Appendix 11

Draft Creative City
Hobsons Bay
Arts and Culture Plan 2018-22

Hobsons Bay City Council

Creative City Hobsons Bay Arts and Culture Plan Refresh 2018 – 2022

Draft

Prepared by Arts and Culture Unit, Cultural and Economic Development May 2018

Foreword

Mayor's	Foreword
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INSERT

Portfolio Message

INSERT

The PLAN refreshed

Creative City 2018-2022 is developed as a 'refresh' of the Hobsons Bay Arts and Culture Plan 2011-2015, the framework that has provided Council's direction in the development and support of a strong arts and cultural sector for the city over the past seven years.

Council extended the 2011 plan while other strategic work was undertaken, including the community driven Hobsons Bay 2030 and the Hobsons Bay Council Plan 2017- 2022.

In the development of Creative City 2018-2022, Council determined to retain the principles and the primary program areas of its earlier plan, which had been overseen by a steering group comprising local arts representatives. During consultation in 2017 for Creative City, these principles and program areas were tested and with a few minor adjustments came up as a positive and useful framework to go forward in.

Between the time that Council developed its earlier arts plan and the preparation of Creative City, Council also endorsed the Hobsons Bay Events and Festivals Plan which has enabled a finer focus on cultural events and the Hobsons Bay Economic Development Strategy 2015-2020, informing a focus on creative industries and reinforcing the positive role a strong arts sector plays in helping position Hobsons Bay as a creative city and the benefits that has all.

The importance of arts and culture

Access to arts and culture is integral to a vibrant community. It makes a positive contribution to the very liveability of a city. The arts enable the celebration of diversity, creativity and innovation, while participation in arts and culture can help create opportunities to build social connection, understanding and cohesion.

The realm of arts and culture creates an environment for residents and visitors to reflect, explore, be challenged, play and learn. People in our community identify with the arts across a broad spectrum and the positioning of Hobsons Bay as a Creative City is aimed to create the most inclusive approach, empowering the makers and creators, artists and administrators, historians, designers, volunteers, producers, performers - and people simply enjoying the experiences that the arts can deliver. A strong cultural reputation as a Creative City provides a context for visitors, and the positioning of Melbourne and Victoria as incredible and compelling cultural destinations highlight that the arts and creative industries are an important economic contributor.

Why have an Arts and Culture plan

A defined commitment to the arts will ensure the provision of unique cultural experiences close to home, giving people the opportunity to experience arts as part of everyday life. It also serves to enhance the reputation of the city, providing a competitive edge.

Creative cities don't just happen. They are the result of creative thinking, innovation, coordination and commitment through policy work and allocation of resources. It is a multifaceted area that shouldn't stay prescribed but allowed to grow within a simple policy framework.

Creative City 2018-2022 positions the Council to be able to respond to needs and to be proactive in preparing for opportunities, inspired by future trends and public interest. It will guide the direction of future activities, programs and strategies, and will inform the allocation of resources and the identification of revenue and funding opportunities.

Role of local government in arts and culture planning

Council has a leadership role in assisting the growth and development of arts and cultural activity that is in line with the community's expectations and vision as identified in Hobsons Bay 2030 and the Council Plan 2017 -21.

The arts help us to understand our past, identifying, documenting, conserving, and protecting our cultural resources as well as being critical to a healthy inclusive community and sense of place. They allow for bold expression and moments of delight; provide opportunities to experience and experiment. The arts underpin place making, revitalisation and repurposing and contribute to our economy.

Local government works effectively within the local community, with individual people, community groups, professional associations and private operators. It also works collaboratively with other local and state government programs and plans.

The Council is well placed to raise awareness of the value of cultural experience and to create pathways to participate. It can advocate for, invest in, facilitate and support initiatives, highlight strengths, and identify gaps, barriers and opportunities, in support of its role to improve the overall quality of life of people in the municipality.

About Hobsons Bay

The City of Hobsons Bay is situated at the northern end of Port Phillip Bay, about 7kms west of central Melbourne. Hobsons Bay is known for its rich natural environment, its maritime history, cultural diversity and its industrial aspects.

The Yalukit Wilum clan were the first people to occupy the area now known as Hobsons Bay. A number of sites of significance to the Aboriginal community are located throughout Hobsons Bay, particularly along the coastal trail.

Hobsons Bay includes the suburbs of Altona, Altona Meadows, Altona North, Brooklyn, Laverton, Newport, Seabrook, Seaholme, South Kingsville, Spotswood, Williamstown and Williamstown North.

By several measures we can consider that Hobsons Bay is a creative city, a place where the arts are valued, where cultural experiences are many and varied, and creative industries welcomed. See Appendix Hobsons Bay Creative Reference List.

Vision

Creative City will contribute to the positioning of Hobsons Bay as a centre of cultural excellence through the delivery of innovative and sustainable programs that achieve strong outcomes using best management methods and community engagement principles.

Program Areas

Principles

Cultural Vitality

Contribute to the cultural vitality of Hobsons Bay through the development and promotion of a dynamic creative community.

Sustainability

Identify, support and create opportunities for artists and cultural organisations, recognising the importance of long term growth and economic benefits.

Innovation and Excellence

Foster innovation and excellence in arts and culture practice through the active support and development of diverse programming and initiatives that enhance the cultural reputation of the city.

Participation and Social Inclusion

Promote a sense of well-being through participation in and access to the arts and creative industries.

Programs

Program one: Our Creative City

Program two: Creative Spaces and Places

Program three: Cultural Festivals and Events

Program four: Communities and Cultural Development

Program five: Telling Our Stories

Program six: Advocacy, Partnerships and Capacity Building

Program one: Our Creative City

Objectives

1. 1 Innovative and high quality arts and culture programs represent best practice, support neighbourhood vitality and enhance the cultural experience and reputation of Hobsons Bay

1.2 Creative participation and skills development opportunities are enabled

Program two: Creative Spaces and Places

Objectives

- Venues and art spaces are supported, appropriately resourced, maintained and equipped to meet the needs of a creative city
- 2.2 Repurposed spaces, places and infrastructure are identified and assessed on their potential to add cultural value to the city, and to support a creative program that showcases the unique natural and built environment

Program three: Cultural Festivals and Events

Objectives

- 3.1 A framework to support individuals, art collectives and small groups to run arts events, through the provision of resources, skills development, mentorship and succession planning
- 3.2 Linkages with the Hobsons Bay Events and Festivals Plan to create and promote opportunities to participate in arts and cultural experiences throughout the city
- 3.3 Partnerships that provide opportunities in Hobsons Bay for significant cultural events at a metropolitan and state level

Program four: Communities and Cultural Development

Objectives

- 4.1 A cultural program that represents our community supports opportunities for people of all abilities
- 4.2 Pathways of connection with diverse communities are created through the arts
- 4.3 Young people are encouraged to participate in city life through arts and culture and creative industries
- 4.4 A positive contribution is made to Reconciliation in Hobsons Bay through the inclusion of indigenous cultural programming across genres

Program five: Telling Our Stories

Objectives

- 5.1 Acknowledgement and respect of our Indigenous history
- 5.2 The heritage of Hobsons Bay is interpreted through the development of programs and partnerships with local groups and experts
- 5.3 Effective documentation, research and interpretation of the Hobsons Bay cultural heritage collection and historical places

Program six: Advocacy, Partnerships and Capacity Building Objectives

- 6.1 Professional development opportunities and affiliations are at the forefront of best practice in the sector and showcase Hobsons Bay Creative City to metropolitan Melbourne and regional Victoria
- 6.2 The creative industries sector is advocated for, positioned and promoted as an integral component of the economic ecosystem of Hobsons Bay and western Melbourne
- 6.3 A strong creative community that is supported by professional development, promoting learning, connection, resilience, sustainability and economic opportunities

Appendix Index

- 1. Action Plan
- 2. Consultation Development of the Plan
- 3. Council Plan Strategic Objectives Reference
- 4. Hobsons Bay Creative Reference List

APPENDIX 1

1. Our Creative City

Objectives	Action	Responsible area	Timeframe	Budgetary Requirement
1.1 Innovative and high quality arts and culture programs represent best practice, support neighbourhood vitality and	Implement the Hobsons Bay Public Art Strategy through an annual roll out plan that identifies opportunities for temporary and permanent public art commissions	Arts and Culture	2018 -2020	Items are generally captured in Council's annual operations budgets unless specified. \$30,000 is included in 2018-19 budget to enable 3-5 temporary artworks – see also 4.3.4 (same
enhance the cultural experience and reputation of Hobsons Bay	Develop for Council review a new Public Art Strategy 2020 – 2024	Arts and Culture	2019	item)
	 Review and set the annual performing arts program Arts at Your Doorstep, supporting cultural use of each of Council's venues and identifying if opportunities exist in other spaces 	Venues	Annual	
	 Review and present Art in Public Places as a biennial temporary arts event that brings art into every day and unexpected places. 	Arts and Culture Traders, artists, groups	2019 and 2021	Within existing budget with capacity for external funding
	5. Support producers and presenters through networking and collaborations in the delivery of events and programs examples of groups in this category being Born In A Taxi, Hobsons Bay Arts Society, Hubcap Productions for Art and Industry, Louis Joel Gallery, Newport Folk Club, Seaworks, The Substation, Willy Lit Fest	Arts and Culture Events Economic Development Hobsons Bay Libraries Venues	2018 – 2022	

	 6. Develop for Council's review an acquisition policy to assess contemporary art for the city, identifying appropriate funding models and processes. 7. Scope a Music Strategy to define and support the music community in Hobsons Bay and including professional opportunities and venue access 	Arts and Culture Arts and Culture Events Venues Music Victoria Venue operators	2018 – 2019 2018 - 2019	
1.2 Creative participation and skills development opportunities are enabled	 Deliver a program of workshops at Woods Street Arts Space Support and promote the creative activities of community groups and collectives including Altona Beach Film Festival, Hobsons Bay Arts Society, Hobsons Bay Band, Loom Room, Men's Shed networks Continue to support and develop Mesh Mash as a social enterprise business at 54 Woods Street Laverton and as an engagement platform for young people to be involved in creative workshop programs 	Arts and Culture Community groups	2018-2022	

2. Creative Spaces and Places

Objectives	Action	Responsible area Tir	imeframe	Budgetary Requirement
Venues and arts spaces are supported, appropriately resourced, maintained and equipped to meet the needs of a creative city	 Undertake a review of The Substation to help inform next stages of funding models Work in partnership with The Substation to understand its capital needs in line with its positioning as a contemporary cultural destination in the west of Melbourne 	Arts and Culture 20 The Substation	018 – 2022	Items are generally captured in Council's annual operations budgets unless specified 2018-19 within existing budget, being Year 3 of 3 year funding. Future agreement to be determined in 2018-19.
	 3. Support infrastructure requirements for Council owned or managed cultural buildings and promote their cultural use Altona Homestead use Scope opportunities for Altona Theatre upgrade Old Laverton School building and surrounds Williamstown Mechanics Institute Upgrade 2018-2020 Williamstown Town Hall and Library cultural precinct completed 	Venues Infrastructure and City Services	018 - 2022	Capital investment planned for Williamstown Mechanics Institute 2018-2020 Capital investment underway for Old Laverton School 2018-2020 Future capital budget requests through capital planning processes
2.2 Repurposed spaces, places and infrastructure are identified and assessed on their potential to add cultural	Continue to lease 44 Woods Street Laverton as the Woods Street Arts Space as a flexible model for artists and makers.	Arts and Culture 20	018 – 2022	
value to the city, and to support a creative program that showcases the unique	 Undertake an analysis of cultural facilities in Hobsons Bay in a regional context, replacing the Positive Solutions Arts Facilities Report 2007 and including 	Arts and Culture 20	018 – 2019	\$7,500 proposed in 2018-19 budget

natural and built environment.		multiple disciplines (visual arts, film, etc.) as well as performance			
	3.	Program diverse art spaces such as Airtime and Orbital enabling young people and local community to showcase their works, curated as 3 or 4 rotations each year		2019 – 2022	
	4.	Conduct an audit and scope potential temporary or longer term arts spaces around the city; develop a framework to enable use as creative studio spaces, including for maker spaces, workshops, exhibitions, co-working, performance and rehearsal spaces. To include Council and non-Council owned assets	HBCC Arts and Culture City Services Economic Development Learning Communities Property Services Venues	2019 - 2020	New budget request would be for consultants fee / staff resources \$15,000
	5.	Scope models for artist in residence programs and investigate partnerships with the private sector and Seaworks		2018 – 2019	
	6.	Consolidate programs that work with urban renewal principles and place making across the municipality		2018 – 2019	
	7.	Develop an exhibition space guide with guidelines in partnership with Hobsons Bay Libraries on suitable exhibition venues across the city.		2018	
	8.	Scope purpose built collection space as part of any future Civic or Council building redevelopment.		2018 - 2022	

3. Cultural Festivals and Events

Objectives	Action	Responsible area	Timeframe	Budgetary Requirement
3.1 A framework to support individuals, art collectives and small groups to run arts events through the provision of resources, skills development, mentorship and succession planning	 Enable opportunities through Art in Places and other creative platform the development of new work Ensure events skills and development training is accessible to artists, arts collectives, people working in the condustries 	ent s Arts and Culture	Presentation years 2019 2021 Annual	
3.2 Linkages with the Hobsons Bay Events and Festivals Plan to create and promote opportunities to participate in arts and cultural experiences throughout the city	Produce the annual Heritage Hobs Festival in partnership with groups the city	· · · · · · · · · · · · · · · · · · ·	April and May each year	
	Partner in support of the biennial not industry Festival that explores and celebrates our local industrial history landscape	Events	Presentation years 2018 2020	
	Produce the biennial Art in Public I event showcasing temporary art in unexpected places		Presentation years 2019 2022	

	4. Promote the contribution to the cultural landscape made by local event producers, including through collective and collaborative marketing initiatives, highlights in e-news e.g. Altona Beach Film Festival, Newport Folk Festival, Williamstown Literary Festival	Arts and Culture Events Venues Economic Development Cultural event producers	Ongoing	
3.3 Partnerships that provide opportunities in Hobsons Bay for significant cultural events at a metropolitan and state level	 Work with high profile metropolitan based festivals to bring unique site specific program opportunities into Hobsons Bay: I.e. Channels Film and Video Art, GOWEST and Midsumma, Melbourne Festival, Melbourne Fringe Festival, Melbourne Indigenous Arts Festival (Yirramboi), Melbourne International Jazz Festival, Next Wave, Yalikut Ngargee and major music events Explore and scope LGA partnerships for regionally based initiatives in the west, Arts West, Due West, GOWEST, and across the river with City of Port Phillip. 	Arts and Culture Events Venues Economic Development		

4. Communities and Cultural Development

Objectives	Action	Responsible area	Timeframe	Budgetary Requirement
A cultural program that represents our diverse community supports opportunities for people of all	Develop a program that supports creative programs for people with all abilities; support the Out of the Woods program that works with people who live with a disability	Arts and Culture Social Planning / Metro Access	2018 - 2019	\$5,000 is allocated in 2018-19 for annual funding to Out of the Woods until NDIS and organisational funding
abilities	 Create and maintain guidelines across all programs that support Council's Disability Action Plan, applying the events access checklist to all department events 	Arts and Culture Social Planning/ Metro Access	2018 and ongoing	
4.2 Pathways of connection with diverse communities are supported through the arts	Support the delivery of arts events that recognise the GBLTQI community through the GOWEST program in partnership with Midsumma Festival as well as other year round opportunities	Arts and Culture Community Development Events	Ongoing	
	Continue to curate an intercultural biennial exhibition at the Joel Gallery working with community and a lead artist	Arts and Culture Community Development Louis Joel Arts and Community Centre	2018 2020	
	3 Identify opportunities to cross promote events and programs through regular collaboration with the Multicultural Office, including around the Lohse and Woods Street precinct	Arts and Culture Community Development	2018 – 2019	
	4 In partnership with the Newport Islamic Centre support creative programs around the design of the Australian Islamic Centre	Arts and Culture Community Development City Design	2018-2019 for Art In Public Places in 2019	

4.3 Young people are encouraged to participate in city life through arts and culture and creative industries	 Work with Youth Services on engagement strategies for creative industries, proposal to form an UP Arts Network that provides a conduit to schools and communities 		2018 onwards	
	 Collaborate with specialist groups including Communities That Care, Jesuit Social Services, Laverton Youth Foundations, The 20th Man Foundation; neighbouring Councils, Footscray Community Arts Centre and The Substation on opportunities in the arts for young people 	Arts and Culture External stakeholders	2018 - 2022	
	3. Enable programming exclusive to young people i.e.: Airtime, Mesh Mash	Arts and Culture Youth Services	Airtime – 3 curated exhibitions each year	
	 Implement the Street Art Program as per the Hobsons Bay Public Art Strategy, working with young people to support its delivery. 	Arts and Culture Youth Services	2018 - 2022	Proposed \$30,000 is included in the 2018-19 budget request (3- 5 works) per annum – see also 1.1.1, same item

1.	Ensure Indigenous artists are represented across programming throughout the year including Reconciliation Week and NAIDOC	Arts and Culture Community Development Events	Ongoing	
2.	Explore partnerships with Indigenous arts organisations, including Ilbijerri Theatre Company, Yirramboi Indigenous Arts Festival	Arts and Culture Events Venues	2018 2019	May require additional budget depending on opportunities
3.	Continue to foster creative connections and opportunities with Yarrabah Aboriginal Community and Hobsons Bay as part of the sister city relationship	Arts and Culture Yarrabah Aboriginal Shire Council	Annual collaboration	
4.	Deliver an annual artist's residency program with two artists from Deakin University's Institute of Koorie Education (Waurn Ponds campus Geelong) supported to work at Woods Street Arts Space and Mesh Mash	Arts and Culture Deakin University (IKE)	2018 2019 2020	Allocated from arts Reconciliation budget for this year, proposed \$6000 per annum following evaluation
	2.	across programming throughout the year including Reconciliation Week and NAIDOC 2. Explore partnerships with Indigenous arts organisations, including Ilbijerri Theatre Company, Yirramboi Indigenous Arts Festival 3. Continue to foster creative connections and opportunities with Yarrabah Aboriginal Community and Hobsons Bay as part of the sister city relationship 4. Deliver an annual artist's residency program with two artists from Deakin University's Institute of Koorie Education (Waurn Ponds campus Geelong) supported to work at Woods Street Arts	across programming throughout the year including Reconciliation Week and NAIDOC 2. Explore partnerships with Indigenous arts organisations, including Ilbijerri Theatre Company, Yirramboi Indigenous Arts Festival 3. Continue to foster creative connections and opportunities with Yarrabah Aboriginal Community and Hobsons Bay as part of the sister city relationship 4. Deliver an annual artist's residency program with two artists from Deakin University's Institute of Koorie Education (Waurn Ponds campus Geelong) supported to work at Woods Street Arts Community Development Events Arts and Culture Yarrabah Aboriginal Shire Council Arts and Culture Yarrabah Aboriginal Shire Council Arts and Culture Yarrabah Aboriginal Shire Council	across programming throughout the year including Reconciliation Week and NAIDOC 2. Explore partnerships with Indigenous arts organisations, including Ilbijerri Theatre Company, Yirramboi Indigenous Arts Festival 3. Continue to foster creative connections and opportunities with Yarrabah Aboriginal Community and Hobsons Bay as part of the sister city relationship 4. Deliver an annual artist's residency program with two artists from Deakin University's Institute of Koorie Education (Waurn Ponds campus Geelong) supported to work at Woods Street Arts Community Development Events Arts and Culture Yarrabah Aboriginal Shire Council Arts and Culture Deakin University (IKE) 2018 2019 2018 2019 2019 2019 2019 2019 2019 2019 2019

5. Telling Our Stories

Objectives	Action		Responsible Unit	Timelines	Financial consideration
5.1 Acknowledgement and respect of our Indigenous history	1.	Ensure First Nations Peoples' history is considered on new interpretative materials and programs across the city.	Arts and Culture Community Development Economic Development	2018 – 2022	
	2.	Produce a refreshed publication of Yalukit-Willam - The First People of Hobsons Bay and ensure appropriate web based and Hobsons Bay Libraries access of it. Explore partnership opportunities with City of Port Phillip	Arts and Culture City Design Community Development	2019 - 2020	New budget request would be made in 2019-2020 with potential for external funding sources \$10,000
	3.	Develop and implement public art opportunities to recognise Aboriginal heritage and culture	Arts and Culture Community Development		Budget request to be determined as positioned in the Public Art Strategy.
5.2 The heritage of Hobsons Bay is interpreted through the development of programs and		Provide support to the local Historical Societies, with funding and venue support	Arts and Culture Venues	2018 – 2022	
partnerships with local groups and experts		Actively engage with groups with cooperative programs, event marketing	Arts and Culture		
	3.	Produce the annual Heritage Hobsons Bay program in partnership with local groups and experts	Arts and Culture Learning Communities Events	2018 – 2022	

	 4. Create and support an external network for groups and individuals working with historic collections across the city 5. Promote use of heritage buildings within Hobsons Bay including presenting local history fact sheets for each of the heritage venues 	Arts and Culture Arts and Culture Venues	2018	New budget request included in 2018-19 \$2000 per annum New budget request included in 2018-19 \$2000 per annum
5.3. Effective documentation, research and interpretation of the Hobsons Bay cultural heritage collection and historic places.	 Define, maintain and manage the Council Cultural Collection under the Collection Management Plan 2018 – 2020, including an audit and review of current collection Undertake annual restorative works on monuments and memorials as set out in relevant condition audits and as specified in the Collection Management Plan Continue to communicate local history narratives that recognise maritime, industrial, cultural stories through alternative platforms such as signage, interpretive markers, street signs and digital technologies 	Arts and Culture Infrastructure and City Services	2018 – 2022	In line with annual funding for monuments maintenance audit as applied for through capital works each year
	 4. Produce a booklet and map of heritage assets around the city 5. Maintain and update the Sons of Williamstown website and explore other opportunities for multimedia platforms to communicate local stories 	Arts and Culture Eco Dev/Tourism	2018-19	

6. Scope and commission interpretation	\$75,000 is allocated in the
infrastructure for the Williamstown Cricket	2018-2019 capital works
Ground Right Battery	budget

6. Advocacy, Partnerships and Capacity Building

Objective	Action	Responsible Unit	Timelines	Financial consideration
6.1				
	 Participate and contribute to papers and discussion panels for regional, state and national conferences. Stay connected with government agencies on funding and partnership opportunities Support professional affiliations, advocacy and representation as required including with: Aim West, Arts West, Arts Hub Arts Across Victoria (AAV) Auspicious Arts Australian Performing Arts Centres Association (APACA) Creative Victoria Heritage Victoria LGPRO networks MAV art groups Multicultural Arts Victoria Music Victoria 	Arts and Culture Arts and Culture Venues Events	2018 - 2022	Financial consideration
	National Trust NAVA Regional Arts Victoria			
	Toyota Community Spirit Panel VAPAC, Western Melbourne Tourism Western			
	Region Local Govt Reconciliation Network			

		1	Τ	1
The creative industries sector is advocated for, positioned and promoted as an integral component of the economic ecosystem of Hobsons Bay and western Melbourne	 Work with businesses and external stakeholders to encourage investment into co-working, creative and flexible spaces Accelerate the development of creative industry start-ups, businesses and organisations across the municipality; Encourage linkages between the creative ecosystem and the broader economy to support innovation, drive productivity, and job creation Contribute to a regional database of culturally based industries, artists and 	Arts and Culture Economic Development Arts and Culture Economic Development		
	groups.			
6.3				
A strong creative community that is supported by professional development, promoting learning, connection, resilience,	 Expand the Capacity program, presenting opportunities for professional development and broaden to facilitate new network groups, guest speakers and skills development workshops 	Arts and Culture	2018 – 2022	
sustainability and economic opportunities	 Scope for Council review a new arts grants scheme that supports innovative art practices and programs 	Arts and Culture Community Grants Arts and Culture	2018-2019	Allocation for research and report assistance is included the 2018-2019 budget \$7,500
	3. Promote Creative City in the community and to broader audiences through inclusion in material, enews, social media and other communication materials; including subsite on Council's website	Arts and Culture Venues Events Economic Development Strategic Communication	Ongoing	

Consultation - Development of the Plan

Consultation Methodology 1

Arts and Culture engaged Spark Strategy (Spark) to conduct two consultation workshops.

Workshop 1 - Community

The first workshop was a community consultation held on Wednesday 4th October 2017 involving approximately 25 members of the community, the makeup of this group was very diverse and included representatives from the local art organisations, as well as local artists and some new people from the community. Spark facilitated the workshop using World Café methodology, which is an effective way to encourage the sharing and leveraging of ideas. The key purpose for this consultation was to interrogate the draft themes of the plan and identify gaps.

Workshop 2 – Internal Staff

The second workshop was held on Thursday 2nd November 2017 and was an opportunity to engage around 20 colleagues from different Council departments. Due to the success of the community consultation, Spark also facilitated this workshop using World Café methodology. The workshop participants were assigned to groups of five that rotated around three tables, each of which was allocated to one or two program areas. The key purpose of the internal consultation was to identify stronger department collaboration and find synergies across the various departments.

Summary of the workshops

Key themes that emerged from the workshops were:

- The diversity and reach of arts and culture activities that have been implemented and supported in recent years;
- The scope to increase engagement with different people within the community, including marginalised and minority individuals and groups;
- The vital importance of partnerships, both within Council and externally, to the successful rollout of the next Arts & Culture Plan;
- The opportunities and barriers that technological developments will raise.

Other key feedback from the community consultations included interest in access to grants, flexibility of support, being able to find out about commissioning and program opportunities, more ways to network locally, more ways to find out about what is happening in the city and access to space.

Consultation Methodology 2

An arts and culture survey was distributed via Participate and during key events such as Art in Public Places in September, 115 surveys were completed. The arts and culture survey had highest numbers of responses in the 25-65 age groups, several actions are proposed in the Creative City Plan around engaging more cohesively with young people.

Community Meetings

For groups unable to attend the community workshop, a number of small meetings were hosted by request with groups, these included the Loom Room and Born in a Taxi.

Council Plan Strategic Objectives Reference

The Council Plan 2017-2021 is Council's key strategic document that describes how we will work, as an organisation, to achieve the vision and priorities of our community.

The Council Plan was informed and guided by the Hobsons Bay 2030 Community Vision, which was developed by the community, for the community.

It sets out the community's vision for the future of Hobsons Bay and six priority areas for how to get there.

The vision was created through an innovative community engagement process involving over 2,500 community comments.

As a Council, we have made a commitment to our community that we will work towards their vision by incorporating it into the development of our Council Plan, Annual Action Plan and budgets until 2030.

Hobsons Bay 2030

- Priority 1: Visionary, vibrant, accountable urban planning
- Priority 2: Community wellbeing and inter-connection
- Priority 3: Growth through innovation, access to local jobs, technology and education
- Priority 4: Proactive enrichment, expansion and conservation of the natural and urban environment
- Priority 6: An accessible and connected community

Hobsons Bay Council Plan 2017-21

Goal 1: An inclusive and healthy community

- 1.1 Provide access to high quality services that enhance community health and wellbeing
- 1.2 Ensure all community members will have access to quality community, sport and recreation facilities, cultural experiences and open spaces to encourage a healthy and active lifestyle

Goal 2: A great place

- 2.1 Celebrate and promote the diversity of our community
- 2.2 Support the growth of our local economy and encourage business investment that creates and maintains local jobs
- 2.3 Deliver, support and promote arts, cultural, heritage, recreational and sporting events and programs that foster a sense of belonging and contribute to the liveability of the city

Goal 3: A well designed, maintained and environmentally sustainable place

3.1 Deliver and maintain well-designed, accessible and environmentally sustainable community assets

Appendix 3... Continued

Arts related strategies

Hobsons Bay Public Art Policy and Strategy
Hobsons Bay Events and Festivals Funding Policy and Guidelines
Hobsons Bay Events and Festivals Plan
Arts and Culture Venues Policy
Collection Management and Heritage Plan (in draft 2018)
Tourism Strategy (in draft 2018)
Hobsons Bay Economic Development Strategy

Appendix 4

Hobsons Bay Creative Reference List

Informal audit undertaken in the development of Creative City

Informal audit undertaken in	,
Spaces and venues	Airtime exhibition flags at Altona Meadows
	Altona Homestead
	Altona Theatre
	Louis Joel Arts and Community Centre
	Old Laverton School
	Orbital exhibition space at Aldi Central Square
	Seaworks
	The Substation
	The Rotunda
	Williamstown Mechanics Institute
	Williamstown Town Hall
	Woods Street Arts Space
Social enterprise	Mesh Mash
Museums Victoria	Scienceworks
Indie Museums	HMAS Castlemaine Museum Ship
	Newport Rail Museum
	St John Library and Museum
	Seaworks Discovery Centre
	Williamstown Historical Museum
Library resources	Newport Hub recording studio and resources
Library resources	Williamstown Heritage Room
	Various collection resources and programming
Events and Festivals	Art in Public Places
Lvents and restivais	Art and Industry Festival
	Eid Festivals
	Events and Festivals Plan
	Events and Festivals Funding program
	Go West/ Midsumma
	Movies by the Bay
	Newport Folk Festival
	Paint the Gardens
	Summer Sounds
	Williamstown Literary Festival (City of Literature
	connections)
	As well as other partnerships with metropolitan event
	producers.
Cultural groups	Historical Societies x 2 and other interest groups
	Loom Room
	PAGs
Music	Hobsons Bay Band
	Newport Fiddle and Folk Club
Producers	Born In A Taxi, Hubcap Productions
	The Bells (Seaworks) Snuff Puppets (rehearse rooms
	Seaworks)
Theatre Companies	Altona City Theatre Company
	Williamstown Musical Theatre Company
	Williamstown Little Theatre
Public Art Collection	Bay Trail public art collection and interpretive markers
	Public Art Policy and Strategy
	Public art collection
Investment attraction	Creative industries, Co-working spaces, Science works,
	any future technology, Innovation hubs

Citizen of the Year 2018	Andy Griffiths
Business of the Year 2017	Modscape in Brooklyn
Filming	Film friendly policy and guidelines, extensive filming in
	the city
Indigenous	Rivers to Recognition and other cultural programming
Design	Glenn Murcutt / Mosque – and Open House
Heritage	Ada Cambridge/ McCubbin / Sturgess
	First Nations Heritage
	Developing a strong identity in Heritage Hobsons Bay
	Cultural heritage street signs program
	Walking tours and Industrial walking tour app
	Williamstown Botanic Gardens
	Truganina precinct
	Industrial Heritage
Film festivals	Altona Beach Film Festival
	New young people's film festival Newport
Residents and businesses	Several high profile residents, i.e. Senior Curator of
	photography NGV, Creative Victoria Director, Andy
	Griffiths, Leigh Hobbs, Geoffrey Ricardo, architects,
	designers, artists, writers, etc. Science in Public
	innovators
Capital investment	Williamstown Town Hall, Mechanics Institute, Altona
	Theatre, Library investment, Old Laverton School