Altona North, Road Rehab	140
Marigold Ave, (Kyle Rd & Millers Rd), Altona North, Road Rehab & Drainage Upgrade - Design	115
Paxton St, (Aloha St To Blackshaws Rd), South Kingsville, Road Rehab - Design	100
Burleigh St (Hall St to Douglas Pd), Spotswood, Road Rehab	100
Ramsay Street, Craig to Burleigh street, Road Rehab	70
Ferguson Street, (Aitken St to Nelson Place), Williamstown, Road Rehab	50
Lemon St (Kororoit Creek Road To Champion Road), Williamstown, Road Rehab	50
Shepherd Court (Lemon st to Court), Williamstown, Road Rehab - Design	50
Nightingale Lane, 136 Douglas Pd to sealed section , Road Rehab	50
Steele Street, Narrowing To Ross Road, Road Rehab	50
Fuel Escalation Contingency	450
Road Safety Improvements	
Railway Crescent, Williamstown Road Safety Improvements	623
Transport Safety Improvement Program - Pier Street/Blyth Street wombat Crossing	580
Nelson Place, Williamstown (between Cole Street and Pasco Street)	543
Traffic Management Devices Renewal Program	300
Merrett-Rifle Range Active Transport and Pedestrian Safety Project	250
Road Safety Remediation Works	200
Parklets safety project	150
Greenline East West 3 Concept Design Project - Craig Street (From Hall Street to Bay Trail)	35
Other	
Shared Trails Renewal Program	200
Street Lighting - Minor Works	100

Program Projects	2026-27 Budget \$'000
Bridges	150
Bridge Renewal Program	150
Footpaths and Cycleways	4,140
Kororoit Creek Shared Trail stages 4 and 5, Altona North, Construction	3,200
Footpath Renewal Program	940
Drainage	1,850
Aitken St, (Parker St to Ann St), Williamstown, Drainage Upgrade	1,400
Drainage Renewal Program, incl. investigation, preparation, cleaning & minor renewal works	400
Drainage Investigations – Newport Railway Station	50
Recreations, Leisure and Comm	3,252
JK Grant Oval 2, Altona, Sportsground Redevelopment	1,280
Sportsground Redevelopment - Edwards Reserve/Bond Reserve	880
Loft Reserve, Newport, Sportsground Floodlighting	530
Altona Hockey Club Floodlighting	462
Recreation Infrastructure, Renewal & Design	100
Waste Management	50
Public Bins Upgrade Program	50
Parks and Open Space	5,278
Mary Street Reserve & Irrigation Upgrade	900
Hudsons Road Urban Design Improvements - Stage 1 - Edith St to Melbourne St	750
Open Space Asset Renewal Program	540
Public Toilet Program - Leo Hoffman	450
Gloucester Reserve revetment and promade Remediation Repairs	400
New Rehabilitation Program - Land Contamination	288
Truganina Park Sensory/All abilities Boardwalk construction	240
Fencing Renewal Program	200
Edina St Reserve, Williamstown - Local Park Upgrade	175
New Community Garden, Leo Hoffman, Newport	140
Grieve Pde habitat biolink/Concept Design	120
Coastal Planning Forward Design	100
Watson's Road Discontinuation and Open Space Improvements	100
Borrack Square Masterplan Implementation	100
Williamstown Botanic Gardens Master Plan Implementation	100
Brooklyn Dog Park Lighting	100
Irrigation System Renewal	70
Open Space Forward Design	60
Public Toilet Program - Concept Design for Sebastians	50
Activity Centre Implementation Evaluation Plan and Construction	50
Hudsons Road - Wayfinding and Planting - Smith Reserve	50
Nelson Place Activity Centre Masterplan	50
Newport Activity Centre Masterplan	50
Dog Off Lead - Strategy development and Implementation	50
Public Lighting - Implementation Plan	50
New Community Garden, Seabrook	45
Carinza Reserve, Seabrook - Neighbourhood Park Upgrade	30
Laverton Creek Seawall Repair	20
Off Street Car Parks	1,860
Langshaws Reserve - Unsealed Car Park	580
Loft Reserve - Unsealed Car Park	550
HC Kim Reserve - Unsealed Car Park	530
Car Parks Renewal Program	200
TOTAL CURRENT CAPITAL WORKS	48,543